

**Democratic Services Section
Chief Executive's Department
Belfast City Council
City Hall
Belfast
BT1 5GS**



**Belfast
City Council**

13th August, 2018

MEETING OF STRATEGIC POLICY AND RESOURCES COMMITTEE

Dear Alderman/Councillor,

The above-named Committee will meet in the Lavery Room - City Hall on Friday, 17th August, 2018 at 9.30 am, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully,

SUZANNE WYLIE

Chief Executive

AGENDA:

1. **Routine Matters**

- (a) Apologies
- (b) Minutes
- (c) Declarations of Interest
- (d) Request to Make a Presentation to Committee - POBAL (Pages 1 - 14)
- (e) Meeting with Northern Ireland Human Rights Commission (Pages 15 - 16)

2. **Restricted Items**

- (a) Discretionary Payments (Pages 17 - 24)
- (b) Medium Term Financial Plan and Efficiency Programme (Pages 25 - 32)
- (c) City and Neighbourhoods Improvement Programme - Health Development (Pages 33 - 40)

- (d) Recruitment of Head of Commercial and Procurement Services (Pages 41 - 44)
 - (e) Giant's Park North Foreshore Environmental Resource Park (Pages 45 - 54)
 - (f) Giant's Park - North Foreshore - Commercial Leisure Led Mixed Use Development (Pages 55 - 64)
3. **Matters referred back from Council/Motions**
- (a) Motion - City Deal (Pages 65 - 68)
 - (b) Motion - Arts Matter NI Campaign (Pages 69 - 72)
4. **Belfast Agenda/Strategic Issues**
- (a) Belfast Agenda Governance (Pages 73 - 86)
 - (b) Inclusive Growth Update (Pages 87 - 94)
 - (c) City Region Growth Deal – update (Pages 95 - 100)
 - (d) 100 Resilient Cities and the International Urban Cooperation Programme (Pages 101 - 108)
 - (e) Sports Development Strategy – Guiding Principles (Pages 109 - 112)
5. **Governance/Members' Issues**
- (a) Electronic Voting at Council Meetings (To Follow)
 - (b) NILGA Annual Conference and Local Government Awards (Pages 113 - 116)
6. **Physical Programme and Asset Management**
- (a) Physical Programme Update (Pages 117 - 124)
 - (b) Assets Management (Pages 125 - 136)
7. **Finance, Resources and Procurement**
- (a) Financial Reporting – Quarter 1 2018/19 (Pages 137 - 156)
 - (b) Contracts for Award (Pages 157 - 162)
8. **Equality and Good Relations**
- (a) Minutes of the Meeting of the Shared City Partnership (Pages 163 - 178)
 - (b) Shrouds of the Somme (Pages 179 - 182)
 - (c) Invitation to join International Shared Societies Project (Pages 183 - 188)

9. **Operational Issues**

- (a) Local Investment Fund – Recognition Ceremony (Pages 189 - 192)
- (b) Belfast Healthy Cities (Pages 193 - 214)
- (c) Minutes of Budget and Transformation Panel Meeting (Pages 215 - 216)
- (d) Requests for use of the City Hall and the provision of Hospitality (Pages 217 - 222)
- (e) Ladies' Lunch – ABF The Soldiers' Charity (Pages 223 - 224)
- (f) Minutes of the meeting of the Active Belfast Ltd. Board 06.08.18 (Pages 225 - 246)
- (g) Minutes of the Meeting of the North Foreshore Steering Group (To Follow)

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Subject:	Request to Make a Presentation to Committee - POBAL
Date:	17 th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Stephen McCrory, Democratic Services Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To consider a request from POBAL to address the Committee in relation to research which they have carried out entitled <i>“Further and Higher Education, Training and Employment Experience of Past Pupils of Irish Medium Education in Belfast – 1970s to Present.”</i>
2.0	Recommendations
2.1	To consider the request and if the Committee agrees to receive the presentation then this would take place at the meeting in September.
3.0	Main report
3.1	<u>Key Issues</u> POBAL have undertaken research entitled <i>“Further and Higher Education, Training and Employment Experience of Past Pupils of Irish Medium Education in Belfast – 1970s to Present.”</i> The organisation has written to the Council requesting permission to present the

	findings of this research to the Committee. A copy of a briefing paper, in both English and Irish, on the background and main findings of the research is attached for information.
	<u>Financial & Resource Implications</u>
3.2	None associated with this report.
	<u>Equality or Good Relations Implications/Rural Needs Assessment</u>
3.3	None associated with this report.
4.0	Appendices – Documents Attached
	Appendix 1 - Briefing paper from POBAL



**Páipéar faisnéise ar thaighde POBAL
Eispéireas na nIar-dhaltáí
de chuid an Ghaeloideachais i mBéal Feirste
ar Bhreisoideachas agus ar Ardoideachas, ar Thraenáil
agus ar Fhostaíocht
1970aidí – an lá inniu**

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Comhairle Chathair
Bhéal Feirste

Cén fáth an taighde seo?

Tá ganntanas sonraí bunlíne ar fáil i dtaca le hoideachas, traenáil agus stádas fostaíochta iardhaltaí de chuid an Ghaeloideachais i mBéal Feirste (agus in áiteanna eile), cé go bhfuil sé anois 45 bliana ó bhunú an chéad bhunscoile sa chathair, i 2018, rinne POBAL taighde ar thaithí iardhaltaí de chuid an Ghaeloideachais, maidir le traenáil, breisoideachas agus fostaíocht. Tá an taighde seo á mhaoiniú ag Comhairle Bhéal Feirste faoina chlár Acmhainniú an Phobail, agus cuirfidh sé áis thábhachtach eolais ar fáil d'oideachasóirí, d'áisiúneachtaí stáit, do ghrúpaí Gaeilge, do sholáthróirí traenála agus daoine nach iad. Cuideoidh sé le hacmhainniú an phobail agus le neartú na hoibre leanúnaí atá ar siúl, deiseanna le réamhphleanáil a dhéanamh, leis an mhargadh fostaíochta a fhorbairt agus le cumas a mheaitseáil le riachtanais fostaíochta uilig san áireamh.

Téarmaí tagartha

D'fhás agus d'fhorbair an Ghaeloideachas sa chathair óna laethanta is luaithe, siar i 1971. Chinn muid go gcuimseodh ár dtaighde an oiread agus is féidir den taithí sin, ó na chéad pháistí a fuair a gcuid oideachais fhoirmeálta trí Ghaeilge suas go daltaí an lae inniu. Tá anois ocht nGaelscoil lonnaithe taobh istigh do limistéar Chomhairle Bhéal Feirste, iarbhunscoil amháin, Coláiste Feirste, san áireamh. Tá faoi láthair 1,205 pháiste cláraithe le bunscoileanna Gaeilge taobh istigh d'iar-limistéar Bhord Oideachais agus Leabharlanna Bhéal Feirste. Freastalaíonn 326 pháiste eile ar dhá bhunscoil taobh amuigh den limistéar seo, Scoil na Fuisioige (141 dhalta) agus Gaelscoil Eanna (185 dhalta), is é sin 1,531 pháiste cláraithe faoi láthair le bunscoileanna Gaeilge.

Tátail an taighde

Léiríonn an taighde forbairt an Ghaeloideachais sa chathair go ginearálta, ar bharr ar bhorradh líon na bpáistí atá ag freastail ar bhunscoileanna Gaeilge. Tá éileamh soiléir ar an leanúnachas oideachasúil i ndiaidh laethanta na bunscolaíochta agus roghnaíonn neart daoine iar-bhunscolaíocht Ghaeilge. Tá sé soiléir gur áis scileanna atá sa phobal óg atá ag teacht chun cinn fríd an Ghaeloideachas, áis don mhargadh oibre san am i láthair agus don todhchaí, agus gur chuid bhríomhar é a chuireann le héagsúlacht na cathrach. Mar sin, aimsíonn an taighde na deiseanna atá ann do

Chomhairle Bhéal Feirste agus d'fhorais eile rialtasacha a bhfuil dualgais orthu i leith na forbartha eacnamaíche, an dea-chaidrimh, agus na pleanála pobail, le seirbhísí a fhorbairt agus a fheabhsú a chuireann pobal na Gaeilge san áireamh, fud fad na cathrach.

D'fhéadfadh sé go bhfuil anois iardhaltaí de chuid an Ghaeloideachais ina gcónaí taobh istigh de limistéar reatha Chomhairle Bhéal Feirste, agus gur chuir siad fúthu i gceantair eile fud fad na cathrach, agus in áiteanna eile taobh amuigh dá teorainn roimhe seo, agus iad ag taisteal le leas a bhaint as an Ghaelscolaíocht i scoileanna na cathrach. Cé nach féidir brath ar na cóid phoist amháin mar chomhartha ar réimse iomlán na gcúinsí socheacnamaíochta, chónaigh a lán iardhaltaí de chuid an Ghaeloideachais le 45 bliana anuas i gceantair aitheanta an il-anáis. Dár ndóigh, tá na Gaelscoileanna féin ar fad lonnaithe ina leithéid de cheantar.

Tháinig athruithe dearfacha ar stádas na Gaeilge agus an Ghaeloideachais le 45 bliana anuas. Mothaítear meon an chumais agus na muiníne ó chuid mhaith freagraí an taighde. Dá ainneoin sin, tá tuiscint an imeallaithe agus an eisiata ón phobal i gcoitinne. Sa tátail taighde, cuirtear béim ar bhuarthaí na bhfreagróirí faoin easpa cosanta reachtaíochta atá ann don teanga agus faoi ghanntanas agus dhofheictheachta na seirbhísí trí Ghaeilge go háitiúil. Is cosúil gur dócha, i gceantair an il-anáis, áiteanna ina bhfuil de ghnáth éileamh níos airde ar sheirbhísí tacaíochta, go n-imríonn ganntanas a leithéid seo de sheirbhísí trí Ghaeilge tionchar níos measa. Tá éileamh thar na bearta ó fhreagróirí ar thuilleadh seirbhísí agus ar thuilleadh tacaíochta do phobal na Gaeilge, ina theannta sin, éilíonn siad 'normálú' na teanga sa saol poiblí trí reachtaíocht, infheictheacht níos suntasaí, agus forbairt ar sheirbhísí nua feabhsaithe. Ar na mallaibh, thacaigh Comhairle Bhéal Feirste le reachtaíocht Ghaeilge agus beidh sé ag ceapadh Oifigeach Gaeilge as seo amach. Ina ról phleanáil pobail, tá deis aige a chinntiú go bhfuil raon leathan de sheirbhísí poiblí atá oiriúnach agus ag teacht le riachtanais lucht fágáil na Gaelscolaíochta chomh maith lena dteaghlaigh.

Léiríonn freagróirí réimse leathan de thaithí fostaíochta. Nochtann ár dtaighde gairmithe, státseirbhísigh, riarthóirí, miondóltóirí, ealaíontóirí, speisialtóirí san eolas digiteach agus teicneolaíochta, oibríthe óige, múinteoirí, oibríthe san earnáil aíochta, gairmithe sláinte agus srl. Tá ardchéatadán d'oideachas Tríú Leibhéal agus

cáilíochtaí i réimse leathan speisialtóireachta agus gnéithe an tsaoil. Roimhe seo, áfach, ní raibh ach líon iontach beag de chúrsaí ar fáil trí Ghaeilge agus go fóill bíonn an rogha iontach teoranta. Go ginearálta, is iad de gnáth na cúrsaí tríú leibhéal amháin atá ar fáil trí Ghaeilge, na cúrsaí céime nó dioplóma i dTeanga agus i Litríocht na Gaeilge, in amanna le speisialtóireacht eile curtha leo, mar shampla Staidéar Gnó, nó na cúrsaí iar-chéime san Aistriúchán nó in ábhair ghaolmhara eile, leithéidí Pleanáil Teanga. Cuireann freagróirí béim chomh maith ar thábhacht na n-áiteanna ar an B.Ed agus TICO Oideachas Tosaigh Múinteoireachta trí Ghaeilge ag Coláiste Ollscoile Naomh Muire.

D'fhreastail freagróirí agus fuair cáilíochtaí i réimse teoranta de chúrsaí traenála trí Ghaeilge, curtha ar fáil ag an eagraíocht Gaelchúrsaí / Forbairt Feirste. Is cosúil, áfach, 45 bliana i ndiaidh bhunú an chéad gaelscoile i mBéal Feirste, ní bhíonn soláthróir eile traenála ná scileanna sa chathair ag cur ar fáil réimse de chúrsaí traenála trí Ghaeilge d'iardhaltaí de chuid an Ghaeloideachais sa chathair. Bíonn éagsúlacht na cathrach ag síorfhás. Le níos mó tacaíochta a sholáthar, agus mar gheall ar a chuid tionscnamh in acmhainniú an phobail, i bhforbairt eacnamaíochta agus i pleanáil phobail, ba chóir do Chomhairle Bhéal Feirste spreagadh a thabhairt do na ranna rialtais gaolmhara agus do na hinstiúidí tríú leibhéal chun iniúchadh a dhéanamh ar riachtanais traenála trí Ghaeilge agus tacaíocht a chur ar fáil le cúrsaí nua a fhorbairt do na margaí atá ag teacht chun cinn.

Faoi láthair, tá formhór na bhfreagróirí (51.6%) in ionaid oibre ina bhfuil an Ghaeilge mar phríomhtheanga na láithreach oibre. Dúirt siadsan, mar aon le roinnt den 40% nach n-oibríonn den chuid is mó i dtimpeallacht Ghaeilge, go n-úsáideann siad an teanga le comhghleacaithe (84.4%), bainisteoirí (58.3%), úinéirí comhlachta (28.9%), custaiméirí (68%) agus grúpaí Gaeilge (71.1%). Léiríonn sé seo ní amháin go mbíonn iardhaltaí de chuid an Ghaeloideachais ag baint ard-úsáid go leanúnach as an Ghaeilge san áit oibre, ach ina theannta sin, tugann sé blaiseadh de na deiseanna forleathana atá ann do dhaoine agus iad i mbun gnó ó lá go lá, teacht i dteagmháil leis an Ghaeilge. As an líon beag de dhaoine (16 fhreagróirí) a dúirt nach n-úsáideann siad an Ghaeilge san áit oibre, dúirt 72.7% acu gur mhaith leo í a úsáid. Ar na tionscnaimh a chuideodh leo é seo a dhéanamh, luainn siad infheictheacht níos fearr don teanga, beartais dhearfacha sa láthair oibre, ardú feasachta go bhfuil Gaeilgeoirí ar fáil i ról ar leith le go spreagadh sé custaiméirí le seirbhísí a lorg i

nGaeilge, ranganna comhrá agus ábhair tacaíochta teanga, chomh maith le himeachtaí sóisialta san áit oibre dóibh siúd a ba mhaith leo an teanga a fhoghlaim. Nuair a cuireadh ceist orthu ar mhaith leo a bheith ag obair le Gaeilge as seo amach, tá sé suntasach go ndúirt 122 daoine (83.6% dóibh a d'fhreagair an cheist seo) gur mhaith.

Níl úsáid na Gaeilge i measc na bhfreagróirí teoranta go dtí an láthair oibre, áfach. D'fhiosraigh muid ar úsáid na freagróirí an teanga go minic nó go hannamh ina saol pearsanta féin. Dúirt 94% go n-úsáideann. Chuir céatadán iontach ard (86.6%) go n-úsáideann siad í le cairde, ar na meáin shóisialta (69.1%) agus lena gcuid páistí (41.6%) nó lena dtuismitheoirí (44.3%). Níl amhras ar bith ann ach go gcuireann an Ghaeilge le beocht na cathrach seo agus go dtugann an fhírinne seo deiseanna do Chomhairle Bhéal Feirste agus dreamanna eile nach í, le cur le forbairt tionscnamh, beartas, agus dea-chleachtas a dtacaíonn réimse iomlán de sheirbhísí agus do sholáthar don phobal ar fad, pobal na Gaeilge san áireamh.

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**Briefing Paper for Belfast City Council on POBAL's Research
Further and Higher Education, Training and Employment Experience
of past pupils of Irish Medium Education in Belfast
1970s to the present**

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Comhairle Chathair
Bhéal Feirste

Why this research?

There is a lack of base line data regarding the education, training, and employment status of former pupils of Irish Medium schools in Belfast (and elsewhere), in spite of the fact that it is now more than 45 years since its inception in the city. In 2018, POBAL carried out research with funding from Belfast City Council under its Capacity Building programme, to provide a valuable information resource for educationalists, government bodies, Irish language groups, training providers and others. We hope that it will help to build capacity and strengthen ongoing work in service provision for the whole community of Belfast, including opportunities for forward planning, building the local labour market and matching capacity with employment opportunities.

Terms of Reference

Irish Medium education has grown and developed in the city since its earliest days in 1971. We determined that our research would encompass as much of that experience as possible from among the first children to receive their formal education through Irish right to the present. There are now eight Irish Medium schools in the Belfast City Council area, including one post-primary school, Coláiste Feirste. Currently the number of children enrolled in Irish medium primary schools in the former BELB area stands at 1205. A further 326 pupils attend two primary schools outside this area, Scoil Na Fuisseoige (141 pupils) and Gaelscoil Eanna (185 pupils), making an overall total of 1531 children currently enrolled in Irish Medium primary schools.

Research conclusions

The research reflects the development of Irish Medium education in the city in general, as well as the growth of numbers of children attending IM primary schools. There is obvious demand for continuity beyond primary education, with strong uptake of IM post primary education. Clearly, the emerging population of young people who have received their education through Irish represent a skills resource

for the current and future labour market, and a dynamic part of the city's diversity. As such, the research highlights the opportunities for Belfast City Council and other government bodies with responsibilities for economic development, good relations and community planning to improve and develop services inclusive of the Irish speaking community, on a city-wide basis.

Past pupils of Irish Medium education within the current Belfast City Council area have been resident in many parts of the city, and indeed beyond its boundaries, travelling to avail of Irish Medium education within the city's schools. Whilst post code alone is not a reliable indicator of the full range of socio-economic factors, many of those attending IM schools in the past 45 years have lived in areas of recognised multiple disadvantage, and all of the schools themselves are located in such areas.

The status of the language and of Irish Medium education has changed in positive ways in the last 45 years. A sense of ability and confidence emerges from much of the responses to the research, Nonetheless there is also an awareness of marginalisation and exclusion from the mainstream. The research highlights the concern of respondents at the lack of legislative protection for Irish and the paucity of Irish language services and visibility in their localities. It appears likely that in areas of multiple deprivation, where demand for support services is generally higher, the lack of such services through Irish impacts more deeply. Respondents are overwhelming in their call for more services and more support for Irish speakers and for the 'normalisation' of the public use of the language through legislation, increased visibility and new and improved services. Belfast City Council has recently supported the adoption of Irish language legislation and will also appoint an Irish language officer in due course. In its community planning role, it also has an opportunity to ensure that a wide range of public services are fit-for-purpose and able to meet the needs of school leavers from IM education and their families.

Respondents indicate a wide range of employment experience. Our research reveals professionals, civil servants, administrators, retailers, artists, IT and digital specialists, youth workers, teachers, hospitality workers, health professionals and more. There is a high percentage of Third Level education and qualifications in an extensive range of specialisms and areas of life. However, in the past very few courses have been offered

through the medium of Irish and the choice remains extremely limited even at the present time. In general, degree and diploma courses in Irish language / literature, sometimes with an additional specialism such as Business Studies, or post graduate courses in Translation or other language-related areas such as Language Planning, are among the only Third Level courses taught through Irish. Respondents also highlight the importance of B.Ed and PGCE Initial Teacher Education places through Irish in St Mary's University College.

Respondents have also undertaken a limited range of training courses and obtained qualifications through Irish offered by the organisation Gaelchúrsaí /Forbairt Feirste. It appears however that, 45 years after the opening of the first bunscoil in Belfast, no other training or skills provider in the city offers a range of courses through Irish to Belfast's cohort of Irish Medium school leavers. In order to better support the growing diversity of the city, Belfast City Council, through its capacity building, economic development and community planning initiatives should encourage relevant government departments and Third Level institutions to carry out an audit of training needs through Irish and support development of new courses to meet emerging markets.

The majority of respondents to the research (51.6%) are currently employed in settings where the main language of the workplace is Irish. They, along with some of the 40% who did not work in predominantly Irish speaking environments, cited using the language with colleagues (84.4%), managers (58.3%), owners of companies (28.9%), customers (68%) and Irish language groups (71.1%). This shows not only a very high level of ongoing use of Irish in the workplace from past pupils, it also gives a flavour of the range of opportunities for people carrying out their day to day business to come into contact with the Irish language. Of the small number of people who said they did not use Irish in the workplace (16 respondents), 72.7% said they would like to. They indicated that among those initiatives which would help them to do so would be greater visibility of the language, positive workplace policies, awareness-raising that Irish speakers were available in particular roles to encourage users to ask for services through Irish, conversation classes and language support materials and social events in the workplace for those wishing to learn. Significantly, when asked if they would like to work through the medium of Irish in future, 122 people (83.6% of those who responded) said that they would.

Use of Irish among respondents is not however confined to the workplace. We asked if respondents used Irish either often or occasionally in their personal lives. 94% said that they did. Very high percentages (86.6%) stated that they used the language with friends, on social media (69.1%) and with either their children (41.6%) or their parents (44.3%). There is no doubt that the Irish language is a living part of the vibrancy of the city and that this presents opportunities for Belfast City Council and others to continue to develop initiatives, policies and practices that support a full range of services and provision for all sections of the community.

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Subject:	Meeting with Northern Ireland Human Rights Commission
Date:	17 th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Stephen McCrory, Democratic Services Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To consider a request from the Northern Ireland Human Rights Commission to meet with elected Members as part of its Community Engagement.
2.0	Recommendations
2.1	The Committee is asked to; <ul style="list-style-type: none"> • Consider the request and if the Committee agrees to the meeting then this will be arranged and Members will be informed of the date and time.
3.0	Main report
	<u>Key Issues</u>
3.1	The Northern Ireland Human Rights Commission has written to the Council asking if a meeting could be arranged with all elected Members as part of its Community Engagement.

3.2	<p>If the Committee is minded to agree to the meeting, then a date and time will be established and all Members will be invited to attend. The event would take the form of a short presentation on the work of the Commission followed by a question and answer session.</p> <p><u>Financial & Resource Implications</u></p>
3.3	<p>None associated with this report.</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p>
3.4	<p>None associated with this report.</p>
4.0	Appendices – Documents Attached
	None

By virtue of paragraph(s) 3 of Part 1 of Schedule 6
of the Local Government Act (Northern Ireland) 2014.

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of the Local Government Act (Northern Ireland) 2014.

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Subject:	Motion: City Deal
Date:	17th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Jim Hanna, Senior Democratic Services Officer

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report/Summary of Main Issues
1.1	To consider a response which has been received on behalf of Mr. J. Brokenshire, Secretary of State for Housing, Communities and Local Government, in relation to the Council's motion on City Deal.
2.0	Recommendation
2.1	The Committee is asked to <ul style="list-style-type: none"> • Note the response and take any such action as may be determined.
3.0	Main Report
	<u>Key Issues</u>
3.1	The Council, at its meeting on 4th June, passed the following motion on City Deal, which had been proposed by Councillor Canavan and seconded by Councillor McAteer:

	<p>“This Council welcomes the progress being made to secure a Belfast Region City Deal which will deliver inclusive growth, create more and better jobs, have a positive impact on our most deprived communities, and provide a balanced spread of benefits across the region.</p> <p>The city deal will strengthen Belfast’s role as the driver for the regional economy. In supporting the case for regional growth that will benefit us all, the Council urges the British Government to formally commit to a deal for the North West.”</p> <p>3.2 A response has now been received from Mr. David Herson, on behalf of the Secretary of State for Housing, Communities and Local Government. A copy of that correspondence is attached.</p> <p>3.3 Mr. Herson states that the Department for Housing, Communities and Local Government welcomes the Council’s support for the Belfast City Deal and points out that the Government has made a commitment to work with the Northern Ireland Executive and other stakeholders towards a comprehensive and ambitious set of city deals across Northern Ireland. He concludes by confirming that the Secretary of State is aware of local interest in a deal for the Derry/Londonderry region and that he was looking forward to considering proposals for that region in due course.</p> <p>3.4 <u>Financial and Resource Implications</u></p> <p>None</p> <p>3.5 <u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>None</p>
4.0	Appendices - Document Attached
	Appendix 1 - Response from Ministry of Housing, Communities and Local Government



Ministry of Housing,
Communities &
Local Government

Ministry of Housing, Communities & Local
Government
2 Marsham Street
LONDON
SW1P 4DF

Henry Downey
Belfast City Council
City Hall
Belfast
BT1 5GS

Tel:
Fax:
Email:

www.gov.uk/mhclg

Our Ref: 3807882
Your Ref:

Date: 9 July 2018

Dear Mr Downey,

Thank you for your letter to the Secretary of State for Housing, Communities and Local Government on 14 June 2018 regarding the Belfast City Deal and a deal for Derry / Londonderry. I am responding as one of the officials working on the deal.

We welcome your support for the Belfast City Deal and the opportunity it provides for the city region. As you know, the Government has made a commitment to work with the Executive and other stakeholders to work towards a comprehensive and ambitious set of city deals across Northern Ireland. I know that the Secretary of State for Northern Ireland is aware of the local interest in a deal for the Derry / Londonderry City Region, and is looking forward to considering proposals for a Derry / Londonderry City Deal in due course.

Yours sincerely,

David Herson

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Subject:	Motion: Arts Matter NI Campaign
Date:	17th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Jim Hanna, Senior Democratic Services Officer

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report/Summary of Main Issues
1.1	To consider a response which has been received from Mr. Leo O'Reilly, Permanent Secretary, Department for Communities, in relation to the Council's motion on the Arts Matter NI Campaign.
2.0	Recommendation
2.1	The Committee is asked to <ul style="list-style-type: none"> • Note the response and take any such action as may be determined.
3.0	Main Report
3.1	<u>Key Issues</u> The Council, at its meeting on 4th June, passed the following motion on the Arts Matter NI Campaign, which had been proposed by Councillor Long and seconded by Councillor McAllister:

	<p>“This Council asserts the value of the arts in our everyday lives, including our wellbeing, education, inclusion as well as our creative and evening economy and our tourism offering.</p> <p>Accordingly, the Council extends its formal support to the Arts Matter NI campaign for equal funding and agrees that an all Party delegation meet the Permanent Secretary at the Department for Communities to demand more funds for the arts.”</p>
3.2	<p>A response has now been received from Mr. O’Reilly, a copy of which is attached.</p>
3.3	<p>Mr. O’Reilly states that the Arts Council for Northern Ireland provides financial support to the arts sector and is funded via grant-in-aid by the Department for Communities.</p>
3.4	<p>He explains that the Department for Communities’ overall budget for this year has been reduced and that this has been reflected across multiple funding streams. As a result, the Arts Council had been allocated £10,092,480, compared to £10,572,000 in the previous year. He points out that the Arts Council allocates this funding, along with funding from the Arts Lottery Fund, based upon its assessment of the merits of individual projects, and that the Department for Communities has no input into that process.</p>
3.5	<p>Mr. O’Reilly adds that his Department is keeping its in-year financial position under review but that, at this stage, it has no additional funding to make available to the Arts Council in the current year. He concludes by stating that the Council would be informed if this position were to change and suggests, in light of that, that the meeting called for within the Council’s motion be deferred at this time.</p>
3.6	<p><u>Financial and Resource Implications</u></p> <p>None</p>
3.7	<p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>None</p>
4.0	<p>Document Attached</p>
	<p>Appendix 1 - Response from Permanent Secretary, Department for Communities</p>



Department for
Communities

www.communities-ni.gov.uk

From: Leo O'Reilly
Permanent Secretary

Level 9
Causeway Exchange
1-7 Bedford Street
BELFAST
BT2 7EG

Telephone: 028 90 823301

E-mail: leo.oreilly@communities-ni.gov.uk

Your Ref:
Our Ref: PSC 812.18
Date: 3 July 2018

Henry Downey

Via e-mail democraticservices@belfastcity.gov.uk

Dear *Henry*,

Thank you for your letter of 14th June 2018 requesting a meeting between myself and a Council deputation to seek additional funding for the arts.

In terms of the Arts Matters NI Campaign, financial support for the arts sector is provided via the Arts Council of Northern Ireland. The Department for Communities provides Grant-in-Aid funding to support the Arts Council in exercising its responsibilities in this regard.

DfC's overall budget for this year was reduced, and this reduction was applied across our multiple funding streams. Thus the total amount allocated by us to the Arts Council this year was £10,092,480 compared to £10,572,000 last year. The Arts Council uses this money, as well as money from the Arts Lottery Fund, to allocate money to individual arts projects and programmes. The Department does not become involved in the decisions made by the Arts Council to allocate specific amounts of money to specific projects. These must remain decisions for the Arts Council based on its assessment of the relative artistic merit of individual projects.

We keep our in year financial position under review, but at this stage we currently have no money available to allocate any further funds to the Arts Council this year. We will advise you if this position changes and in light of that can I suggest that the option of a meeting be deferred at this time.

Yours sincerely,

Leo O'Reilly
LEO O'REILLY

PERMANENT SECRETARY



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Subject:	Belfast Agenda Governance
Date:	17 August 2018
Reporting Officer:	John Tully, Director of City & Organisational Strategy
Contact Officer:	Christine Robinson, Head of Strategy, Policy and Partnerships

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The purpose of this paper is to set out, for Committee approval, proposed governance arrangements to oversee the delivery of the Belfast Agenda.
2.0	Recommendations
2.1	<p>The Committee is asked to</p> <ul style="list-style-type: none"> • Approve the proposed governance model for the Belfast Agenda as summarised below and set out in detail at Appendix 1.

3.0	Main report
3.1	<p data-bbox="276 253 818 286">Purpose of Governance Arrangements</p> <p data-bbox="164 353 1485 488">3.1.1 The Belfast Agenda was created by a partnership of key city partners, residents and community organisations. It sets out a clear, joint vision and long-term ambitions for Belfast's future.</p> <p data-bbox="164 555 1485 790">3.1.2 The Council now needs to implement 'fit for purpose' governance arrangements to deliver the Agenda and secure continuous improvement. With this in mind, a proposed governance model has been developed, aimed at ensuring that there is effective partnership working, focus, direction, decision making and oversight of the ongoing development and delivery of the Belfast Agenda.</p>
3.2	<p data-bbox="276 853 687 887">Proposed Governance Model</p> <p data-bbox="164 954 1361 1043">3.2.1 The proposed governance model is attached at Appendix 1 of this report: The key elements of the model are as follows:</p> <ul data-bbox="323 1111 1485 2007" style="list-style-type: none"> • Formal Council governance will be via Strategic Policy & Resources Committee, the Corporate Management Team and four underpinning boards, reflecting the 4 priority areas of the Belfast Agenda, chaired by a nominated Senior Responsible Officer (SRO). • Formal partnership governance of the Belfast Agenda will be via the Belfast Community Planning Partnership and the SROs will be accountable to the Community Planning Partnership (CPP). The CPP will provide overarching oversight, guidance and strategic direction for the Community Planning process in Belfast to ensure that objectives of the Belfast Agenda are achieved and compliance with statutory obligations for community planning. • Each SRO will have a Portfolio Management support from the Strategic Hub, which will manage the overall delivery of outcomes and inclusive growth for their 2017-2021 Priorities. Board membership will be flexible; the SRO will be guided by the need for delivery of outcomes against priorities rather than rigid structures. • There will be clear terms of reference for the proposed boards based on those shown in Appendix 1. • Where possible, partnership delivery will be achieved through existing organisations and/or existing partnerships towards the achievement of Belfast Agenda outcomes.

It may also be necessary to establish new partnerships, such as time-bound task and finish groups.

- The governance arrangements will be implemented on a phased basis, with the first SRO-led Board established in September 2018 to oversee delivery of the 'Living Here' strand of the Belfast Agenda, with the remaining Boards being established shortly thereafter. The governance arrangements will also be kept under review.
- No changes to the Council's financial decision-making arrangements are proposed at this stage.

3.3 Implications for Committee

3.3.1 The Strategic Policy and Resources Committee has a key role to play in the successful implementation of the Belfast Agenda. As part of the Belfast Agenda governance arrangements, it is proposed that a special Strategic Policy & Resources Committee is convened each quarter to focus on the Committee's existing responsibilities as follows:

- setting the strategic direction of the Council through the development of its corporate plan and other key corporate and cross cutting strategies and policy;
- working with partners to lead the development of the community plan;
- managing and monitoring performance against the achievement of the Council objectives (agreed in the Corporate Plan) and those agreed in the community plan, including those aspects of the plans relating to inclusive growth; and
- developing the Council's organisational development strategy and all matters relating to its implementation including: governance and organisational structures, organisational improvement initiatives, member and officer capacity building and monitoring of organisational performance.

3.3.2 The first specific (special) SP&R Belfast Agenda Committee meeting is proposed for December 2018.

3.3.3 No changes are proposed to the structure or terms of reference of the Council's other standing committees are proposed; Standing Committees will be furnished with reports on the progress of relevant Belfast Agenda related activity, issues and outcomes.

3.4	Financial & Resource Implications
3.4.1	The Strategic Hub will support the new governance model / structure, when fully resourced. The Hub will ensure that relevant Board and Committee meetings are properly planned, with clear agendas and information to ensure focus.
3.4.2	BCC funding in relation to the Belfast Agenda is currently agreed as part of the departmental estimates process, with agreed budgets captured in departmental or corporate priority budgets. All emerging proposals for budget / resources will be considered using existing mechanisms.
3.5	Equality or Good Relations Implications/Rural Needs Assessment
3.5.1	None.
4.0	Appendices – Documents Attached
	Appendix 1 - Belfast Agenda Governance Model

Belfast Agenda Governance Model



Belfast
City Council

Governance Model Composition

1. Introduction
2. Key principles
3. Governance Model – summary schematic
4. Key Elements
 - a. Strategic Policy & Resources Committee
 - b. Standing council committees
 - c. Belfast Agenda Boards
 - d. Belfast Community Planning Partnership
5. Review and Further Development



1. Introduction

Good governance is about doing the right things, in the right way, for the right people, in a timely, inclusive, open, honest and accountable manner.

The Council has designed governance arrangements for the Belfast Agenda. These are set out in this document. The governance arrangements are integral to the successful delivery of the Agenda and, related to this, for the Council itself to secure continuous improvement. The purpose of these governance arrangements is to ensure that there is effective direction, decision making and oversight of the ongoing development and delivery of the Belfast Agenda. The governance arrangements will also serve to ensure there is clear understanding of processes and accountability for the delivery of outcomes.

Page 79 These governance arrangements will be essential to those chairing and attending relevant governance forums (Council management, Members and Community Planning partners) as a basis for understanding their role, authority and accountability and determining and directing their activities. They will also serve as a reference point for other interested parties not directly involved in the specific governance forums, but who have an interest in the delivery of the Agenda and associated programme of work.

This document sets out the key principles of the governance model, a pictorial summary (schematic) and provides details on the key constitutional elements of the model. It also sets out the arrangements for ongoing review of the governance model and anticipated further developments in the future.



Belfast
City Council

2. Key Principles

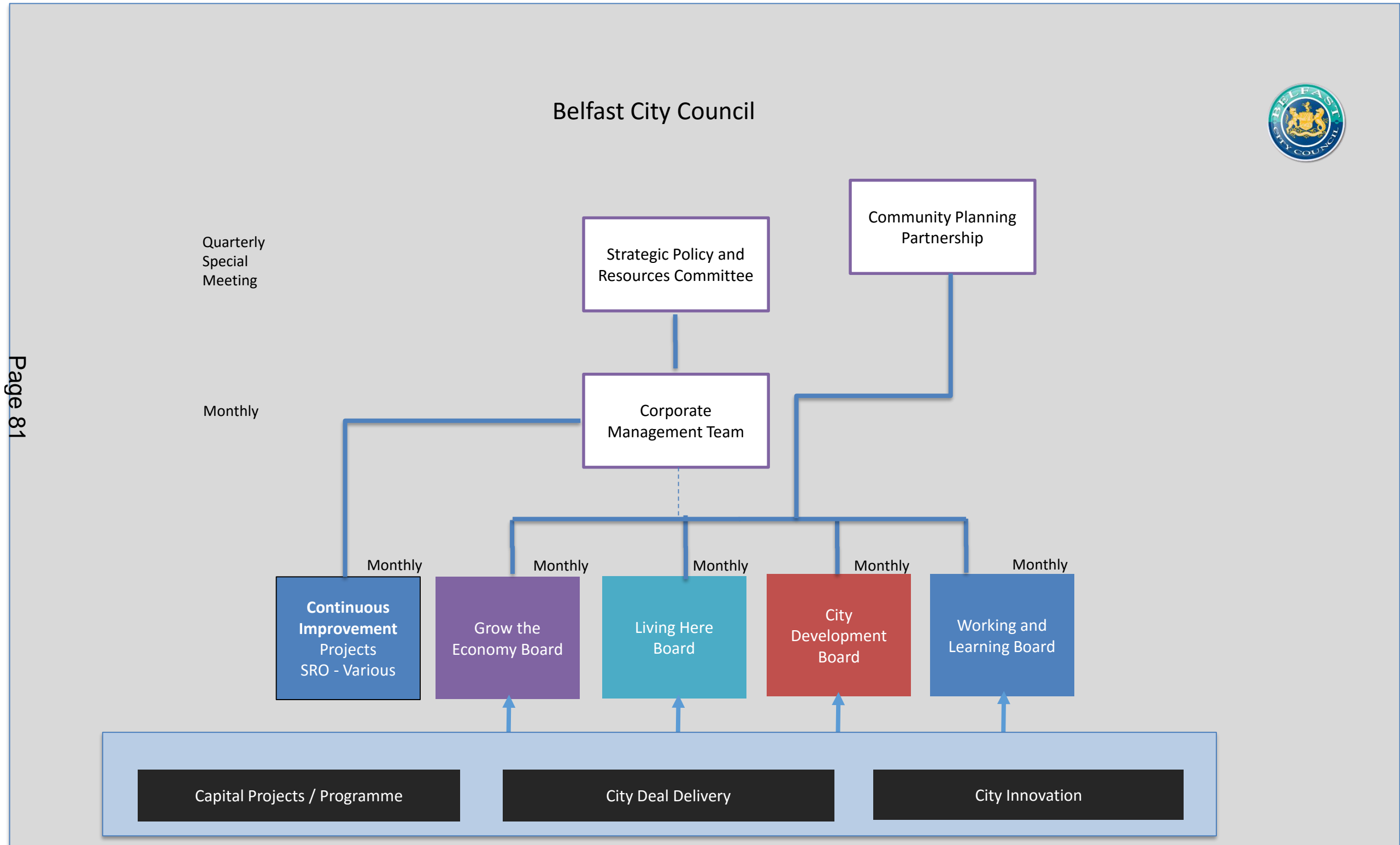
1. This proposed governance model is initially focused on how we support the delivery of the Belfast Agenda and Continuous Improvement plan for the Council.
2. Formal Council governance will be via SP&R¹, CMT and four underpinning boards (linked to Agenda themes) that will be chaired by a nominated SRO (Note: these boards will provide a specific focus on the strands of the Belfast Agenda where gaps / opportunities exist rather than be unduly onerous or all encompassing).
3. Each SRO will have a Portfolio Management support from the Strategic Hub, which will manage the overall delivery of outcomes and inclusive growth for their 2017-2021 Priorities. Board membership will be flexible; the SRO will be guided by the need for delivery of outcomes against priorities rather than rigid structures.
4. Formal partnership governance of the Belfast Agenda will be via the Belfast Community Planning Partnership. The SROs will be accountable to the Community Planning Partnership.
5. Where possible, partnership delivery will be achieved through existing organisations and/or existing partnerships towards the achievement of Belfast Agenda outcomes. It may also be necessary to establish new partnerships, such as time-bond task and finish groups.
6. No initial changes to the Council's financial decision making arrangements, with an Investment Support mechanism to be developed at a later stage.

¹ Whilst the Corporate Plan indicates that there will be Lead Committees for the delivery of specific Commitments 2017-21, it is proposed that SP&R is also named as a Lead Committee for each commitment to ensure this oversight is possible.



3. Governance Model – Belfast Agenda Summary Schematic

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4a. SP&R Committee (quarterly meeting)

Purpose

- A special SP&R Committee convened each quarter to focus on the committee's existing responsibilities as follows:
 - Setting the strategic direction of the Council through the development of its corporate plan and other key corporate and cross cutting strategies and policy;
 - Working with partners to lead the development of the community plan;
 - Managing and monitoring performance against the achievement of the council objectives [agreed in the Corporate Plan] and those agreed in the community plan; and
 - Developing the council's organisational development strategy and all matters relating to its implementation including: governance and organisational structures, organisational improvement initiatives, member and officer capacity building and monitoring of organisational performance.

Page 82

Frequency

- Quarterly (First Friday of the month)
- (where possible this SP&R Committee will be preceded by a Community Planning Partnership meeting).



Belfast
City Council

4b. Standing Committees

- No changes to the structure or terms of reference of the Council's standing committees are proposed
- Standing Committees will be furnished with reports on the progress of relevant Belfast Agenda related activity, issues and outcomes
- Standing Committees will continue to receive financial reports in relation to rate setting, spend against budget reports in relation to their areas of responsibility
- It will be the responsibility of the relevant Strategic Director to ensure that the Committees are furnished with the relevant reports



4c. Belfast Agenda Boards x 4

Purpose

- To manage the delivery of the programme outcomes and projects that fall under the relevant programme, and to report on outcomes related issues and the capacity of Council, Community Planning Partners and Support Partners to deliver agreed community outcomes.

Frequency

- Monthly

Composition

- Chair: Programme SRO

Members

- Portfolio Manager
- Community Planning Partners*
- Support Partners *
- Media and Communications
- Others as determined by the Chair*

Secretariat

- Portfolio Management when established

Quorum

- 2 members, to include the Chair.

* Membership will be flexible and will be determined by the SRO and will be portfolio focused

Within the scope of the Senior Responsible Owner (SRO) mandate, the functions of the Programme Board are:

- To hold the Council, Community Planning Partners and Support Partners to account for the delivery of the outcomes, benefits and projects within the programme;
- To be accountable (through the SRO) to the Community Planning Partnership Board
- To assure the overall health of the delivery activity of the programme;
- To recognise the risks and issues affecting the delivery, including monitoring current and forecast use of funding and resources against agreed budgets, and ensure appropriate mitigations are in place;
- To escalate issues that cannot be managed within this Programme Board with recommended action to the Council's CMT or the Community Planning Partnership;
- To raise issues with recommended action to the Council's CMT or the Community Planning Partnership where delivery activity has, or is predicted to, go outside of approved tolerances;
- To align the communication of the programme plan and delivery success with the wider Belfast Agenda portfolio;
- To receive, consider and assess the impact of new change requirements from the Belfast Agenda portfolio or from within the programme;
- To specify requirements for resources and programmatic support from the portfolio or Community Planning Partnership; and
- To support CMT by identifying potential funding and resource requirements, and assessing the relative priorities for committed and potential change activities.



4d. Belfast Community Planning Partnership

Purpose

- Provide overarching oversight, guidance and strategic direction for the Community Planning process in Belfast to ensure that objectives of the Belfast Agenda are achieved and compliance with statutory obligations for community planning

Frequency

- At least 2x per year.

Composition

- Chair: Chief Executive BCC

Members

- Community Planning partners (inc BCC)
- SROs

Attendees

- Support partners (Business, education, community and voluntary sector representatives)

Secretariat

- Strategic Hub

Quorum

- 25% of eligible members

The functions of the Belfast Community Planning Partnership are:

- Development of community plan
- Delivery of assigned tasks and workstreams in the community plan
- Monitoring and review of the community plan
- Seeking community participation in the community planning process, including production and review of the community plan
- Integrating community plan objectives and priorities within (planning partner) corporate and business planning regimes.



5. Review and Further Development

- **Governance Model**
 - Given arrangements are new / evolving, to be reviewed on a quarterly basis by Director of City & Organisational Strategy, in consultation with partners, committees and officers.
- **Further Development Phases**
 - Establish Area Working links
 - Establish wider links (e.g. Planning)
 - Alignment with Belfast Region City Deal delivery governance
 - Consideration of the alignment / relationship with the Council's rate setting and financial decision / investment mechanisms
 - Consideration of the alignment / relationship with the Council's corporate planning, performance management and risk management processes
 - Development of information / reporting arrangements for measuring current position against Belfast Agenda priorities, monitoring progress in relation to agreed outcomes and related programmes / projects.

(related programme of work to be developed)



Belfast
City Council



Subject:	Inclusive Growth Update
Date:	17 th August 2018
Reporting Officer:	John Tully, Director of City & Organisational Strategy
Contact Officer:	Christine Robinson, Strategy, Policy & Partnerships Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of Main Issues
1.1	Members have expressed their desire to embed inclusive growth within the decision-making process of Council. As a result, the draft Corporate Plan 2017-21 includes a commitment to 'work to drive inclusive growth through the development and adoption of an inclusive growth framework'.
1.2	At SP&R Committee on 20 th April 2018, members agreed to a five step approach in developing an inclusive growth framework for the city. The first of these steps was to develop and agree a definition of inclusive growth for Belfast.

1.3	Following a series of one to one interviews with Party Group Leaders, Committee Chairs, Chief Officers and an all member workshop, as well as a detailed analysis of the data available in Belfast, a definition has been drafted and attached as Appendix One.
1.4	This report asks Members to approve this definition as a working draft and provides an update on the development of the framework and associated actions.
2.0	Recommendations
2.1	<p>The Committee are asked to:</p> <ul style="list-style-type: none"> • Note the working draft definition of inclusive growth that will be brought to Party Group Leaders for further discussion and refinement prior to formal approval; • Note the progress in developing the inclusive growth framework for Belfast City Council; and • Approve scoping and development of the related actions listed in section 3.6 that have arisen during discussions with Members.
3.0	Main Report
3.1	<p>Agreed steps to developing a framework</p> <p>At SP&R Committee on 20th April 2018, members agreed to a five step approach in developing an inclusive growth framework for the city:</p> <ol style="list-style-type: none"> 1. Defining inclusive growth for Belfast. It is vital that that there is an agreed, and Belfast specific, definition of inclusive growth. To do this we must use data and evidence to determine challenges facing the city, and its population, and collectively develop a common narrative about the vision for change. Doing this will ensure a common framework is in place for all policy and decision makers. 2. Developing and adopting a Belfast City Council bespoke framework. Following the agreement of a specific definition of inclusive growth for Belfast, we will develop an inclusive growth framework to ensure that inclusive growth is placed at the heart of policy, capital and programme decisions. This will ensure that the Council has a practical and simple framework to use in future decision making to quantify the inclusive growth benefits of investments and interventions. 3. Assessing current interventions. This step will involve an assessment of whether the Council's and the actions of other agencies / partners are sufficient, along with the development of a plan to address deficiencies or build on strengths. 4. Measuring our progress. Members will be aware the Community Planning and Smart Cities teams are currently working with Community Planning Partners to pilot

a City Dashboard; it is proposed that the agreed measurements of inclusive growth form part of this dashboard. This will enable Members to assess progress.

5. **Ensuring Delivery.** The Director of City and Organisational Strategy, via the Council's newly established Strategic Hub, will oversee the successful implementation and delivery of the Council's inclusive growth framework.

Defining Inclusive growth for Belfast

- 3.2 It was also agreed to procure independent expertise to help complete steps one and two. Metro Dynamics have subsequently been appointed to undertake this work with officers from the Strategic Hub. Detailed research has been undertaken into the definition of inclusive growth for Belfast through a desktop analysis of key strategies and relevant socio-economic data. They have also undertaken one to one interviews with Party Group Leaders, Committee Chairs and Chief Officers to discuss the issues in depth and really get to understand inclusive growth in Belfast.
- 3.3 This culminated in an all member workshop on 26th June in which a number of energised cross party discussions were held around what inclusive growth means for Belfast, where the key challenges are and how we implement it in Belfast City Council. In summary, the main feedback points from the group discussions are as follows:
 - Geographically there are areas across Belfast that have suffered from long term deprivation and economic deprivation that should be addressed in the framework;
 - There are socio-economic groups in Belfast where the evidence points to a disproportionately high level of income deprivation – 28% of children in Belfast are currently growing up in poverty and the gender pay gap between women (£472.30 per week) and men (£519.10) were two examples used;
 - It was also recognised that, whilst there is a large amount of data at a city level, it is not all available at a lower level (either geographically or socio-economically) at this stage to determine which groups should be targeted. It was therefore felt that the framework should be written in a flexible way that allowed the affected groups in Belfast to be reviewed on an annual basis. This means that, as the evidence base builds, the framework can be adjusted accordingly to ensure it is as reflective of the city as the data allows;
 - The framework should include all capital, policy and programme interventions taken by the Council; and

<p>3.4</p>	<ul style="list-style-type: none"> The framework should help to target groups but should not be so prescriptive that all spending is skewed towards these targeted groups. <p>Since the workshop, Metro Dynamics have reflected on the research they have undertaken and the discussions at the one to one interviews and workshop. This has resulted in the draft definition of inclusive growth for Belfast. Members are asked to note the working draft definition of inclusive growth that will be brought to Party Group Leaders for further discussion and refinement prior to formal approval. This will enable officers to develop and test the framework for Belfast.</p>
<p>3.5</p>	<p>Next Steps</p> <p>Should Members approve the inclusive growth definition, Officers from the Strategic Hub will move to Step Two of the process - Developing and adopting a Belfast City Council bespoke framework (see paragraph 3.3). An update on the progress of this will be brought to SP&R Committee in November. Between now and then, Officers will engage with senior managers across the Council to test the practicalities of implementing the framework to ensure that, as originally agreed with councillors, the framework is practical and capable of effecting future capital, policy and programming decisions.</p>
<p>3.6</p>	<p>Additional Actions</p> <p>During the one to one interviews and at the workshop, Members consistently brought up a number of actions they felt needed taken forward as part of inclusive growth. Whilst these are not part of the framework, they are necessary in moving forward the inclusive growth agenda. Should Committee agree to the actions below, officers will further scope out and bring recommendations to committee in November:</p> <ul style="list-style-type: none"> Examine how we use powers over planning, skills and employment support, procurement, and community investment to encourage a new strategic approach to inclusive growth; Embed the Inclusive Growth Investment Decision Making Framework into the corporate planning and estimating process; Examine the inclusion of procurement clauses and measurement against inclusive growth outcomes for both future social and economic spending;

	<ul style="list-style-type: none"> • Develop a more granular understanding of our city through better data and analysis, learning what works as we grow; • Work with the city’s anchor institutions and businesses to embed inclusive growth principles in their organisations; and • Form networks and relationships with other cities committed to the inclusive growth agenda. <p><u>Financial & Resource Implications</u></p> <p>3.7 There are no additional financial or resource allocations contained within this report.</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>3.8 There are no equality, good relations or rural needs implications contained within this report. However, the framework, once developed will be screened to test its implications against these requirements.</p>
4.0	Appendices
	Appendix One: Draft Inclusive Growth Definition for Belfast

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Inclusive growth in Belfast

For Belfast City Council inclusive growth means building a new story for Belfast, ensuring the success of the city reaches every citizen.

We have seen our city transform in recent years. After the decline of our traditional industrial giants we are creating new opportunities for many of our residents. We are creating a new story for ourselves, one which is optimistic and ambitious, aiming to be outward-looking and confident on the world stage with significant economic growth.

But this is a tale of two cities; not everyone is part of this new story

Whilst our city is flourishing, some of our communities feel left behind. More than 56,000 residents in Belfast live in poverty, and 28% children in Belfast grow up in poverty. This is concentrated in inner south, inner east, west and north Belfast with pockets across other parts of the city. Many residents in these areas are out of work. They are disengaged from new developments, even when these are on their doorstep. **In short, many residents are not benefiting from the new opportunities and prosperity.**

We also have uneven education attainment levels. Some parts of Belfast are succeeding - in one area almost every pupil attained 5 GCSEs at A*-C (including Maths and English), whilst in another ward less than 3 in every 10 pupils achieve this. This variation is not good enough.

A new model of delivery: inclusive growth

For years we have helped tackle the symptoms of deprivation. Now we need to go one step further. We need to stop the symptoms occurring and connect all residents with economic growth to create vibrant communities where everyone has the opportunity and aspiration to succeed. To ensure our growth sectors and new jobs are accessible for all residents, we need to better target the opportunities to residents from all communities and ensure everyone has the right support to take these opportunities.

The Belfast Agenda will ensure the right conditions are in place so that everyone can benefit from economic growth - improved housing conditions, improved skills levels, more jobs and a more developed city. As a Council we will take the lead, changing how we make investments, interventions and procurement decisions around geographic and demographic need.

We want all our residents to feel pride in their community and in our new story for Belfast. As such we will not only ensure our residents are supported but will ensure they can contribute and play a positive role in the city's future and help move people out of generational deprivation.

We will continue to work hard to secure business investment and growth, but we want businesses to create jobs with decent pay, fair contracts, training and career ladders which are accessible to all our residents. There will be no single way in which this can happen, and we will bring together areas such as skills, business, education, housing and transport to address this.

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Subject:	City Region Growth Deal – update
Date:	17 th August 2018
Reporting Officer:	Ronan Cregan, Deputy Chief Executive and Director of Finance and Resources
Contact Officer:	Emer Husbands, Strategic Performance Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To update Committee on the ongoing development of a Belfast Region City Deal Proposition including engagement and negotiation with Northern Ireland Civil Service (NICS), Ministry for Housing, Communities and Local Government (MHCLG) and Treasury on emerging projects and next steps.
2.0	Recommendations
2.1	<p>The Committee is asked to note</p> <ul style="list-style-type: none"> the progress made in developing the Belfast Region City Deal (BRCD) that a meeting of the Joint Members Forum hosted by Mid and East Antrim will be held in mid September.

2.2	<ul style="list-style-type: none"> • A communication and engagement event has been planned to take place in Westminster on 24th October 2018 <p>The committee is also asked to agree to party group briefings and a possible special SP&R committee meeting to be held in early September to discuss specific projects and the emerging shape of the BRCD proposition for negotiation with UK and Central Government.</p>
3.0	Main report
3.1	<p>At the last SP&R committee meeting members were provided with the following framework documents that were prepared in support of the Belfast Region City Deal (BRCD)</p> <ul style="list-style-type: none"> - Draft Proposition document - Industrial Strategic Framework - Digital Vision and Strategy - Initial Employability and Skills Proposition - Draft Belfast Region Infrastructure Investment Framework -
3.2	<p>These documents provided the evidence base for the BRCD including the key pillars for investment, which build on the region's strengths and will support ongoing economic growth.</p>
3.3	<p>Members were also advised that projects that had been identified for possible inclusion in the BRCD proposition had been discussed with officials from both UK and Regional government departments and based on their feedback and ongoing discussions around affordability the BRCD partners were focussing on a reduced list of primary projects for further development.</p>
3.4	<p>Programme Update</p> <p><u>Innovation / Digital</u></p> <p>As outlined to committee, it is anticipated that the Innovation and Digital pillar will be a major focus for the BRCD as it is likely to attract more funding from UK Government given the projects contribution to the UK Industrial Strategy. Future Cities Catapult supported by the SMART Belfast team in the council have been working intensively with the universities and the BRCD councils to continue to develop projects in this pillar and to define the overall digital / innovation proposition for the city region. This has involved intensive discussion and consultation with UK government departments who have provided some positive feedback on a number of a proposals and also suggested areas where further development is required. FCC have also hosted a number of stakeholder engagement events, including</p>

	<p>direct engagement with the private sector, and are actively working with partners to identify additional / alternative sources of funding.</p>
3.5	<p><u>Tourism</u></p> <p>The BRCD continues to make the case that tourism is a specific growth sector that requires significant investment to ensure the potential economic benefits are realised. The sector has suffered from lack of investment in the past and still under performs in comparison with other UK regions and the ROI but visitor numbers continue to increase and there are significant job opportunities which could be realised across the sector.</p>
3.6	<p>Members will be aware that work is almost complete on the development of an OBC for the Belfast Story gallery and film Centre which is a priority project for BCC and a number of potential tourism products have also been identified in other council areas. Tourism NI are chairing the tourism steering group and supporting BRCD in the development of a Tourism Product Narrative and Development Framework and have undertaken market testing of proposals to help inform the projects with the best potential to help the sector grow.</p>
	<p><u>Other Infrastructure and Regeneration</u></p>
3.7	<p>DfI are supporting the BRCD in the identification and development of key Infrastructure projects which may form part of the deal and will most likely be funded by regional government.</p>
3.8	<p>The primary projects for Belfast highlighted to members were the Belfast Rapid Transit phase 2- linking the north & south of the city and York Street Interchange. It is becoming increasingly likely that York Street Interchange will not require funding through City Deal and therefore there may be potential for an element of the Lagan Bridges and Links project to be included in the city deal proposition. Initial work on the Lagan Bridges and Links has been done through the City Centre Regeneration Strategy and a number of the city's masterplans and it is therefore proposed to review this along with DfI to assess deliverability, scheduling and state of readiness to see if any of the bridges may move up to the primary list. A number of regeneration projects across the other council areas are also being developed with support from DfC.</p>

3.9	<p><u>Employability and Skills</u></p> <p>The Employability and Skills Steering Group is updating the initial Employability and Skills proposition based on the capital projects likely to be included in the BRCD and will propose an ongoing partnership to develop a more integrated approach to prioritising and planning interventions across the region and respective Council areas in relation to skills for growth and skills for inclusion. This will be informed by the new analysis available through the Regional Skills Barometer prepared for the City Deal partners by Ulster University's Economic Policy Centre.</p>
3.10	<p>Specific priority areas and programmes are being developed to support the key pillars for investments in areas such as;</p> <ul style="list-style-type: none"> • Careers Enhancement, • Apprenticeship Hub, • Graduate Development, • Employability for All, • Economic Activation, • Business Productivity.
3.11	<p><u>Programme Development</u></p> <p>An intensive programme of work for phase 3 of the BRCD has continued at pace over the summer months with the NICS and UK Government. This process includes; providing assurances on the affordability element of projects and ensuring any projects going forward to the deal will have robust costings from both a capital and revenue perspective; developing financing considerations at both a project and programme level including assessing affordability, borrowing requirements and alternative sources of funding; ensuring the approach being adopted is compliant with Northern Ireland Civil Service and HM Treasury requirements to help build a prioritised programme of schemes which will take account of economic benefits, impact, value for money and inclusivity considerations.</p>
3.12	<p>This will allow the BRCD partners to progress towards a shorter list of priority projects which will form the basis of an overall negotiating proposition being developed by the end of September 2018. Given the tight timeframe it is recommended that party group briefings are held at the beginning of September to discuss the priority projects including indicative costs, and the emerging shape of the negotiating proposition. A special meeting of SP&R may also be required early in September to approve the negotiating proposition. This proposition will</p>

	<p>form the basis of discussions with Central and Regional Government with a view to reaching a Heads of Terms agreement in advance of the Autumn Budget statement.</p> <p><u>Next Steps</u></p>
3.13	<p><u>Finance and Governance</u></p> <p>The Director of Finance and Resources is working with local government colleagues and officials from DfP to develop a possible financing strategy for an emerging deal. Cost consultants have been working with the programme team to validate financial information and work is also ongoing to identify funding streams and ensure affordability. The financial make up of any potential deal will inform the governance and delivery structures and options for these are also being considered.</p>
3.14	<p><u>Communication and Engagement</u></p> <p>As the shape of the deal develops it is important that engagement at all levels continues so that we maximise the benefits across the region both with partners and local businesses. A communication and engagement plan has been developed by the six partner councils and a number of events will be held over the coming months.</p>
3.15	<p>Specifically committee should note that a Joint members Forum, hosted by Mid and East Antrim, will be held with members from all six councils mid September to discuss progress and consider the projects and the emerging shape of the deal. A Communication and Engagement Event is also planned for all BRCD partners on 24th October 2018 in Westminster and details will be presented to members at the September Committee meeting.</p>
3.16	<p>Further meetings will be held throughout October with members and officers when feedback is expected from UK and Regional government on the BRCD position and the elements that may be included in a Heads of Term document.</p>
3.17	<p><u>Financial & Resource Implications</u></p> <p>Finance for the development of the Belfast City Region Deal has been included in the revenue estimates.</p>
3.18	<p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>To be considered in preparation of Belfast City Region Deal.</p>

4.0	Appendices – Documents Attached
	None



Subject:	100 Resilient Cities and the International Urban Cooperation Programme
Date:	17 August 2018
Reporting Officer:	Grainia Long, Commissioner for Resilience
Contact Officer:	Lynsey Cameron, Office of the Chief Executive

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	In January, members approved Belfast’s membership of the International Urban Cooperation (IUC) programme for sustainable urban development as part of its global 100 Resilient Cities work.
1.2	Membership of the programme provides Belfast with an opportunity to co-operate with other cities to solve common problems. Partnerships are established based on mutual size, common challenges and interests. Earlier this month, New York and Barcelona were partnered to focus on sustainable urban development. Manchester has been partnered with Montreal in Canada to focus on smart cities, economic growth and social inclusion. Belfast has been accepted onto the programme, to partner with Santiago de

	<p>Cali + Medellín, to focus on post-conflict urban development. All three cities face similar challenges in ensuring that all residents benefit from economic growth in their respective cities, and the programme also provides an opportunity to share knowledge and learning of building connections across communities.</p>
1.3	<p>Belfast's membership will build on the existing links that the city has with Colombia including the increasing trade links being fostered by Invest NI; and the work of the British Council in Northern Ireland, which is planning a major Belfast initiative with Colombia in 2018.</p>
1.4	<p>The first exchange visit has been scheduled for 22 – 27 October 2018, which will see a Belfast delegation, to include council, Invest NI and the British Council representatives, visit counterparts in Cali and Medellín, Columbia.</p>
2.0	Recommendations
2.1	<p>The Committee is asked to:</p> <ol style="list-style-type: none"> 1. Note the draft programme of work and outline schedule for the Belfast to Cali and Medellín visit from 22 October 2. Approve the attendance of Chair and Deputy Chair of Committee (or their nominee) and two officers to attend this visit, accompanied by representatives from the British Council and Invest NI.
3.0	Main report
3.1	<p>IUC membership provides financial support for an eighteen-month exchange programme at a senior level between Belfast and the Colombian cities of Cali and Medellín focusing on post-conflict urban development (on themes of social inclusion, regional / urban innovation and competitiveness; and inclusive and sustainable economic growth).</p>
3.2	<p>This is a substantial programme providing significant opportunities for Belfast to work alongside other cities to solve common problems. The work encompasses three phases (1) Development Phase- understanding the problems and needs of the cities (2) Implementation Phase- Putting Together a Joint Action Plan for the cities (including city exchange visits) (3) Closing Phase- seeking city wide support for implementation.</p>
3.3	<p>We are currently working through the 'Development Phase', which chiefly focuses on the problems we are trying to solve. The overall theme that has been identified for this city-to-city cooperation is 'Peace Process and Post Conflict Management'. However, officers from Belfast, Cali and Medellín are undertaking 'problem identification' to hone in on</p>

	<p>detailed common challenges as we plan the programme. The Commissioner for Resilience has produced a 'Challenge Description report', which is based on the challenges we have identified in Belfast Agenda, and this will form the basis of our city co-operation with Santiago de Cali and Medellin.</p>
3.4	<p>The city co-operation will require significant joint working across the three cities, and this will also include study tours, exchanges, training seminars and the development of a local action plan to drive sustainable development.</p>
3.5	<p>There will be two exchange visits: the first visit will be by the Belfast team visiting Colombia (Cali and Medellin) most likely in October 2018. During this first visit both delegations will start work on a joint action plan. In early Spring 2019, the second visit will take place when representatives from Cali-Medellin will visit Belfast.</p>
3.6	<p>IUC officials will work with the new Commissioner for Resilience to agree a joint programme of work with the Colombian cities.</p>
3.7	<p>Members should also note that this IUC programme activity forms part of the programme of work for the Commissioner in the development of the Belfast Resilience strategy.</p>
3.8	<p><u>Financial & Resource Implications</u></p> <p>There are no specific resource implications attached to this report.</p>
3.9	<p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>There are no specific equality or good relations implications attached to this report.</p>
4.0	<p>Appendices - Documents Attached</p>
	<p>Appendix 1 - Draft visit programme</p>

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AGENDA

Visit 1- Belfast to Cali and Medellin, Colombia

October 2018

[DRAFT] “Delivering Inclusive Growth in Post Conflict Cities”

Purpose: Development of Joint Action Plan

DAY 1	SCHEDULE	ACTIVITY	LOCATION
		Pick up at Hotel	Cali, Hotel
	09:00 – 12:00	1 st Working meeting Context Setting – Key Officials	Cali municipality
	14:00 – 15:30	Technical Visit to relevant project Practical outworkings of NGO/govt project focused on economic exclusion	Cali
	16:00 – 18:00	2 nd Working meeting Exploring how local partnerships have driven inclusive growth	Cali municipality
DAY 2	SCHEDULE	ACTIVITY	LOCATION
	08:00	Pick up at Hotel	Hotel
	09:00 – 12:30	Visit and meetings at Project Focus on key demographic group-children and young people	TBC
	14:30 – 15:30	Meeting with Govt Agency and delivery partners on skills development	Agency HQ
	16:00 – 17:00	3 rd Working meeting Meeting with local academics	Cali municipality
DAY 3	SCHEDULE	ACTIVITY	LOCATION
	08:00	Pick up at hotel	Hotel
	09:00 – 12:00	4 th Working meeting : Technical Meeting – Partnership Action Plan	Cali municipality

	and pilot project for European Community; (Technical participation of municipalities, companies and members of the mission)	
14:00 – 17:30	5 th Technical Meeting - Plan of action and proposal for the European Community	Cali municipality
17:30 – 20:00	Cali Closing Event	

DAY 4	SCHEDULE	ACTIVITY	LOCATION
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Departure to Medellin
Arrival in Medellin

Check in Hotel Medellin

DAY 5	SCHEDULE	ACTIVITY	LOCATION
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City Tour Medellin

Project visit 'violence prevention' (KfW-Findeter)

North Medellin

DAY 7	SCHEDULE	ACTIVITY	LOCATION
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Pick-up from Hotel

9:00 – 12:00 Project Visit
Meeting local NGOs working with key demographic – i.e. economically inactive/long term unemployed

12:30–14:00 6th Working meeting
Action Plan and Pilot Project

Medellin municipality

Medellin municipality

DAY 8	SCHEDULE	ACTIVITY	LOCATION
		8 th Working Meeting Wrap-up Closing	Medellin municipality
		Transfer to airport Medellin	Medellin
		Departure	

DRAFT

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Subject:	Sports Development Strategy – Guiding Principles
Date:	17 August 2018
Reporting Officer:	Nigel Grimshaw, Strategic Director of City and Neighbourhood Services
Contact Officer:	Rose Crozier, Director of Neighbourhood Services

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The purpose of this report is to seek Members’ agreement on the proposed guiding principles for the development of a Sports Development Strategy.
2.0	Recommendations
2.1	The Committee is asked to <ul style="list-style-type: none"> • Agree the proposed guiding principles, subject to any comments they may have.
3.0	Main report
	<u>Key Issues</u>
3.1	Members are reminded that this Committee agreed at its meeting in January 2018 that a Belfast City Council Sports Development Strategy and associated funding strategy be developed. A follow up report was brought to the People & Communities Committee in June

	<p>outlining proposed terms of reference and a timeline for development of the strategy and they recommended these for approval to the Strategic Policy and Policy Committee.</p>
3.2	<p>The SP&R Committee at its June meeting agreed that a report would be brought to Committee seeking agreement on guiding principles. These would be high level and be used to support the development of the strategy.</p>
3.3	<p><u>Proposed Guiding Principles</u></p> <p>The proposed guiding principles are:</p> <ul style="list-style-type: none"> - The focus of the strategy will be to contribute to the outcomes of the Belfast Agenda in particular ‘Everyone in Belfast fulfils their potential’ and ‘Everyone in Belfast experiences good health and wellbeing’. - The strategy will consider how we can make the best use of existing limited resources to make the greatest possible community impact and create sustainability. - The strategy will consider how we can provide support across the sports development continuum to increase access to, and participation in, organised sporting pathways to ensure maximum participation, especially among underrepresented groups. - The strategy will consider the delivery and development of activities and programming whilst the use of facilities will be considered in the Council’s Assets Strategy. - The strategy will consider how we can develop partnerships to enhance and complement the support provided by other organisations and within Council to ensure there is no duplication of funding and that we maximise strategic outcomes and impact. - The strategy will consider how the Council can support governing bodies and their clubs to ensure that the Council minimises risk to itself and members of sporting organisations. - The strategy will recognise the different needs and demands across the city’s neighbourhoods and will seek to contribute to identified priorities within these areas.
3.4	<p><u>Next steps</u></p> <p>Following agreement of the guiding principles officers will draft the strategy based on best practice, the support currently provided by BCC and pre-consultation with key stakeholders. This will be brought to Committee for consideration and approval prior to public consultation.</p> <p><u>Financial & Resource Implications</u></p>

3.5	<p>There are no financial implications associated with this element of the development of the strategy although the strategy may influence how future sports development funding will be allocated.</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p>
3.6	<p>There are no implications associated with this report, however the strategy will be screened in line with the Council's agreed process.</p>
4.0	Appendices - Documents Attached
	None

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Subject:	NILGA Annual Conference and Local Government Awards
Date:	17th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Jim Hanna, Senior Democratic Services Officer

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To authorise the attendance of Members at the Northern Ireland Local Government Association (NILGA) Annual Conference and the attendance of Members and officers at the Local Government Awards dinner.
2.0	Recommendations
2.1	<p>The Committee is asked to;</p> <ul style="list-style-type: none"> • Approve the attendance of the Council representatives on NILGA at the Annual Conference on 11th October and to authorise the attendance of the Chairpersons and the Deputy Chairpersons of the Strategic Policy and Resources, City Growth and Regeneration Committees and the Belfast Waterfront and Ulster Halls Shareholders'

	Committee (or their nominees), together with appropriate officers at the Local Government Awards dinner on 12 th October.
3.0	Main report
	<u>Key Issues</u>
3.1	The NILGA Annual Conference will take place this year at the Armagh City Hotel on 12 th October (see attached draft agenda – Appendix 1). The Council is represented on NILGA by a number of Members across the political parties. The normal practice is to authorise those representatives to attend the Annual Conference if they so desire.
3.2	In addition, later that evening the Northern Ireland Local Government Awards dinner will be held. The Awards set out to showcase excellence in service delivery across the work of the Councils. This year the Council has submitted 4 applications and, although the finalists have not yet been shortlisted, it would be important for the Council to be represented at the Awards dinner so that, if successful, an elected Member could accept the award. It is recommended that the Committee approve the attendance of the Chairpersons and the Deputy Chairpersons of the Strategic Policy and Resources, City Growth and Regeneration Committees and the Belfast Waterfront and Ulster Halls Shareholders' Committee (or their nominees), together with appropriate officers at the awards dinner,
	<u>Financial and Resource Implications</u>
3.3	Any cost for attendance at the Awards dinner can be met from within existing budgets.
	<u>Equality or Good Relations Implications/Rural Needs Assessment</u>
3.4	None.
4.0	Appendices – Documents Attached
	Appendix 1 – Draft agenda for the NILGA Annual Conference



***Building Sustainable
Communities.***

***Delivering a Better
Northern Ireland for Everyone***

**NILGA Annual Conference and Gala Awards Dinner
11th October 2018
Armagh City Hotel**

NILGA ANNUAL CONFERENCE 2018

Building Sustainable Communities.

Delivering a Better Northern Ireland for Everyone

Hosted by Broadcaster - Mark Carruthers

Hosted by Broadcaster - Mark Carruthers	
OPENING SESSION	
8.30 - 9.30	Registration
9.30 - 9.35	Welcome <i>Lord Mayor, Armagh City, Banbridge and Craigavon Borough Council</i>
9.35 - 9.55	Political Keynote Addresses: National / Regional Government <i>Representatives from UK and Irish Government and Members of Legislative Assembly</i>
9.55 – 10.10	NILGA & SOLACE Response/Address to conference <i>NILGA President</i>
10.10 - 10.20	From the Audience Q&A Session
SUSTAINABLE COMMUNITIES – OUR HEALTHY PEOPLE (KAREN)	
10.20 – 10.35	Community resilience, mental health & wellbeing <i>Lisa McIlherron, Inspire</i>
10.35 – 10.50	Addressing challenges and inequalities in health and social care – council civic leadership and service provision <i>Liz Redmond, Dir. of Population Health, DoH (invited)</i>
10.50 – 11.05	Panel Discussion/Q& A session
11. 05 – 11.35 Refreshment Break / Networking / Engagement with sponsors / exhibitors	
SUSTAINABLE COMMUNITIES - OUR ECONOMY & TOWN CENTRE REGENERATION (LISA/ KS)	
11.35 – 11.55	Carnegie – Wales Time for Towns work <i>Jen Wallace and Lauren Pennycook</i>
11.55 – 12.15	Association of Town Centre Management
12.15 - 12.30	Panel Discussion/ Q&A Session
12.30 – 14.00 Lunch / Networking / Engagement with Sponsors / Exhibitors	
PILLAR 3 - SUSTAINABLE COMMUNITIES - OUR ENVIRONMENT (KAREN)	
14.00 – 14.20	Mike Barry, Director Plan A, Marks and Spencer
14.20 – 14.40	Leithers don't litter? <i>Rob Hopkins, Totnes Transition Town? (invited)</i>
14.40 - 15.00	Panel Q&A Session
15.00 – 15.30 Refreshment Break / Networking / Engagement with Sponsors / Exhibitors	
DEVOLUTION & SOLACE SESSIONS (DEREK)	
15.30 - 16.40	(1) A BETTER N IRELAND: RESPONSIBLE, RESOURCED LOCAL GOVERNMENT <i>Dr Peter Kenway, Co-founder, New Policy Institute</i> <i>Derek McCallan, Chief Executive, NILGA</i> Interactive Session on Democracy, Devolution & Improving Public Service Delivery
(2) SOLACE SENIOR OFFICERS' SESSION	
16.40 – 17.00	Closing Keynote <i>Neil McInroy, Progressive Economics – People and Place Matter</i>
17.00	NILGA Conference Delegates Prize Draws
Conference Close & Local Government Gala Awards Prelude	

Northern Ireland Local Government Association
Bradford Court, Upper Galwally, Castlereagh, BT8 6RB

tel: 028 9079 8972 web: www.nilga.org twitter: @NI_LGA @NILGA_EER #teamlocgovni



Subject:	Physical Programme Update
Date:	17 August 2018
Reporting Officer:	Ronan Cregan, Deputy Chief Executive Gerry Millar, Director of Finance and Resources
Contact Officer:	Sinead Grimes, Programme Office Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The Council's Physical Programme covers projects under a range of funding streams including the Capital Programme, the Leisure Transformation Programme, LIF, BIF, the Social Outcomes Fund and the projects which the Council is delivering on behalf of other agencies. This paper provides an update for Members on the Physical Programme
2.0	Recommendations
2.1	The Committee is asked to; General

- note that a tour of a number of physical projects (both completed or underway) is being scheduled for a Saturday morning in September and all Members are encouraged to take up this opportunity (see 3.2)

Capital Programme

- **Proposed movements** - agree that the **Belfast Story/Destination Hub project** and the **Reservoir Safety Programme** are moved to **Stage 2 – Uncommitted**
- **Project Updates – HLF City Cemetery** – to note that the Council has been successfully been awarded £1.687m from HLF towards the re-development of the City Cemetery

Leisure Transformation Programme

- note the update in respect of Templemore and that agreement has been reached with the Templemore Users Trust (TUT) in regard to a formal usage agreement for the new facility
- agree the recommendation, which has been endorsed by the East AWG at its meeting on 2 August, that the £70,000 annual grant which is currently paid to TUT is continued for the two year closure period on the basis that this is only used for the purposes of supporting business continuity necessitated by the closure of the centre for redevelopment (see 3.7 - 3.9)

Social Outcomes Fund (SOF)

- note that all SOF projects are required to go through the Council's rigorous due-diligence process in keeping with the processes in place for BIF and LIF projects (see 3.9)
- note that three SOF projects (*SOF01- James Connolly Museum; SOF03 – Assembly Buildings Conference Centre and SOF09 – Belfast Orange Hall Museum*) which previously been approved in principle have been scored and have met the necessary threshold. Members re therefore asked to agree that these are progressed to due-diligence (Section 3.12 and Appendix 1)

3.0 Main report

Key Issues

- 3.1 Members will be aware that the Council runs a substantial physical programme covering over 200 projects under a range of funding streams including the capital programme, BIF and LIF together with the projects that it is delivering on behalf of other agencies including the Executive Office and the Department for Communities. **There are currently approx. 200 'live' projects on the physical programme worth in excess of £300m which makes it not only a significant programme from a Council perspective but also one of the biggest regeneration programmes in the city.**

3.2 Members previously agreed that given **both the current scale of the programme and the number of new Members, that a tour of a number of physical projects** (both completed and underway) **across the city is scheduled for all Members**. Members are asked to note that this is being scheduled for a Saturday morning in September and that all Members are encouraged to take up this opportunity.

Proposed movements on/additions to the Capital Programme

3.3 Members have previously agreed that **all** capital projects must go through a **3 Stage process** where decisions on which projects progress are taken by SP&R. Members are asked to agree to the following movements on the Capital Programme -

Project	Overview	Stage
Destination Hub/ Belfast Story	The development of a new world class visitor attraction within the city centre	Move to Stage 2- Uncommitted
Reservoir Safety Programme	To examine the options to ensure the safety of Council owned reservoirs	Move to Stage 2- Uncommitted

Move to Stage 2 – Uncommitted

3.4 **Destination Hub** – Members will be aware that the Belfast Agenda sets out the ambition to deliver a second world class visitor attraction to generate additional tourist spend and footfall in the city centre. This was also set out in the City Centre Regeneration and Investment Strategy 2015. In addition, a number of agencies (Arts Council NI, Tourism NI, NI Screen, National Museums NI) have identified the need for additional facilities to support the growth of the cultural and tourism offer in Belfast and NI as a whole. The proposed new Destination Hub proposal is for a single site in the city centre incorporating a range of facilities including the ‘Belfast Story’ visitor destination, a Northern Ireland film centre, gallery and exhibition space and a digital media/skills training facility.

An SOC has been completed with work underway on the Outline Business Case (OBC) and in line with this, it is recommended that the Destination Hub is moved to Stage 2 – Uncommitted on the Capital programme. Work is continuing including looking at the identification of potential capital funding sources as well as possible commercial operating models and Members will be aware that the Destination Hub has been identified as a project under the Tourism strand of the Belfast Region City Deal. Further detail on the OBC will be brought back to Members in due course.

3.5 **Reservoir Safety Programme** - The Council owns a number of reservoirs across the city including Half Moon Lake, Boodles Dam, Waterworks Upper and Lower and Alexandra Park. As a reservoir owner the Council has a number of obligations under the Reservoirs Act (Northern Ireland) 2015 and the Drainage (Northern Ireland) Order 1973 which includes ensuring the safety

of reservoirs. The Council has received correspondence from the Rivers Agency reminding us of our obligations in this regard. Given these requirements, it is recommended that the Reservoirs Safety Programme is moved to Stage 2 – Uncommitted on the Capital Programme to allow the programme to be fully worked up and costed and an OBC to be completed.

Project Updates

- 3.6 **HLF – City Cemetery** - Members will recall that the City Cemetery was moved to Stage 3 'Committed' on the capital programme in November 2017 and held at Tier 0 'Schemes at risk' pending the confirmation of funding from the Heritage Lottery Fund. The project is designed to protect and enhance the rich heritage within the cemetery, and incorporates a number of elements such as the development of a new visitor centre, restoration of key heritage assets and enhanced interpretation.

Members are asked to note that funding of up to £1.687m has now been secured from HLF and a letter of offer was received in July. This will be match funded with up to £620,000 of Council funding. There has already been extremely positive media and public reaction to this news demonstrating the level of interest in the project.

Leisure Transformation Programme

- 3.7 **Templemore** - In April the SP&R Committee agreed that "*Option 4 – the Council enter into a contractual relationship with the TUT for the original building only, that being the interpretative area and the existing pool, with the new build being outsourced for management by the Council's strategic partner*" be adopted as the preferred future management option for the new Templemore Baths. The Committee, however, further agreed that due to the tight timescales for this work given the HLF timescales and the potential impact of the loss of HLF monies on the overall East leisure provision, that '*Option 6 – Outsource the management of the building in its entirety to a strategic partner / the Council's existing strategic leisure partner*' would be the fall back option in the event that consensus on Option 4 could not be satisfactorily reached". Unfortunately, between April-May insufficient progress was made in terms of Option 4 and Committee, on the direction of the East AWG, therefore agreed in May that the Council had no option but to progress Option 6 as above in order to ensure that the HLF application could be successfully submitted. Recognising the important role of TUT to date, Members also authorised officers to enter into discussions with TUT's Board on the opportunity for them to become an 'anchor user' for the existing pool, which would be on a rental basis falling under Option 6.

- 3.8 Committee is asked to note that we have reached agreement with TUT on the principles of this anchor user arrangement which will now be incorporated within a formal usage agreement lasting a period of 8 years. This period is contemporaneous with existing term on GLL's current contract.

- 3.9 In relation to mobilisation, and to ensure business continuity for TUT necessitated by the closing of the centre during the redevelopment of the Baths, it is recommended that the current annual

	<p>grant which is paid to TUT (£70,000) continue for this closure period on the basis that the grant is used solely for the purposes of supporting business continuity (e.g. to cover pool costs/ rental for office premises). The final mechanism for the drawdown of this money to be agreed with TUT. Members are asked to note that this recommendation was endorsed by the East AWG at its meeting on 2nd August.</p> <p>Social Outcomes Fund</p>
3.10	<p>Members will be aware that the Council, at its meeting on 1st February 2018 adopted and approved the minute of the meeting of the SP&Rs Committee of 20th October 2017, under the heading “<i>City Centre Social Outcomes Fund Update – Proposed Recasting to Support the City’s Growing Tourism Infrastructure</i>”. As per this decision, officers have been working on the 9 projects which were allocated in principle funding. The in principle allocations for these projects vary between £80,000 to over £1m.</p>
3.11	<p>Members will be aware that the Council has rigorous due-diligence processes in place for projects under both the Local Investment Fund (funding up to a maximum of £250,000) and the Belfast Investment Fund (funding over a minimum of £250,000). It is recommended that the SOF projects follow this same process with projects of less than £250,000 investment following the LIF DD process and projects over £250,000 following the BIF process.</p>
3.12	<p>Both processes require projects to be scored initially and met a minimum threshold (Appendix 1). Members are asked to note that three SOF projects (SOF01- James Connolly Museum; SOF03 – Assembly Buildings Conference Centre and SOF09 – Belfast Orange Hall Museum) which previously been approved in principle have been scored and have met the necessary threshold. Members re therefore asked to agree that these are progressed to due-diligence.</p> <p><u>Financial & Resource Implications</u></p>
3.13.	<p><i>Financial</i> – No arising implications</p> <p><i>Resources</i> – Resources from Property & Projects and appropriate departments in working up proposals in conjunction with groups.</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p>
3.14	<p>All capital projects are screened as part of the stage approval process</p>
4.0	Appendices – Documents Attached
4.1	Appendix 1 - SOF scoring

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Theme RAG Scores / Projects			
Social Outcome Fund	Assembly Buildings Conference Centre (Transport Hub) SOF03	Belfast Orange Hall Museum SOF09	James Connolly Interpretative Centre SOF01
Affordability	-	-	-
Feasibility	-	-	-
Deliverability	-	-	-
Sustainability	-	-	-
Overall RAG / Score	-	-	-

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Subject:	Asset Management: i) Proposed Disposal of Medway Street Depot ii) Proposed Disposal of site at Ladas Drive iii) St James Community Forum - LIF Project
Date:	17 th August 2018
Reporting Officer:	Gerry Millar, Director of Property & Projects
Contact Officer:	Pamela Davison, Estates Team Leader

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The purpose of this report is to seek approval from Members to asset related disposal, acquisition and lease matters.
2.0	Recommendations
2.1	The Committee is asked to grant approval to the following, subject to detailed terms to be agreed by the Estates Team Leader and Town Solicitor:

2.2	<p>i) Proposed Disposal of Medway Street Depot Approve the marketing of the former Civic Amenity Site at Medway Street, with further updates to be brought back to Committee as appropriate in relation to the disposal process.</p>
2.3	<p>i) Proposed Disposal of site at Ladas Drive Approve the disposal of the 1.5-acre site at Ladas Drive to Northern Ireland Policing Board for the consideration of £400,000.</p>
2.4	<p>ii) St James Community Forum - LIF Project Approval to act as the sponsor body for St James Community Forum in its proposed acquisition of the land shown outlined red on the plan attached at Appendix'3' at St Katherine's Road/Rodney Parade, Belfast.</p>
3.0	<p>Main report</p>
3.1	<p>Proposed Disposal of Medway Street Depot</p> <p><u>Key Issues</u></p> <p>The Medway Street depot site was appropriated to Corporate Landbank on 19 May 2017, following the relocation of staff from Medway Street to the refurbished Prince Regent Road depot.</p> <p>The site comprises a rectangular area of 0.262 acres with a main depot and 2 stores and adjoins a Council owned playground and Medway Court, a retirement housing development currently operated by Choice Housing. A site location map is attached at Appendix 1 to this report.</p> <p>A Planning Assessment was recently carried out on the site and it concluded that residential development would be an appropriate use for the site. Other uses may also be appropriate, such as a community or play facility.</p> <p>As this asset is surplus to the Council's operational requirements, it is proposed that the site is now brought forward for disposal.</p>

3.5	Given the size of the Medway Street depot site, its location and planning status, taking the site straight to open market in its current state is considered the most appropriate marketing option in this instance.
3.6	An Agent would be appointed either following a tender process or from the list of Agents used by the Estates Department. The Agent will be required to prepare a valuation and marketing strategy for the site and would be required to secure a purchaser for the site.
3.7	Approval is being sought to commence a marketing process, with further updates to be brought back to Committee in relation to the disposal process.
<u>Financial and Resources Implications</u>	
3.8	There will be costs associated with the disposal and marketing of this site. Staff from the Estates Management Unit and Legal Services will be involved with the disposal of the site.
<u>Equality or Good Relations Implications/Rural Needs Assessment</u>	
3.9	None
Ladas Drive site – Proposed disposal	
3.10	<p><u>Background</u></p> <p>This 1.5-acre site transferred to Belfast City Council from Castlereagh Borough Council as part of Local Government Reform on 1 April 2015. Northern Ireland Policing Board (NIPB) have occupied this site since 1991 and it is currently leased to NIPB on a 10-year lease from 1 January 2010, subject to the payment of an annual rental of £39,500.</p>
3.11	The site is situated immediately adjacent to other lands that are owned and occupied by NIPB at their Ladas Drive complex.
3.12	A site location map is attached at Appendix 2 to this report, with the site shown outlined in red and the lands occupied by NIPB shown shaded in blue.
3.13	Access to the site from Ladas Drive is provided by means of a barrier-controlled entrance over lands that are owned by NIPB. The site is irregular in shape as evidenced in the Appendices attached. From a planning perspective, the site has not been allocated any specific use under BMAP or BUAP. As such the site is capable of development as a number

of different uses, such as light industrial, commercial or residential. The surrounding area is a combination of light industrial, commercial and residential land uses.

3.14 **Key Issues**

Given the access issues associated with the site and its poor configuration, it is recognised that NIPB is likely to be the only purchaser for these lands.

3.15 BCC can retain the ongoing income stream from NIPB as tenant at this site or obtain a capital receipt of £400k. At the date of the last rent review (1 January 2015) there was no increase in the passing rent of £39,500 per annum as there was no evidence to support a rental increase. The current lease falls due for renewal on 1 January 2020.

3.16 It is likely that PBNi will renew the lease at the end of the current term, should the disposal not be approved.

3.17 Approval is being sought to dispose of the site to NIPB at a figure of £400,000.

Financial and Resources Implications

3.18 Loss of income of £39,500 per annum. Capital receipt of £400k. The disposal of the site was considered at the Finance Oversight Board on the 9th August 2018. Staff from the Estates Management Unit and Legal Services will be involved with the disposal of the site.

Equality or Good Relations Implications/Rural Needs Assessment

3.19 None

St James Community Forum - LIF Project

Key Issues

3.20 St James Community Forum currently hold the land at St Katherine's Road/Rodney Parade as shown outlined red on the attached plan on Licence from DfI Roads.

3.21 At its meeting on the 23rd Oct 2015 the SP&R Committee approved LIF funding of £82k for St James Community Forum to create an Urban Farm and Community Garden on the land at St Katherine's Road/Rodney Parade. St James Community Forum have expressed an interest in acquiring the land via the Community Asset Transfer process as provided for in the LPS D1 trawl process, with the Council potentially acting as their sponsoring body.

3.22	Community Asset Transfer (CAT) refers to the transfer of an interest in land or buildings from a public authority to a community based organisation. The practice is recognised in Great Britain as a means of delivering regeneration, community empowerment and social enterprise and is supported by policy, legislation and funding. There is no corresponding policy in NI, however, the NI Executive's Programme for Government 2011-2015 contains a commitment to promote CAT, the Department for Communities being responsible for developing a policy.
3.23	Previously the LPS D1 procedure only applied to public sector bodies and community groups could not acquire public sector assets declared surplus and offered for sale via the D1 process. However, the LPS policy changed in 2016 and community groups seeking to acquire an interest in land or buildings offered for sale via the LPS D1 process can do so but need to have a sponsoring body with compulsory purchase powers.
3.24	It is for the asset owner (disposing department) to assess the Community Group's business plan with input from the sponsoring body as required and if satisfied, it is for the asset owner to make a decision as to whether to proceed by way of a CAT and on what terms e.g. value/reduced market value or full market value. It should be noted, however that public sector bodies are generally constrained by legislation in their ability to dispose of assets at less than best price (or market value). In this case, LPS have agreed that Dfl can transfer the land at nil value.
3.25	Aside from providing the compulsory purchase powers (all that is required under the D1 process), one of the sponsor bodies main roles is to assess the group's business case and viability appraisals and assure itself that the sponsored organisation is not taking on a liability, and that the social values envisaged are reasonable and sustainable. Council officers are in the process of carrying out this function as part of the due diligence process for the LIF project and it is expected that the LIF project will be approved at the Council's due diligence meeting on the 24 th August 2018.
3.26	Members should note that by agreeing to act as the sponsoring body for St James Community Forum, the Council will not itself acquire the property. In this case the land will transfer from Dfl Roads to St James Community Forum and the land will not become a Council asset.

3.27	<p>Legal Services are satisfied that the Council has the vires to act as sponsor for St James Community Forum and that the Council hold appropriate compulsory purchase by way of the Recreation and Youth Service (Northern Ireland) Order 1986 to allow the Council to act as sponsor body for St James Community Forum in the proposed acquisition of the Dfl Roads land at St Katherine's Road/Rodney Parade at nil value as approved by LPS.</p> <p><u>Financial & Resource Implications</u></p>
3.28	<p>At its meeting on the 23rd Oct 2015 the SP&R Committee approved LIF funding of £82k for St James Community Forum for the creation of an urban farm and community garden. There will be no further financial implications for the Council. If St James Community Forum fail to acquire the land for any reason the land will be offered for sale on the open market by LPS acting on behalf of Dfl Roads.</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p>
3.29	None
4.0	Appendices – Documents Attached
	<p>Appendix 1 - Location Map Medway Street</p> <p>Appendix 2 - Location Map Ladas Drive</p> <p>Appendix 3 - Location Map St James Community Forum</p>



SYDENHAM ROAD

SYDENHAM BY-PASS

27
Cleansing
Depot

Tank

Medway Court

MEDWAY STREET

ISLAND STREET

NEWCASTLE STREET
NEWCASTLE MANOR

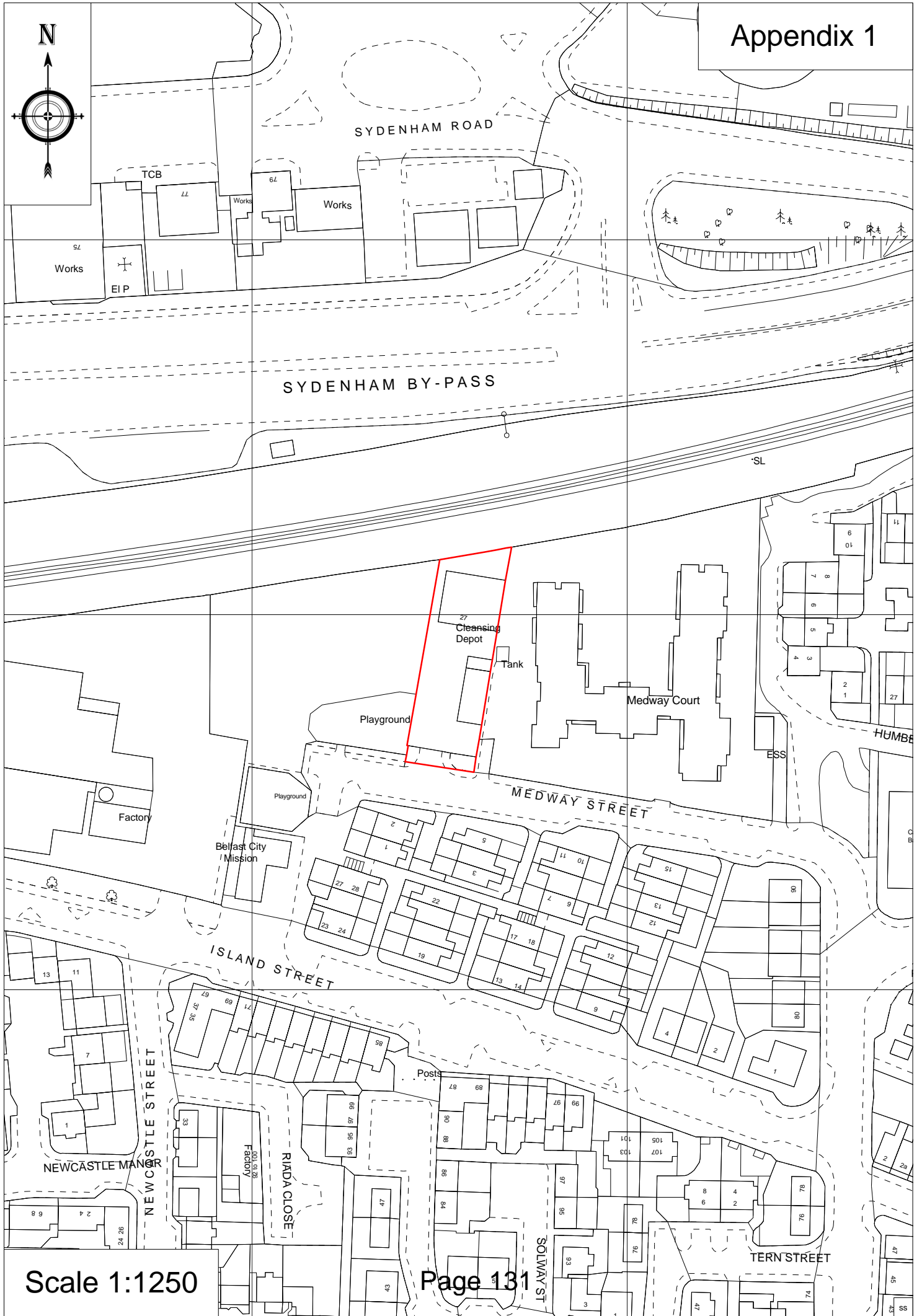
RIDDA CLOSE

SOLWAY ST

TERN STREET

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Page 131

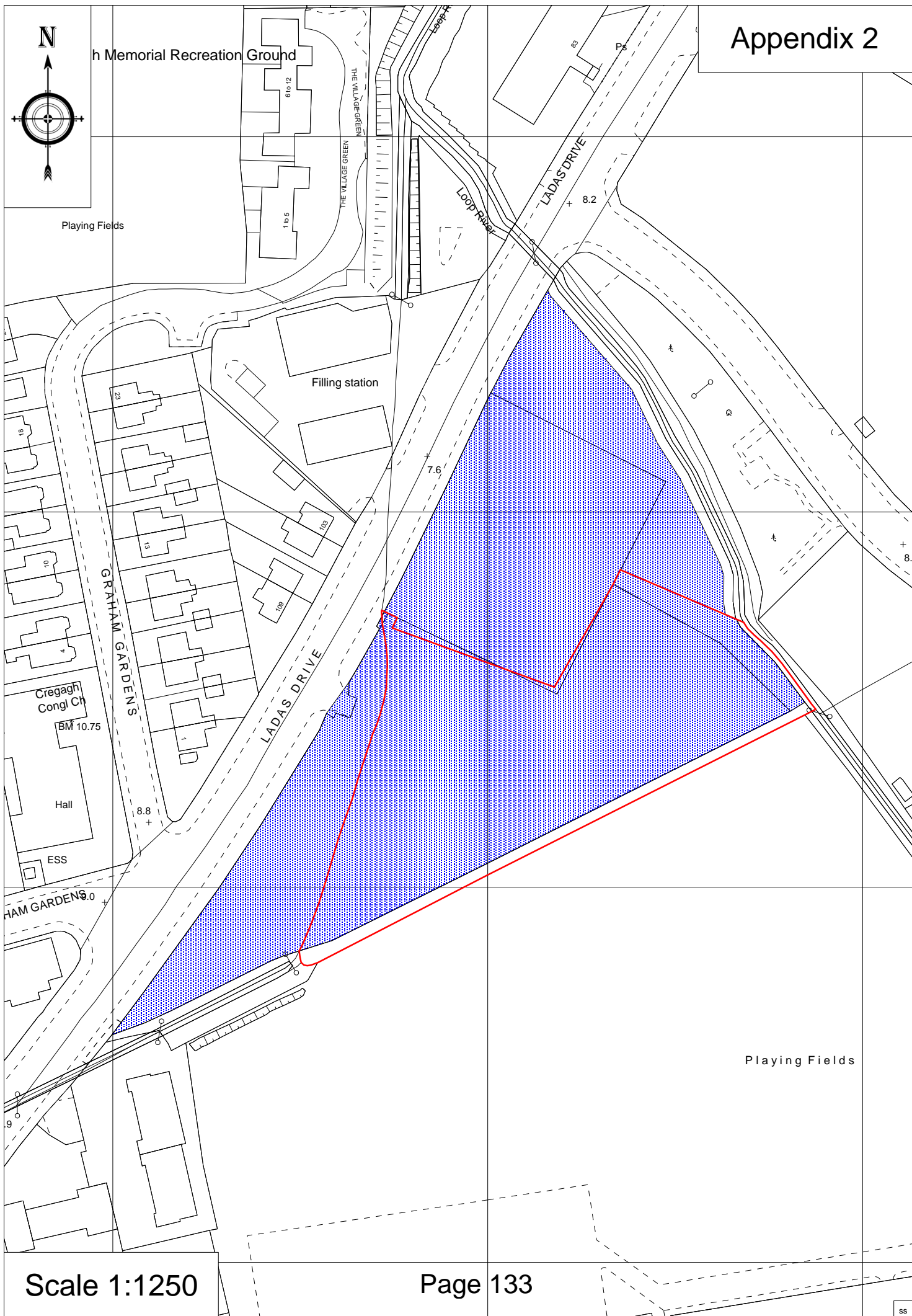


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h Memorial Recreation Ground

Playing Fields



Filling station

GRAHAM GARDENS

LADAS DRIVE

LADAS DRIVE

Loop River

THE VILLAGE GREEN

Cregagh Congl Ch

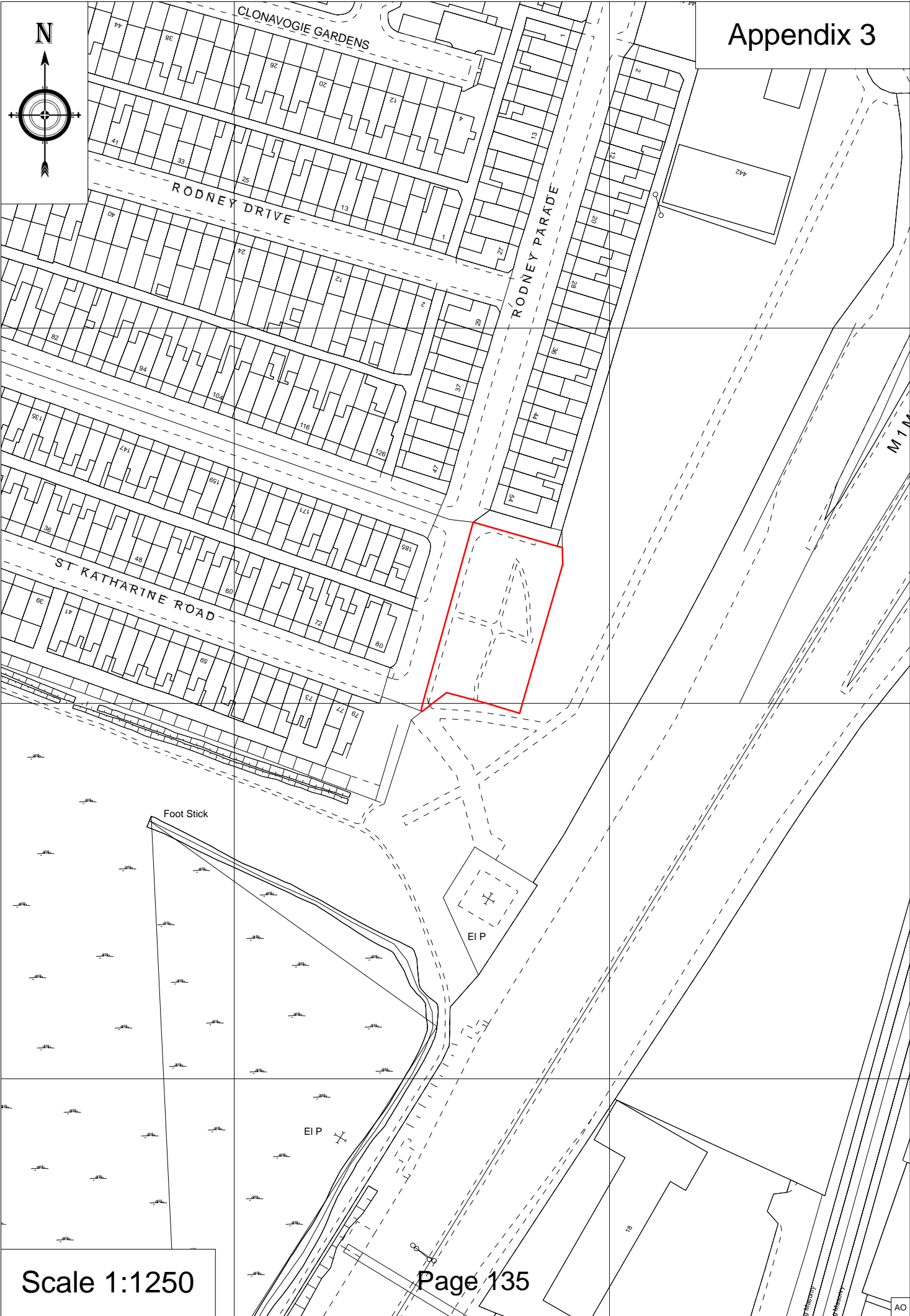
Hall

ESS

HAM GARDENS

Playing Fields

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Subject:	Financial Reporting – Quarter 1 2018/19
Date:	17 August 2018
Reporting Officer:	Ronan Cregan, Deputy Chief Executive & Director of Finance & Resources
Contact Officer:	Mark McBride, Head of Finance and Performance

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	This report presents the Quarter 1 financial position for the Council including a forecast of the year end outturn. It includes a reporting pack which contains a summary of the financial indicators and an executive summary (Appendix 1). It also provides a more detailed explanation of each of the relevant indicators and the forecast outturn for the year.
1.2	The Departmental year end forecast is a net year end under spend of £1,007k which represents a variance of 0.7% of the annual net expenditure budget. The District Rate forecast by Land and Property Services (LPS) is a clawback of £662k, meaning that the forecast net underspend for the Council is £345k. It should be noted that this forecast is provided at a very early stage in the financial year and Council Officers will be working with

	LPS to scrutinise the rate forecast before an updated position is presented to Committee at Quarter 2.
2.0	Recommendations
2.1	Members are asked to note the report and, given that the forecast outturn is based at an early stage in the financial year, agree that no in year budget reallocations should be considered until the Quarter 2 position is presented to the Committee in November 2018.
3.0	Main report
	Current and Forecast Financial Position 2018/19
3.1	The financial position for Quarter 1 is a net departmental under-spend of £1,282k (3.4%). The forecast year-end departmental position is an under-spend of £1,007k (0.7%), which is well within the acceptable variance limit of 3%.
3.2	The departmental underspend arises mainly from below budget employee and supplies expenditure. This has helped offset budgetary pressures including Vehicle Maintenance and Belfast Zoo.
	Rates Finalisation
3.3	The Quarter 1 forecast from LPS is a clawback of £662k. This includes an estimates rates clawback of £500k and de-rating grant clawback of £122k. The clawback mainly arises from movements in the non-domestic rate base such as the former BHS store being removed from the Valuation List during development phase.
	Capital Projects
3.4	Planned capital expenditure for 2018/19 approved as part of the capital programme is £51.16m with forecast expenditure for the year of £48.17m.
3.5	The Summary Dashboard on Page 2 of the attached performance report summarises forecast expenditure on other capital programme including Non-Recurring Projects (£1,336k), Feasibility Fund (£250k) and projects in the new boundary areas (£414k).
3.6	Committed expenditure approved by the Committee on Belfast Investment Fund projects is £19.4m, with a further £4.96m committed on LIF 1 projects and £3.92m on LIF 2 projects.
	Capital Financing
3.7	The summary dashboard has also been updated to provide analysis of the annual capital financing budget. Actual capital financing expenditure is forecast to be on budget by the year end.
	Forecast Reserves Position

3.8	The balance of general reserves is forecast to increase from £13.67m to £14.06m at the year end. This increase is based on the forecast departmental underspend less the forecast LPS clawback. An updated position will be brought to Committee in Quarter 2.
3.9	Specified reserves are forecast to be spent during the year.
3.10	<p><u>Financial & Resource Implications</u></p> <p>The Departmental position at Quarter 1 together with the forecast year end Council position is detailed within the report. It is recommended that no budget reallocations are considered until Quarter 2 given that the current forecast is based at an early stage in the financial year.</p>
3.11	<p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>None.</p>
4.0	Appendices – Documents Attached
	Appendix 1 - Quarter 1 Performance Report

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Strategic Policy and Resources Committee

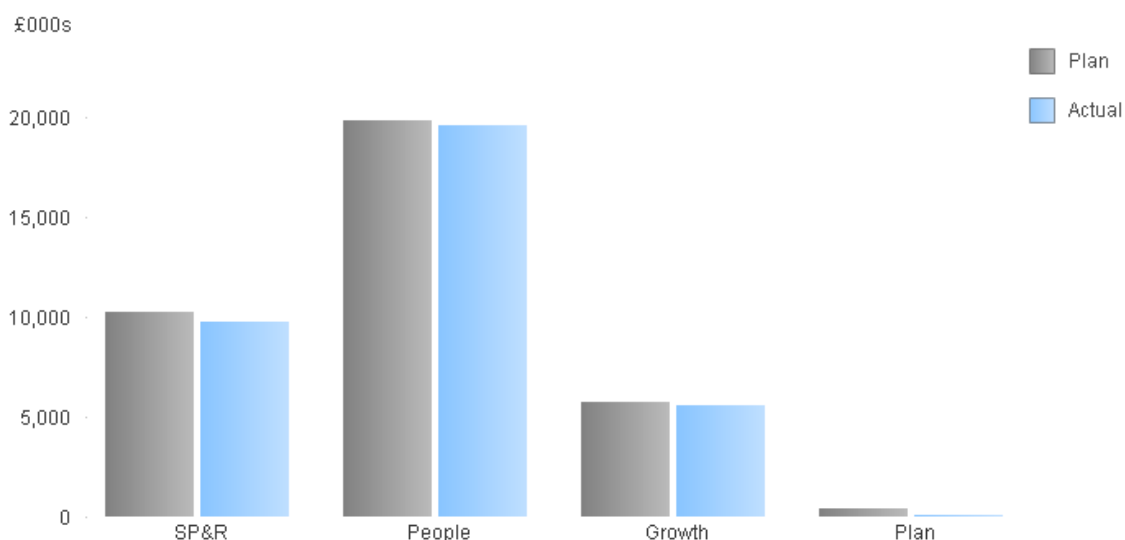
Quarterly Finance Report

Report Period: Quarter 1, 2018/19

Dashboard - Quarter 1, 2018/19

Revenue Section							Page	
Committee	YTD	YTD Var £000s	Var %	Forecast	Forecast Var £000s	Var %		
Strategic Policy and Resources		(528)	(4.7)%		(299)	(0.7)%	3, 4	
People and Communities		(289)	(1.5)%		(598)	(0.8)%		
City Growth and Regeneration		(143)	(2.5)%		90	0.5%		
Planning Committee		(322)	(72.6)%		(200)	(11.6)%		
Total		(1,282)	(3.4)%		(1,007)	(0.7)%		
Rate Income Variance					622		5	
Reserves Statement								
Reserves	Opening Balance £000s	YTD Movement £000s		Balance £000s	Forecast £000s			
General	13,670	0		13,670	14,055		6-7	
Specified	10,738	(6)		10,733	0		6-7	
Total	24,409	(6)		24,403	14,055			
Capital Section								
Capital Programmes	YTD	Expenditure Limit £000s	Actual Expend. £000s	Balance to go £000s	Forecast	Forecast Expend. £000s	Forecast Var £000s	
Annual Capital Programme		51,161	5,940	45,221		52,606	1,445	8-9
Feasibility		250	80	170		250	0	10
LGR New Boundary		0	17	(17)		414	414	10
Non-Recurring Projects		1,344	0	1,344		1,336	(8)	10
Capital Funds	YTD	Fund Limit £000s	Committed £000s	Balance Remaining £000s	Actual Expend. £000s			
Belfast Investment		28,200	19,400	8,800	2,849			11-12
LIF 1		5,000	4,956	44	4,155			13
LIF 2		4,000	3,916	84	2,663			13-14
Capital Financing Section								
Capital Finance	Plan £000s	Forecast £000s	Forecast Var £000s					
Efficiencies	3,487	3,487	0				15	
Investment Programme	11,313	11,313	0					
Leisure - New BCC	2,000	2,000	0					
Leisure Transformation Financing	3,230	3,230	0					
Transferring Loans	677	677	0					
Total	20,707	20,707	0					

Committee Net Revenue Expenditure: Financial Position Quarter 1 2018/19



The Quarter 1 position for Belfast City Council is an under spend of **£1,282k** or **3.4%** of the total net departmental revenue budget against a planned quarter 1 budget of **£37.2m**.

The **Strategic Policy and Resource Committee** is under spent by **£528k**, which represents **4.7%** of the committee budget. Employee underspends, programme delays and additional rental income are the key drivers to this position.

The **People & Communities Committee** is under spent by **£289k**, which represents **1.5%** of the quarter 1 budget for the committee (£19.9m).

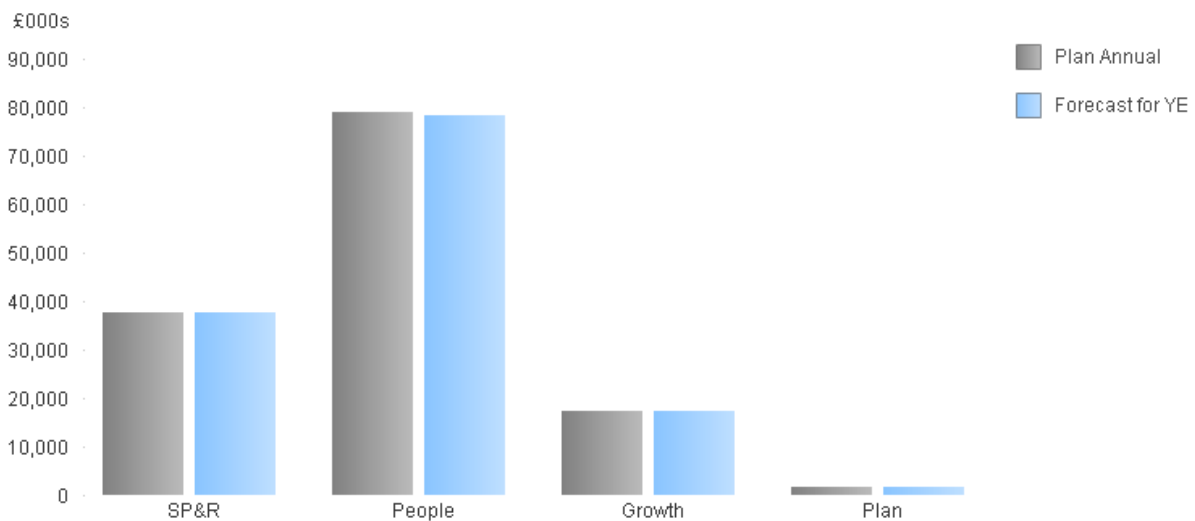
The key drivers to this position are underspends in the Environmental Health and Neighbourhood and Development services as a result of vacant posts, delays in programmes and additional income. These underspends have helped mitigate against the uncontrollable increased contract costs in Waste Management and additional costs for the hire of external vehicles in the Vehicle Maintenance service.

The **City Growth and Regeneration Committee** budget is underspent by **£143k** which is **2.5%** of the net committee budget (£5.8m) at the end of quarter 1.

Additional income from off street carparking and Parks Estates are the key drivers to this position.

The **Planning Committee** is underspent by **£322k** which represents **18.6%** of the quarter 1 committee budget (**£0.4m**). The key driver to this position is the receipt of additional income in the Planning service.

Committee Net Revenue Expenditure: Forecast for Year End at Quarter 1



The Quarter 1 forecast position for Belfast City Council is an underspend of **£1m** or **0.7%** of the total departmental net revenue budget.

The **Strategic Policy and Resources Committee** is forecasting an underspend of **£299k (0.7%)** of the committee budget.

Employee underspends in Finance and Resources and additional Estates rental income in the estates service will help offset the financial pressures in Civic Facilities including security and buildings administration.

The **People and Communities Committee** is forecasted to be **£598k** under spent which represents **0.8%** of the committee budget. It is anticipated that Waste Management savings of £100k will result from the migration of Food Waste from residual to organic. Employee underspends and additional income in the Environmental Health Service will generate savings of £478k. These underspends will help offset the forecasted overspend of £140k for Vehicle Maintenance for the hire of external vehicles.

The **City Growth and Regeneration Committee** is forecast to be over spent by **£90k**, or **0.5%** of its budgeted net expenditure at the year end.

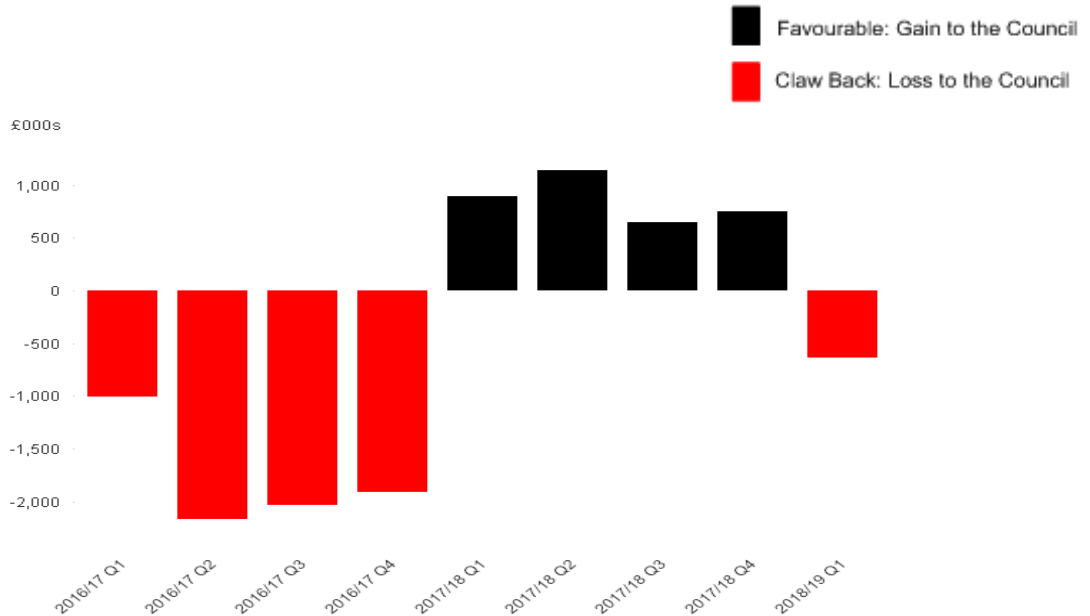
Additional staff costs at the Zoo (£50k), additional health and safety costs (£30k) in City Markets and the reduction of sponsorship income for Belfast Bikes scheme (£10k) are the key issues to this forecast position.

The **Planning Committee** is forecast to be **£200k** underspent which represents **11.6%** of the committee budget.

Additional planning income is the key driver to this forecast position.

District Rate Forecast at Quarter 1 2018/19

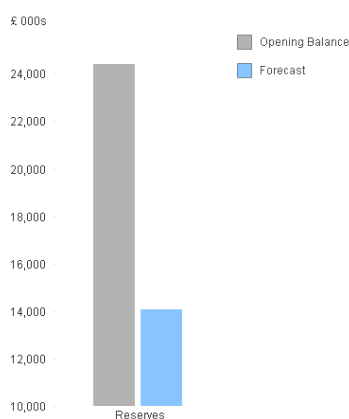
The chart below shows the rate income as received from Land and Property Services (LPS) in previous years, the quarterly forecast for recent years, and for the current year the forecast is updated each quarter.



The District Rate year end outturn forecast by LPS at Quarter 1 is a clawback of £622k. This includes an estimated clawback of £500k in the actual rates to be collected and an estimated clawback of £122k in the de-rated grant settlement which the Council receives as compensation for the statutory de-rating of some property (eg manufacturing premises)

The clawback is mainly arising from movements in the non domestic rate base such as the former BHS stores being removed from the Valuation List during development phase.

Reserves



The Council's total reserves balance at 31/03/2018 was 24.4m. This included specified balances of 10.74m. Specified reserves balances at the end of Quarter 1 are outlined below. These reserves are forecast to be utilised by the year-end.

Reserve	Balance as at Q1 2018/19
Active Communities / Sport Changes Life	100,000
Advice Service Tribunal Costs	23,444
Belfast Agenda	2,447,435
Carparking	75,000
City Brand	33,984
City Deal	701,849
City of Culture	870,129
Community Dev Grants	183,530
Corporate Customer Focus Project	479,146
Events & Festivals	299,768
Fuel Contingency	250,000
General Data Protection Regs	51,000
Linguistic Diversity	25,000
Non-Recurrent	1,945,389
NSEW Social Innov	216,433
Pipe Bands 17/18	37,597
Place Positioning	13,424
Planning Legal Costs	148,523
Property Dilapidation	500,000
Smart Cities	689,977
Stadia Benefit	287,789
Twilight Markets	58,488
VR	1,294,914
TOTAL	10,732,818

Forecast movement on reserves statement

Committee	Plan YTD £000s	Actuals YTD £000s	Variance YTD £000s	% Variance	Annual Plan 2018/2019 £000s	Forecast for Y/E at P3 £000s	Forecast Variance £000s	% Variance
Strategic Policy and Resources	11,120	10,592	(528)	(4.7)%	41,127	40,828	(299)	(0.7)%
People and Communities	19,908	19,619	(289)	(1.5)%	79,003	78,404	(598)	(0.8)%
City Growth and Regeneration	5,761	5,617	(143)	(2.5)%	17,417	17,507	90	0.5%
Planning Committee	444	121	(322)	(72.6)%	1,731	1,531	(200)	(11.6)%
Total	37,232	35,950	(1,282)	(3.4)%	139,278	138,271	(1,007)	(0.7)%

Capital financing
forecast balance

0

Specified reserves movements

10,738

Year end departmental forecast

-1,007

Rates Finalisation

622

Forecast movement on reserves for current year

10,353

Analysis of forecast reserves balance

Opening balance reserves

24,409

Movement in reserves

(10,353)

Total Reserves

14,056

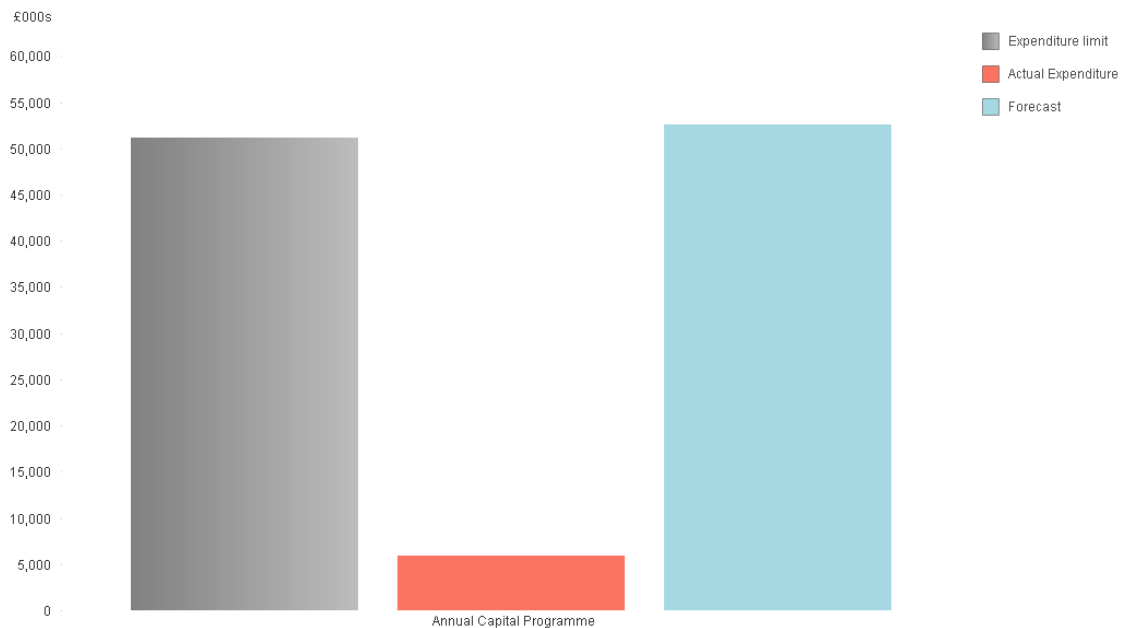
Forecast specified reserves closing balance

0

Forecast general reserves closing balance

14,056

Annual Capital Programme



Annual Capital Programme

The Strategic Policy & Resources Committee 16 February 2018, agreed a programme of net expenditure for 2018/19 of £51.16m. This includes expenditure on committed projects, £48.17m and uncommitted projects, £2.99m.

In the 3 months to 30 June 2018 the Council has incurred net expenditure of £5.9m. Forecast outturn for the year is £53m.

Expenditure for the year on Stage 3 Committed projects and Stage 2 is outlined below:

Stage 3: Committed Projects

The Council has incurred £5.9m expenditure on the committed projects. The main areas of expenditure are:

- LTP Andersonstown Regeneration – £1m
- LTP - Olympia Regeneration - £0.8m
- LTP Robinson's Centre -£1.1m
- Fleet Replacement Programme - £0.4m
- Pitches Strategy - £1.5m

Stage 2 Projects

The Council has incurred £68k expenditure on uncommitted projects to 30 June 2018. These schemes will only move to tender stage upon approval from the Strategic Policy & Resources Committee and Council.

External Funding

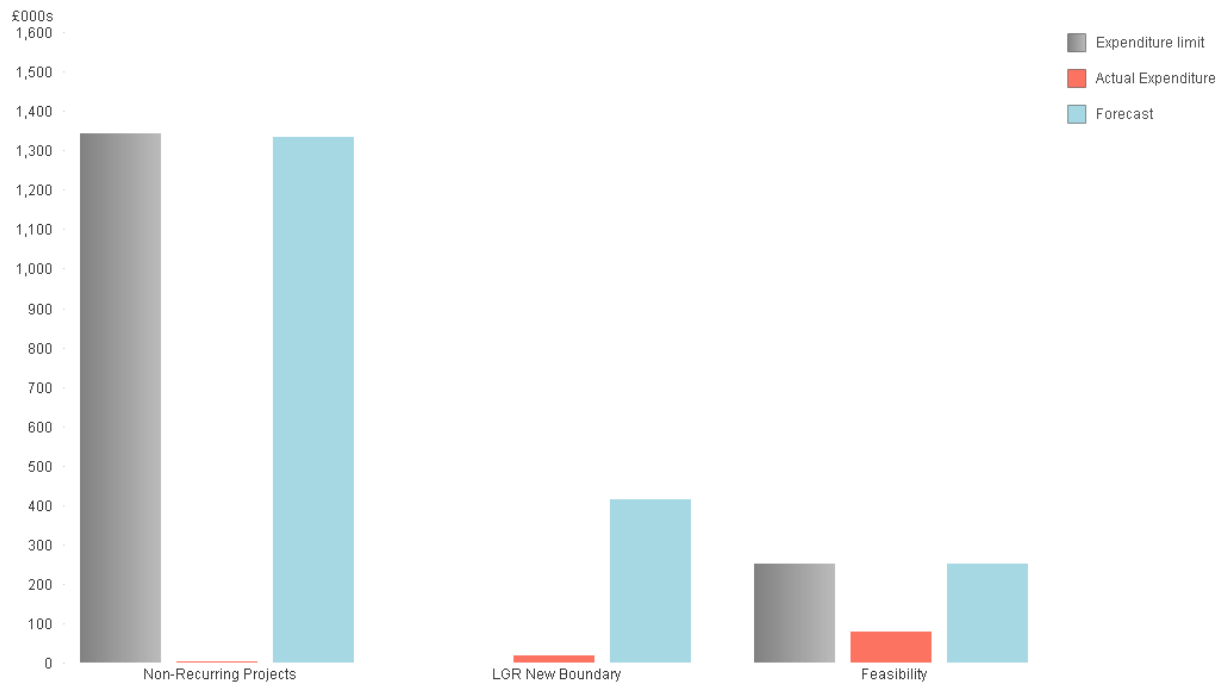
The 2018/19 Capital Programme includes 18 projects that are part funded by external organisations.

In the 3 months to 30 June 2018, the Council has claimed/received £0.6m from these external funders. The main areas of funding are:

- Super-connected - £228k

- Connswater Community Greenway - £259k
- LTP Templemore - £63k

Other Capital Programmes



Other Capital Programmes

Feasibility

£250k from the capital financing budget has been ring-fenced to provide a Feasibility Fund in 2018/19

The Feasibility Fund enables initial feasibility work to be undertaken on proposed projects to bring them to a point where Members can decide if they should be progressed. The fund can be used for Local Investment Fund, Capital Programme or Belfast Investment Fund proposals.

As at 30 June 2018, the Council has spent £80k under the Feasibility Fund.

LGR projects - New Boundary

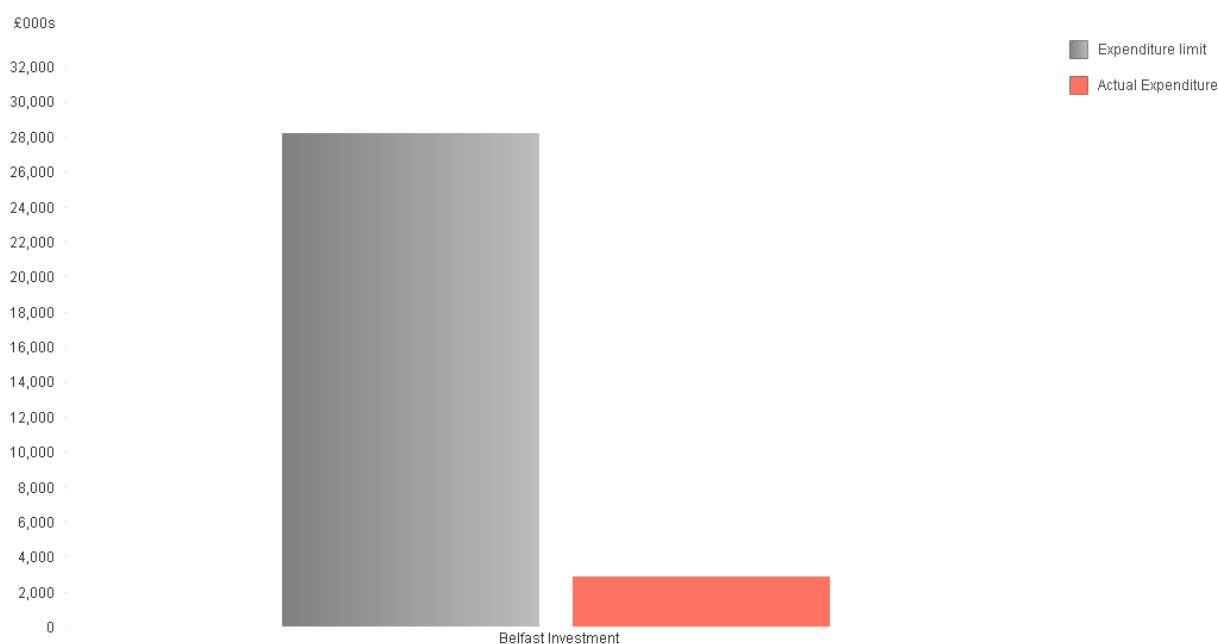
The Council has incurred £17k on these projects to 30 June 2018.

Non-Recurring Capital Projects

The phased nature of the capital programme means that there is an unallocated amount of financing for 2018/2019 which is ring fenced towards a number of non-recurrent projects which require spend during 2018/2019

The Council has incurred £100 of expenditure on non-recurring projects as at 30 June 2018.

Belfast Investment



Belfast Investment Fund

The Council has established a Belfast Investment Fund (BIF) which is designed to support partnership projects across the city. The Strategic Policy & Resources Committee on 24 April 2015 agreed that there is £22m available under BIF and to ensure that there is balanced investment across the four city quadrants in terms of the overall allocation.

As part of the rates setting process in January 2016 an additional £5m was allocated to BIF, bringing the total to £27m. On 22 March 2016, it was agreed to allocate this additional funding proportionately across Outer West and Outer East.

At SP&R Committee on 23 September 2016 an additional £1.2m was allocated to projects in the Shankill area of the Court District Electoral Area.

As at 30 June 2018, there are 19 committed projects totalling £19.4m investment. The Council has incurred £2.7m expenditure on these projects to 30 June 2018.

There are also 5 uncommitted projects, with £4.55m allocated. To date £136k has been spent on these.

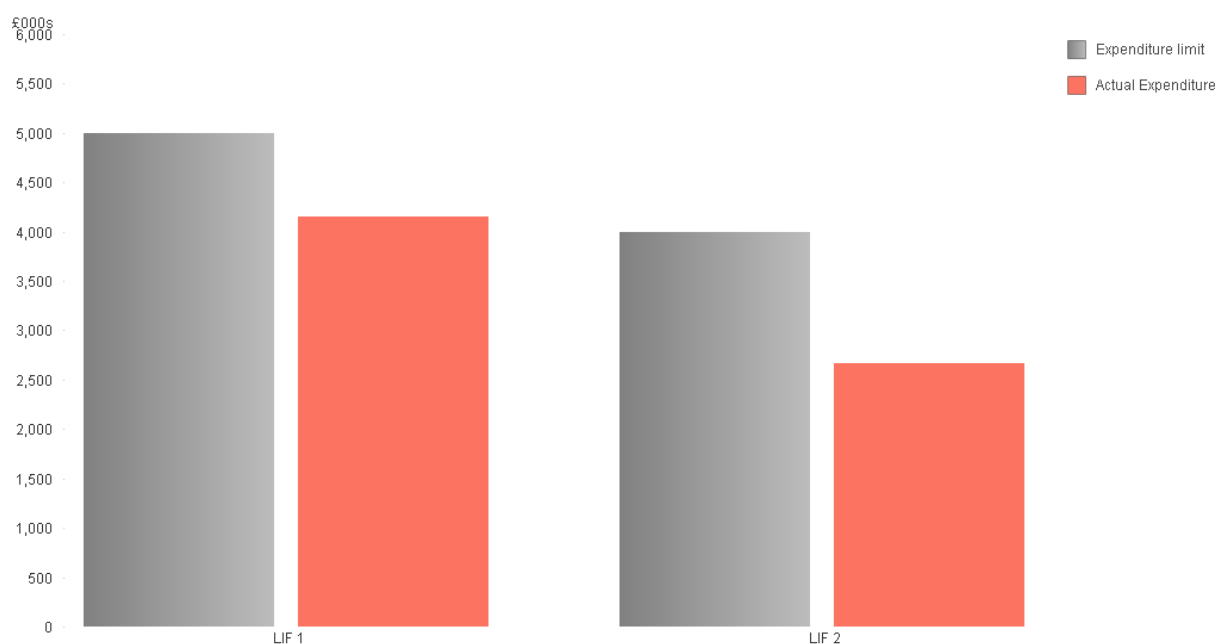
In addition, there are 18 emerging projects. These projects will only become committed projects upon approval from the Strategic Policy & Resources Committee and Council.

The BIF contributions for each of the committed projects are:

Project	BIF Contribution £
Cancer Lifeline	650,000
Grace Women's Centre	1,600,000

Lagan Gateway at Stranmillis	2,150,000
Lanyon Tunnels	1,300,000
Bredagh GAC	700,000
Willowfield Parish Church	560,000
H&W Welders Club	2,370,000
Bloomfield Community Association	440,000
Strand Cinema	1,800,000
TAGIT Boxing Club	434,000
Branial Church	390,000
Castlereagh Presbyterian Church	382,000
Hanwood project	396,000
Lisnasharragh Community Schools Project	398,000
Pre-contract works, contingency (Willowfield/Bloomfield/H&W)	330,000
Lionra Uladh (Raidió Fáilte)	950,000
Davitts GAC	1,000,000
St Comgall's	3,500,000
Contingency	50,000

Local Investment Funds (LIF 1 and LIF 2)



Local Investment Fund

LIF 1

An integral part of the Investment Programme was the establishment of a £5m Local Investment Fund (LIF) which was designed to support the delivery of key local regeneration projects in neighbourhoods and as a means for Members to connect with local communities in their area. This was in preparation for their formal role in community planning under the Reform of Local Government.

As at 30 June 2018, 71 projects worth £4.95m have been approved in principle, with all projects approved through the Council's rigorous due-diligence process.

Funding worth £4.1m has been paid out to 64 groups across the Council area, including North Belfast Women's Initiative & Support Project, Donegal Pass Community Forum, Mountpottinger Methodist Church, Glor Na Mona, and Ballygomartin Presbyterian Church.

Due-diligence work is continuing on the other projects which have been approved in principle and officers are working closely with the groups to ensure all necessary information is being forwarded to the Council.

LIF 2

Given the success of the original LIF it was agreed at Shadow SP&R in March 2015 that a LIF 2 would be established and £4m will be allocated to AWGs for this on a proportional basis as below:

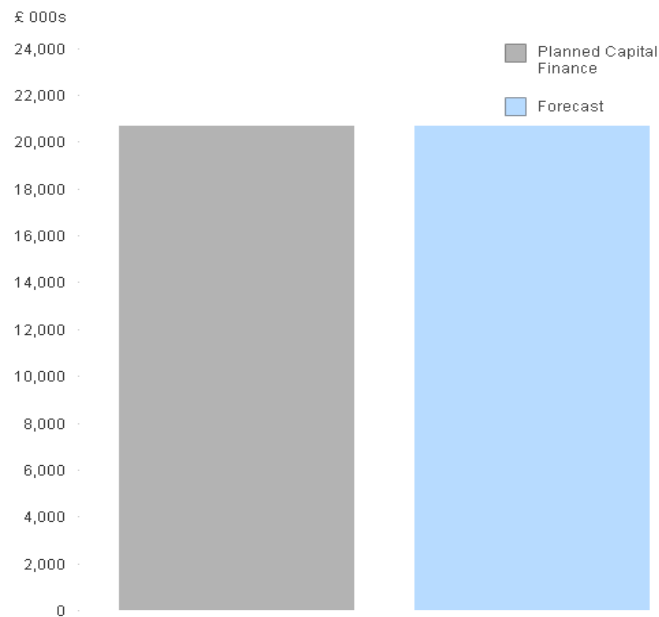
Area	LIF Allocation £
North	800,000
South	800,000
East	1,200,000
West	1,200,000

As at 30 June 2018, 60 projects worth £3.92m have been approved in principle, with 47 projects approved through the Council's rigorous due-diligence process.

Funding worth £2.7m has been paid out to groups at 30 June 2018.

Central Finance: Capital Finance

The Capital Finances are the monies required to support the capital expenditure in the current year and previous years.



The Capital Financing Budget for 2018/19 has been set at £20.7m to meet the financing cost of the Council's Capital Programme.

The forecast for this budget is to breakeven, with the monies being used to finance five main areas of expenditure, namely:-

- Recurring financing costs of existing and transferred loans
- Financing costs of committed schemes
- Financing costs of uncommitted schemes
- Feasibility work
- Non recurring schemes

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Subject:	Contracts for Award
Date:	17 August 2018
Reporting Officer:	Ronan Cregan, Deputy Chief Executive & Director of Finance & Resources Gerry Millar, Director of Property and Projects
Contact Officer:	Valerie Cupples, Procurement Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report
1.1	<p>The purpose of this report is to:</p> <ul style="list-style-type: none"> Seek approval from Members to allow the advancement and award of tenders as outlined in Appendix 1, Table 1 in accordance with the Scheme of Delegation. Seek approval from Members to allow extensions as detailed in Appendix 1, Table 2. Seek approval from Members to allow the advancement and award of direct award tenders as outlined in Appendix 1, Table 3 in accordance with the Scheme of delegation Inform Members of tender awarded by Arc21 on behalf of the Council as detailed in Appendix 1, Table 4.
2.0	Recommendations
2.1	<p>The Committee is asked to:</p> <ul style="list-style-type: none"> Approve the public advertisement and acceptance of tenders as listed in Appendix 1, Table 1 through the Council's Page 157 procurement system. Members are advised

	<p>that these tenders will only be advertised when they have gone through the Councils internal governance process which include demonstrating strategic alignment with the Belfast Agenda</p> <ul style="list-style-type: none"> • Grant delegated authority to the appropriate Director using pre-agreed criteria the most economically advantageous tender. • Allow month by month extensions where contracts are under review as outlined in Appendix 1, Table 2 • Agree to accede to Standing orders 55(a) exceptions in relation to contracts by direction of the council acting on recommendations of a Chief Officer that the exception is justified in special circumstances for the contracts laid out in 3.7 and Appendix 1, Table 3. • Note the contract awarded by Arc21 as per Appendix 1, Table 4
3.0	Main report
	<p><u>Key Issues</u></p> <p>3.1 Section 2.5 of the Council's Scheme of Delegation outlines that under Standing Order 60(a) any contract that exceeds the statutory amount (currently £30,000) needs to be made under the Corporate Seal. Under Standing Order 51(b) the Corporate Seal can only be affixed when there is a resolution of the Council.</p> <p>3.2 The tenders submitted for approval in Appendix 1, Table 1, have been forwarded by Departments for approval. Departments have been required to provide assurance that provision for the expenditure has either been made within their departmental budgets or approval has been sought from the Director of Finance and Resources that this expenditure has been provided for within a corporate budget.</p> <p>3.3 Members should note that they are being asked to approve tenders in principal, after which the internal governance process demonstrating strategic alignment with the Belfast Agenda will be applied. As part of this process, Departments have also provided assurance that appropriate resources are available within their departments in order to effectively administer and management any contract(s).</p> <p>3.4 In accordance with Standing Orders these tenders shall comply with the relevant requirements of national legislation and European directives and be overseen by Corporate Procurement Services.</p> <p>3.5 This report relates to corporate and departmental supplies and services contracts only. The procurement of services and works contracts relating to the capital procurement is dealt with under the Capital Programme reports in accordance with the approved stage approval process.</p>
Page 158	

3.6	<p><u>Direct Award Contracts</u></p> <p>Members are asked to note that Corporate Procurement Services is currently under resourced and awaiting a report on the current procurement operating model. This position has resulted in an increase in the number of direct awards (single tender actions) and the requirement to accede to Standing Order 55(a).</p>
3.7	<p>Members are asked to accede to standing order 55(a) exception in relation to the contract by direction of the council acting on the recommendation of a Chief Officer that the exception is justified in special circumstances for the following as per Appendix 1 Table 3</p> <ul style="list-style-type: none"> • The council has received funding for the next three years from the Public Health Authority (PHA) and PCSP to facilitate safety projects at the Risk Avoidance Danger Awareness Resource (RADAR) centre. RADAR is Northern Ireland’s only life size interactive, safety and life skills education centre which gives an opportunity to explore dangerous situations in a risk free environment.
3.8	<ul style="list-style-type: none"> • In 2015 the Waterfront Hall was extended with the completion certificate issued in October 2017 after an extended defects liability period. Since then there have been a number of localised leaks to the roof of the Lower Plant that services the new extension and there is no recourse available under the original contractor. Due to requirement that repairs take place over the summer and the reputation risk this could present, the matter was expedited; significant consultation with stakeholders and design work with specialist contractors has already taken place. Gordon & Co has researched and designed an all-encompassing proposed solution including design, installation guarantee and warranty.
3.9	<p><u>Financial & Resource Implications</u></p> <p>The financial resources for these contracts will be met within the current departmental budgets and the proposed departmental estimates process which are taken forward through the rate setting process.</p>
3.10	<p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p> <p>No specific equality or good relations implications.</p>
4.0	<p>Appendices - Documents Attached</p>
	<p>Appendix 1 Schedule of Tenders for Consideration / Notation</p> <p>Table 1 – New tenders</p> <p>Table 2 – Contracts for extension of contract period</p> <p>Table 3 - Direct Award Contracts (Single Tender Action)</p> <p>Table 4 – Tenders awarded by Arc21 on behalf of the Council</p>

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Appendix 1 - Schedule of tenders for consideration

Table 1 – New tenders

Title of tender	Senior Responsible Officer	Proposed contract duration
St Patricks Day Carnival Parade	Alastair Reid	1 year plus option to extend annually for a further 2 years
Tender for the provision of a Transport (Driving) Academy (T1891)	John Greer	1 year plus option to extend for a further year
Tender for the provision of a Hospitality and Hotel Employment Academy (T1901)	John Greer	1 year plus option to extend for a further year
Temporary Agency Resources (T1792)	Ronan Cregan	2 years plus option to extend for annually for a further 2 years
Lift repair and maintenance	Gerry Millar	1 year plus option to extend annually for a further 2 years
Belfast Full Fibre Programme – Public Sector Anchor Tenancy (T1902)	Paul Gribben	20 to 25 years
Belfast Full Fibre Programme – Public Sector Asset Reuse (T1903)	Paul Gribben	One –off engagement

Table 2 – Contracts for extension of contract period

Title of Tender	Director Responsible	Proposed Extension
Repair and maintenance of building energy management system	Gerry Millar	Extension required on a month by month basis until new contract is in place

Table 3 Direct Award Contracts (Single Tender Action)

System / product	Supplier	Estimate
RADAR centre admission fees	RADAR	£50,100
Roof Waterproofing System to Lower Plant Waterfront Hall	Gordon & Co	£78,000

Table 4 – Tenders awarded by Arc21 on behalf of the Council

Title of tender	Senior Responsible Officer	Proposed contract duration
Tender for the provision of a dry material recovering facility	Nigel Grimshaw	Extension for a further period of up to 24 months with a variation on price bands



Subject:	Shared City Partnership Meeting – 6 th August 2018
Date:	17 th August 2018
Reporting Officer:	Nigel Grimshaw, Strategic Director of City & Neighbourhood Services
Contact Officer:	Nicola Lane, Good Relations Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The purpose of this report is to report to committee on the key issues discussed at the Shared City Partnership meeting held on 6th August 2018.
2.0	Recommendations

2.1	<p>The Committee is asked to;</p> <ul style="list-style-type: none"> • approve the minutes and the recommendations from the Shared City Partnership Meeting held on 6th August 2018.
3.0	Main report
3.1	<p><u>Key Issues</u></p> <p>The Shared City Partnership (formerly known as the Good Relations Partnership) is a Working Group of the Strategic Policy and Resources Committee which consists of Elected members and representatives from various sectors across the city. The minutes from the Partnership are brought before the Committee for approval on a monthly basis.</p> <p>3.2 The key issues on the agenda at the August meeting were:</p> <ol style="list-style-type: none"> 1. Update on Peace IV Programme 2. Update on the Review of the Shared City Partnership 3. 50th anniversary of the Civil Rights Movement 4. Update on Shared Housing 5. Interfaces <ul style="list-style-type: none"> Update on the International Fund for Ireland Peace Walls Programme Draft Consent Paper Community led Cross Interface Event at Townsend Street for International Day of Peace Update on DCGRP Interfaces Expression of Interest 6. District Council Good Relations Action Plan 2018/19 – Request for Reallocation 7. Central good Relations Fund – Good Relations Capacity Building Pilot Programme 2018/19 <p>More details regarding the above issues and recommendations are included in the minutes of the meeting attached as an appendix.</p> <p>3.3 <u>Financial & Resource Implications</u></p> <p>All financial implications are covered through existing budgets.</p> <p>3.4 <u>Equality or Good Relations Implications/Rural Needs assessment</u></p> <p>The recommendations of the Partnership promote the work of the Council in promoting good relations and will enhance equality and good relations impacts.</p>
4.0	Appendices – Documents Attached
	Appendix 1 - Copy of the minutes of the Shared City Partnership of 6 th August 2018.

SHARED CITY PARTNERSHIP

MONDAY, 6th AUGUST, 2018

MEETING OF SHARED CITY PARTNERSHIP

Members present: Councillor Kyle (Chairperson);
Councillors Attwood and Walsh.

External Members: Ms. O. Barron, Belfast Health and Social Care Trust;
Mr. M. Baker, Education Authority;
Mrs. G. Duggan, Belfast City Centre Management
Mr. K. Gibson, Church of Ireland;
Mrs. J. Hawthorne, Northern Ireland Housing Executive;
Ms. J. Irwin, Community Relations Council;
Ms. G. Killen, Head of Good Relations, TEO; and
Mr. M. O'Donnell, Department for Communities.

In attendance: Mrs. R. Crozier, Director of Neighbourhood Services;
Mrs. M. Higgins, Senior Good Relations Officer;
Miss. N. Lane, Good Relations Manager;
Mrs. D. McKinney, Programme Manager; and
Mrs. S. Steele, Democratic Services Officer.

Apologies

Apologies were recorded on behalf of Alderman Sandford, Superintendent Murdie, Mr. Scott and Ms. White.

Minutes

The minutes of the meeting of 11th June were taken as read and signed as correct.

Declarations of Interest

Councillor Attwood declared an interest in agenda item 4, viz., 50th Anniversary of Civil Rights Movement, in that he was associated with the Civil Rights Movement.

Update on Peace IV

The Partnership considered the following report:

“1.0 Purpose of Report or Summary of main Issues

1.1 To provide the Shared City Partnership (SCP) with a progress report in respect of the PEACE IV Local Action Plan.

2.0 Recommendations

2.1 Members are requested to note the contents of the report, specifically the risk in terms of achievement of 2018 interim

targets, and to recommend to the Strategic and Policy Resources Committee to:

- confirm the areas selected for the Creative Legacies II project based on the cultural mapping exercise and LoO Conditions;
- agree the stakeholder engagement approach; and
- proceed at risk with the mobilisation of projects within the rebid.

3.0 Main Report

3.1 Background

As members are aware implementation and delivery of the Belfast PEACE IV Local Action Plan is progressing.

3.2 Programme Update

Nil responses to recent procurement exercises has negatively impacted the achievement of interim targets (by December 2018) of 1,060 children and young people participating in projects.

A recently meeting with Gina McIntyre, CE of SEUPB and the CNS Director highlighted the issue and BCC requested an amendment to the interim target. SEUPB acknowledged that due to restructuring within SEUPB affected support available to the Council and agreed to consider the interim targets. However a further meeting with Mark Feeney, SEUPB Director advised that as SEUPB cannot reduce their interim target (5,000 participants) with the EU Commission there is no scope to reduce targets for BCC at this point. A different approach to achieve the targets needed to be considered. Subsequently SEUPB agreed for BCC to re-scope contact hours and include a range of participant targets in tender documents for affected projects

Achievement of 2018 interim targets for CYP theme remains as a major risk to implementation given the narrowing timeframe. As such consideration for Council to underwrite PEACE IV project activity is currently being explored and a further report will be presented to SCP.

Children and Young People (CYP)

Approval of rescoped tender documents was accelerated by SEUPB and tender opportunities for the re-scope CYP projects TechConnects and Playing Our Part are currently open. Pre market engagement sessions for both projects took place on 27 June 2018 attended by 8 suppliers. Alternative delivery approaches are also being identified in the event of Nil returns.

Following a procurement exercise the contract for the CYP Young Advocates project has just been awarded to Co-Operation Ireland for the delivery of the project and a project initiation meeting is being established.

NIHE CYP Local Area Networks (LAN) project has commenced engagement with key youth organisations in targeted areas. Discussions to formalise the West Belfast and North Belfast LAN is ongoing.

Building Positive Relations (BPR)

Revised procurement documents for two aspects of BPR 5 Supporting Communities Project (Connected Communities (BME) and Traveller and Roma Communities x 4 lots) are being finalised, with pre-market engagement sessions taking place on 1 August 2018.

The launch of Belfast and the World 2018-2021 (centenaries project) is currently being finalised with Corrymeela Community. Members will be notified of and invited to the launch of the project.

The target areas for the delivery of the Creative Legacies II project has been identified through a cultural mapping exercise (mapping levels of sectarianism, racism, interfaces, socio-economic deprivation, arts engagement and existing capacity) and testing and verification by council colleagues. The areas identified are:

- Lower Ormeau, Sandy Row, Donegall Pass, Markets
- South West (Broadway/Village)
- Woodvale/Ardoyne
- Divis/Lower Shankill (Townsend Street to Northumberland Street)
- Clonard/Mid-Shankill (North Howard Street to Lanark Way)
- Short Strand/Inner East
- Carlisle Circus
- Colin/Dunmurry

Members are aware that a key condition of the LoO is that targeted actions within this project must be specific to the shared space objective such as flags, emblems, graffiti and other related peace building issues. To minimise the risk of ineligibility single identity areas have not been included in this project, although there is potential for single identify groups to be involved in other aspects of the PEACE IV programme.

It is requested that the SCP confirm the areas selected for the Creative Legacies II project on the basis of the cultural mapping exercise and LoO Conditions.

SSS

Public consultation focusing on the Springfield Dam/ Park element is currently open. The feasibility study for the project is being concluded and will be presented to SCP once finalised. Procurement for an Integrated Design Team and Cost manager is underway.

Stakeholder Engagement

Critical to implementation of the PEACE IV programme is engagement of key stakeholders to aid participation in the programme. The attached Stakeholder Engagement plan aggregates the communication plans for individual projects into an overarching plan, that outlines the identified key stakeholders that are to be engaged during programme implementation. The key aims of the plan are to:

- co-ordinate engagement on PEACE IV, minimise the burden on stakeholders and avoid duplication
- build more trust and credibility about engagement between the Council, communities and stakeholders
- promote and support clear, concise, and consistent message that responds to questions about PEACE IV from all interested parties
- improve resource management and decision-making
- support programme implementation by providing communities with opportunities to build positive relations and work on a cross community basis through various approaches.

In addition, the Engagement Plan is aligned to the Belfast Agenda through integrated community working. The stakeholder engagement plan is a live working document that will be further developed as delivery agents are appointed and implementation continues. It is requested that the SCP recommend to agree the integrated stakeholder engagement approach as outlined.

Rebid

SEUPB has advised that assessment of the rebid for the further £5.5m (approx.) of funding is complete and recommendations are to be considered by the Casework Committee and SEUPB Steering Committee. SEUPB has indicated that they are favourably disposed to the rebid, however it is likely that the decision will now be delayed until September 2018. This will have a negative impact on achievement of targets for 2018, as the submission was based on implementation commencing in July 2018. Initial steps to mobilise the projects within the rebid have commenced and Senior Management is considering the delay. Preliminary discussions with NIHE regarding mobilisation of BPR LAN project have taken place and will be

ongoing. It is requested that the SCP recommend that Council proceed at risk with the mobilisation of projects within the rebid.

3.3 Financial Management

Processing of claims by SEUPB is ongoing. To date the total value of claims submitted to SEUPB (Periods 1-14) is confirmed as £203,085 of which £29,470 has been reimbursed to Council. To date all expenditure has been deemed eligible.

Processing of project claims for Period 15 (May-Jul 18) is underway to meet the next claims deadline of 28 August 2018.

3.4 Governance

Implementation of AGRS recommendations are continuing with a Fraud Workshop taking place on 24 July 2018.

4.0 Resource Implications

4.1 The SSS Thematic Project Manager has been appointed and recruitment of the remaining two managers and Project Development Officer for the Secretariat is underway. Recruitment is in line with that approved in the PEACE IV Local Action Plan and therefore there are no resource implications. Should the Council agree to progress at risk recruitment of 3 officers is required, although associated costs will be claimable once approval is granted.

5.0 Equality and Good Relations Implications

5.1 The draft plan has been equality screened and discussed at the Equality Consultative Forum on 13 May 2015.”

The Partnership adopted the recommendations.

Review of Shared City Partnership

The Good Relations Manager provided the Members with an update in respect of the review of the Shared City Partnership.

She advised that, further to the recent advertisement for representation from the community and voluntary sector, interviews had been held on 14th and 22nd June and the following individuals had been selected to represent the sector:

- North Belfast - Mr. Ian McLaughlin;
- South Belfast – Ms. Briege Arthurs; and
- East Belfast – Mr. Jonny Currie.

She confirmed that, subject to the endorsement of the Strategic Policy and Resources Committee, these representatives would be invited to attend the September meeting of the Shared City Partnership.

The Good Relations Manager reported that, despite public advertisement, a representative had not been appointed to represent the west of the City. Therefore, as previously agreed, the above exercise would be repeated with a more targeted approach, applications would be available from 1st August, with a return deadline of 4.00 p.m. on 31st August. The Members were encouraged to circulate this information within their sectors.

She advised that she hoped to be in a position to provide a further update in respect of the nomination from the Faith Sector at the September meeting.

The Partnership recommended to the Strategic Policy and Resources Committee that it endorse the aforementioned individuals being appointed to represent the community and voluntary sector on the Shared City Partnership.

50th Anniversary of Civil Rights Movement

The Partnership was advised that, at recent meetings of the Party Group Leaders Forum, discussion had taken place regarding the development and delivery of a programme of events to mark the 50th Anniversary of the Civil Rights Movement.

The Good Relations Manager detailed that the following proposals were being progressed:

- to locate the exhibition “Voices of ‘68” exhibition in the City Hall from 22nd – 26th October, with a launch event on the 22nd October in the evening. The exhibition would be open to the public during the duration of the event; and
- other events looking at the role of women and young people in Civil Rights, including a panel discussion.

The Partnership requested that the Strategic Policy and Resources Committee recommend the allocation of financial provision of up to £7,800 from existing funds towards the programme costs to mark the 50th Anniversary of the Civil Rights Association and note that the remaining £1,000 would be allocated from the existing Good Relations budget.

Update on Shared Housing

The Good Relations Manager reminded the Partnership that the Together: Building a United Community Strategy had four key priorities, one of which was Our Shared Community. The aim of this priority was to create a community where division would not restrict the life opportunities of individuals and where all areas would open and accessible to everyone.

She continued that, whilst it was recognised that many agencies had a role to play in developing areas of shared housing, the Northern Ireland Housing Executive (NIHE) had been given the lead to deliver the headline action of the above shared neighbourhood developments.

The Partnership was reminded that, at its meeting held on 11th June, it had agreed that an update report would be sought from the NIHE regarding the headline action in the Together: Building a United Community Strategy – to create 10 new-shared neighbourhood developments.

Mrs. J. Hawthorne, the Northern Ireland Housing Executive's representative on the Shared City Partnership, then proceeded to take the Members through the following paper and provided a comprehensive update on the progress around the headline action.

Appendix 1

Update on Shared Housing in Belfast

Background/Context

Twenty years after the Good Friday Agreement social housing remains deeply segregated. Within Housing Executive estates recent research indicates that in 2011 82.29% of households across NI live in segregated estates¹ (93.81%.in Belfast). This represents a small decrease compared to 2001 when the percentages were 84.11% (all NI) and 95.76% (Belfast).

There is no doubt that community division and segregation exerts a high price which, in housing terms, prevents the best use being made of existing housing and land. To support post conflict transformation and meet the changing demographics of Northern Ireland (NI) those who need housing in the social and affordable sectors must have greater choice. In this context the promotion of good relations continues to be a key Housing Executive objective.

NIHE Community Cohesion Strategy

When the Housing Executive launched our first Community Relations strategy in 2004 we made an explicit commitment to promote equality and good relations and this has continued in the intervening years.

The Housing Executive continues to make a significant contribution through its policies, partnerships, investment and resource allocation to speed up the pace of change to a more cohesive society. Underpinning the Housing Executive's overarching aims and objectives, our Community Cohesion Unit is charged with translating our community relations objectives into practical actions on the ground through the implementation of the Community Cohesion Strategy under the following 5 themes:

1. Segregation/Integration
2. Race Relations
3. Communities in Transition
4. Interface Areas
5. Flags, Emblems and Sectional Symbols

Under the theme of segregation/integration the Housing Executive promote mixed housing in the social and affordable sector where it is practicable, desirable and safe. This involves a twin track approach of:

1. Shared new build and
2. Programme delivery within existing estates

Delivery can be broken down into 3 distinct programmes/time-frames.

¹Calculated as either more than 80% or less than 20% Catholic or Protestant as a proportion of the total number of households living in Housing Executive estates.

Pre-TBUC

The Shared New build programme saw delivery of 11 schemes across NI between 2006 and 2013 (when TBUC was introduced). These schemes were developed in collaboration with the appointed Housing Association. These schemes follow Shared Future principles of a signed Community Charter supporting good relations and the right to diversity within the estate. The shared new build scheme brought forward as part of this programme in Belfast was the Curzon in Ballynafeigh.

Within existing estates the Shared Neighbourhood Programme and Shared Communities Programme worked with a total of 50 estates, including upwards of 60,000 people. The programmes aimed to secure and protect shared neighbourhoods across NI and produced a ripple effect for sharing.

TBUC Shared Housing

Together Building a United Community (TBUC) Shared Housing - a programme of 10 TBUC shared neighbourhood schemes in social housing was supported by OFMDFM TBUC strategy and we worked with the Department for Communities (DfC) to develop further projects to support shared new build and existing NIHE estates.

The Housing Executive's Head of Income and Communities is the chair of the Together Building a United Community (TBUC) Housing oversight group facilitated by the DfC Housing Branch. This is made up of representatives from NIFHA, statutory agencies, private agencies, and community and voluntary organisations.

The Housing Executive's role is to provide support and assist the Housing Associations in the implementation and delivery of the programme. The initial TBUC commitment to deliver 10 shared schemes has resulted in 6 schemes being completed with a further 4 currently on site.

Programme for Government 2016 – 2021 – 'Housing for All'

The delivery of shared housing is now a commitment in the 2016-2021 PfG, and DfC is committed to delivering 200 shared social housing units each year, as part of the Social Housing Development Programme (SHDP). Effectively, this is the second phase of Government's Shared Neighbourhood Programme, and it will be badged as 'Housing for All'.

The Housing Executive has responsibility for supporting the management of the Programme through its Community Cohesion Unit (CCU) and Development Programme Group (DPG), having responsibility for:

- Supporting the Oversight Group in the analysis and assessment of Schemes for inclusion to the Programme;
- Processing of Good Relations Support payments to the HAs;
- Providing support and guidance to the HAs on the development and delivery of good relations, including programme/project design;
- Providing support to ensure joined up delivery, at local community and Housing Executive Area office levels, for the Schemes;
- Working with adjoining Housing Executive estates and communities to develop 'bridging' events and opportunities, in order to develop relationships and support community capacity and cohesion; and
- Chairing the Ministerial Panel Housing Thematic Sub-Group.

In terms of funding, Housing Associations are funded to deliver new build via Housing Association Grant (HAG), but for shared housing they can also receive a Good Relations Incentive support payment of up to 10% of the schemes Total Cost Indicator. Further details of the criteria for selecting shared housing schemes and the Good Relations Incentive Support is set out in appendices 1 and 2.

Belfast Delivery:

- Three of the 10 TBUC developments are in Belfast and a further scheme has been identified in the 18/19 programme.
- Global Crescent (Ravenhill Avenue) and Ballynavoy Close (Ravenhill Road) - both schemes have met the criteria of no one community being more than 70% in the dominance. Ballynavoy Close has 67 units and was completed in December 2014. Global Crescent has 86 units and was completed in October 2016.
- A further scheme is currently on site; Embankment, Ballynafeigh in Belfast. There are 55 units available with an expected completion date of January 19.
- Areema Drive, Dunmurry (24 units) and has been identified in the 18/19 programme as having shared potential. The Housing Association will be asked if they are happy for the scheme to be taken forward as a '*Housing for All*' scheme.

Next steps / way forward

- The Housing Executive will continue to facilitate and encourage mixed housing schemes (as far as this is practical, desirable and safe)
- The shared housing ethos will be further embedded via delivery of the target of 200 shared social housing units each year – we will continue to work closely with colleagues in the DfC and Housing Associations to ensure delivery
- All new schemes will be fully integrated into the local area via development and delivery of the Good Relations Plans for each scheme
- The Housing Executive will continue its work to improve segregation in existing Housing Executive Estates via our team of Good Relations Officers across NI and the delivery of our cohesion strategy and associated programmes.

During discussion in respect of progressing shared housing initiatives, which included discussion in respect of city centre living, several Members emphasised the important role of the Shared City Partnership in terms of feeding into the Local Development Plan.

Discussion also ensued in respect of shared education. The Partnership agreed that it would be useful if the Education Authority would provide an update in respect of shared education at the September meeting of the Partnership.

The Partnership requested that officers submit a report to the September meeting detailing how the Shared City Partnership could feed its views and comments into the consultation on the draft Local Development Plan Strategy.

Interfaces

Update on the International Fund for Ireland Peace Walls Programme Draft Consent paper

The Partnership considered the undernoted report:

“1.0 Purpose of Report or Summary of main Issues

To forward a request from the International Fund for Ireland’s Peace Walls Programme groups to the Shared City Partnership to consider and comment on a Draft Paper which looks at the issue of consent at Peace Walls.

2.0 Recommendations

That the Partnership note the paper and provide comment/feedback on the attached draft consent paper from the International Fund for Ireland’s Peace Walls Programme–funded groups.

3.0 Main report

3.1 The Partnership will be familiar with the interface working at the local level by groups funded by the International Fund for Ireland’s (IFI) Peace Walls Programme (PWP) to deliver on the T:BUC policy headline action of, ‘removal of all barriers by 2023’. The Partnership recently benefited from a presentation by Manus Maguire on behalf of the IFI PWP (March 2018).

3.2 IFI PWP currently funds 5 x groups in Belfast:

- TASCIT: Twaddell/Ardoyne Communities in Transition
- BMSS: Black Mountain Shared Space Project
- DCP: Duncairn Community Partnership
- GWCS: Greater Whitwell Community Surgery
- Imagine Project: Lower Oldpark and Cliftonville

3.3 The above groups are funded to assist communities impacted by peace walls and physical barriers to engage in the difficult dialogue around barrier transformation and ultimate removal.

3.4 As a result of the presentation and the following discussion, the Partnership agreed to send a letter endorsing the findings of the recent IFI PWP, ‘Community Attitudes to Peace Walls’ survey, to the Department of Justice (DoJ) and to request an update on actions to date delivered in support of the target of ‘removal of all barriers’ by 2023.

3.5 The IFI PWP has now drafted the attached ‘Consent paper’ to address the situation where community consensus cannot be achieved, and have asked for any comment or feedback from the Shared City Partnership in advance of their next cluster meeting in September.

3.6 At present, the T:BUC (Together: Building United Communities) policy, under the key headline action of ‘removal of all barriers by 2023’, states only that:

- Taking down interface barriers is not something that can be achieved without engagement with, consent and support of the people who live there.
- 3.7 To date there has been no definition provided at Executive level as to what constitutes consent. Recent KESS (Knowledge Exchange Seminars series: UJJ, QUB and the OU: 2016) policy papers have questioned the lack of clarity around what constitutes ‘community consent’:
- What are the responsibilities of residents, community leaders and interface projects in delivering the TBUC target and how are they to be engaged?
 - While the TBUC strategy identifies a central role for local communities, our research suggests that the boundaries of ‘community’ and the level of required consent are vague and confusing. The requirement for co-operation between statutory bodies and local communities in delivering this contentious target requires mechanisms for mutual accountability which are widely accepted and understood, including clear roles for funded interface projects and workers. At present, the question of how community consent is measured and at what point has not been fully articulated leaving potential for confusion and destructive interference.
- 3.8 The attached Draft Consent Paper is the IFI PWP collective response to that lack of clarity and proposes that where consensus cannot be reached that an oversight panel, comprising a representative from The Executive Office (TEO) and 2 x independent social partners.
- 3.9 The Partnership will be aware that responsibility for delivery on the target of barrier removal by 2023 lies with the DoJ and the TEO (under T:BUC); and that the majority of barriers currently lie within the ownership of the DoJ and the NI Housing Executive.
- 3.10 Council is currently working with the Greater Whitewell IFI PWP group to deliver a regeneration scheme in Navarra Playpark (Whitewell Road) which will see the ‘normalisation’ of an existing DoJ-owned barrier as a regular park boundary fence. This regeneration work is being co-funded by DoJ in association with Council.”

The Partnership perused the draft Consent Paper and several Members expressed concern at the proposed procedure to be used in situations where community consensus was not achieved.

The Good Relations Manager reminded the Partnership that, following the presentation at the March meeting from the International Fund for Ireland, as agreed, a letter had been forwarded to the Department for Justice Permanent Secretary, endorsing the Community Attitudes to Peace Walls Survey findings and requesting an update in

respect of what provision had been made to support action plans which would assist the target of removing barriers by 2023.

The officer reported that a response had recently been received from the Permanent Secretary. In this correspondence it had been suggested that the Interface Team could attend a future meeting of the Partnership to provide an update.

Following discussion the Partnership:

- agreed that the Members would forward any comments in respect of the draft Consent Paper to the Good Relations Manager who would compile these and submit a further report to the September meeting for consideration; and
- agreed to receive a presentation from the Department of Justice Interface Team at a future meeting.

Community Led Cross Interface Event at Townsend Street for International Day of Peace

The Senior Good Relations Officer advised the Partnership that the Department of Justice (DoJ) had recently reconvened the Lower Falls/Lower Shankill Forum to explore a number of issues relating to the interface gates at Townsend Street, Dover Street/Percy Street, Northumberland Street and North Howard Street.

She outlined that the Forum comprised of Residents' groups and community associations. In addition, both the Council and the Northern Ireland Housing Executive were also represented and the Forum was chaired by an independent consultant procured by the DoJ.

She advised that the meetings to date had been very positive. The neighbouring communities on either side of the barriers were keen to work in collaboration and to deliver a cross-interface community-led festival on Townsend Street on 21st September to celebrate International Day of Peace and to promote Townsend Street as a shared space. The DoJ and NIHE had also committed to match fund the event.

The Partnership agreed to recommend to the Strategic Policy and Resources Committee that it authorises funding of up to £4,000 for the delivery of a community-led cross- interface festival on Townsend Street.

Update on DCGRP Interfaces Expression of Interest 2018/19

The Partnership was reminded that in 2017/18 the Good Relations Unit had piloted an Expression of Interest funding exercise to support those communities engaging in conversations around barrier transformation. This work was related to the Together: Building United Communities (T:BUC) headline action in respect of the 'removal of all barriers by 2023'.

The Senior Good Relations Officer advised that £50,000 had been ring fenced from the District Council Good Relations Action Plan for the Interface Expression of Interest exercise in 2017/18. She reported that this had been an extremely successful pilot and the positive evaluations that had been returned to the Unit had prompted officers to repeat the exercise.

The officer outlined that £50,000 had been set aside for the 2018/19 Expression of Interest exercise which had been launched at an event at the Crumlin Road Gaol on Friday, 21st June with a closing date of Friday, 27th July.

The Partnership was advised that five applications had been received by the closing date and noted that these applications had been assessed at the end of last week but that there had been insufficient time to prepare a full report on the successful applications. A paper detailing the successful groups and their awards would be submitted to the September meeting of the Partnership.

The officer explained that, in order to ensure that the successful groups would receive their Letter of Officer at the beginning of September, the Partnership was being asked to grant delegated authority to the Strategic Director of City and Neighbourhood Services to approve the awards, up to a maximum of £10,000.

The Partnership agreed to recommend to the Strategic Policy and Resources Committee that it grant authority to the Strategic Director of City and Neighbourhood Services to approve successful applications to the programme under delegated authority.

District Council Good Relations Action Plan **2018/19 – Request for Reallocation**

The Senior Good Relations Officer reminded the Partnership that District Councils had been identified within the Together: Building a United Community Strategy as a key delivery agent. She outlined that this delivery was through the District Council's Good Relations Strategic Programme (DCGRP) which was 75% funded by The Executive Office (TEO).

She advised that a Letter of Offer for the Belfast City Council's Good Relations Programme had been received from the TEO. This detailed that a £506,893 contribution had been allocated from the TEO which represented 75% funding, with the additional Belfast City Council allocation the total value of the programme was £675,000. The partnership noted that this would cover programme activity and staff costs.

She explained that in the current action plan for the Programme £215,400 had been allocated towards grant aid costs which had been provided through two tranches of funding. The Partnership noted that from April – September 2017 and October – March 2018 £167,700 had been allocated to support 31 organisations to deliver Good Relations projects in Tranche 1. The Partnership was advised that, generally, 90% of the budget was claimed by funded groups, which would give an estimated spend of £150,000 for this level of award in Tranche 1. This would leave a £65,000 spend for Tranche 2 grants.

The officer reported that, by the closing date, Tranche 2 of the Good Relations Small Grants Fund had received 55 applications totalling almost £337,000. The Partnership was advised that officers had already commenced assessment of the projects and many were of a very high standard.

The Senior Good Relations Officer outlined that, in an endeavour to support grass roots good relations activity, officers were requesting that £37,000 be redirected from other elements of the DCGRP to the grant aid programme. This would be drawn from the Safe Community theme and there would be a remaining allocation of approximately £80,000 to this theme through other projects in the Action Plan.

- £15,000 from BCC 6 - Good Relations approach to Hate Crime; and
- £22,000 from BCC 8 - Hate Crime Awareness (Holocaust Project).

The Partnership agreed to recommend to the Strategic Policy and Resources Committee that it approves the reallocation of £37,000 from the aforementioned two funds to Tranche 2 of the good relations small grants programme.

Central Good Relations Fund - Good Relations Capacity Building Pilot Programme 2018/19

The Senior Good Relations Officer reminded the Partnership that, at the May meeting of the Shared City Partnership, The Executive Office (TEO) had sought feedback on its proposals to develop a pilot good relations capacity building programme for 2018/19 and how to identify areas of need.

She reported that, following the award of the 2018/19 TEO Central Good Relations Funding Programme, a detailed area based analysis had been undertaken by TEO in order to identify gaps and areas in need of good relations provision. The analysis had shown that there was fewer applications for good relations funding from East Belfast than what would be expected, therefore, the East Belfast Assembly Area had been identified as one of the areas to be included in the pilot. Liaison with a number of stakeholders had also indicated that groups in East Belfast would welcome the pilot and that there was a real need for local good relations interventions which would address local good relations issues.

The Partnership was advised that the Pilot Programme had opened on 20th July and would close on 7th September and that both the application form and guidance document were available on the TEO website. In addition, TEO had organised an information session regarding the Programme which took place on Tuesday, 31st July from 10.00 a.m. – 12.30 p.m.

The Members were encouraged to circulate this opportunity within their sectors.

Noted.

Forthcoming Events

The Partnership was advised of the following events:

- Good Relations Strategy Workshop – 10th August from 9.45 a.m. – 12.45 p.m. in 9 Adelaide;
- Genocide Day Reception – 25th August in the City Hall at 2.00 p.m.;
- Living Library -17th September at 10.00 a.m. The Partnership was advised that the Living Library was similar to a normal library, except the books were people who individuals could talk to for 20 minutes. There were 13 'Living Books' available to sample, a full list was available [here](#)
- Good Relations Week 2018 – 17th – 23rd September. The theme for the week: Then, Now Next? 20 years after the Agreement.

Noted.

Chairperson



Subject:	Shrouds of the Somme exhibition
Date:	17 August 2018
Reporting Officer:	Gerry Millar, Director of Property & Projects
Contact Officer:	Kirsten Mullen, Project Sponsor

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To update Members on the plans for the up-coming Shrouds of the Somme exhibition and associated official opening event.
2.0	Recommendations
2.1	Committee is asked to note: <ul style="list-style-type: none"> • The date, time and location of the official opening event for Shrouds of the Somme • The details of the exhibition, including duration, location and opening times.

3.0	Main report
3.1	At its meeting on 18 May 2018, committee agreed to host the Shrouds of the Somme exhibition at City Hall from Thursday 23 August to Sunday 16 September 2018.
3.2	Shrouds of the Somme is an extraordinarily powerful piece of commemorative art, which marks the centenary of the end of the First World War in 2018.
3.3	Artist, Rob Heard, has created over 72,000 hand crafted shrouded figures to represent men from across the Commonwealth who died at the Battle of the Somme but have no known grave, and whose names appear on the Thiepval memorial.
3.4	In November, these figures will be laid out in the Queen Elizabeth Olympic Park in London to commemorate the centenary of Armistice Day. In advance of this, an element of the overall exhibition will come to Belfast and be hosted in the City Hall grounds.
3.5	For the exhibition in Belfast, the Commonwealth War Graves Commission, working with Shrouds of the Somme, has now identified 3,775 names, representing those from the Ulster and Irish regiments, or from Belfast, who died in the Battle of the Somme and have no known grave.
3.6	Each of these 3,775 men will be represented by a shrouded figure, laid out in the Garden of Remembrance. Each man's name, regiment and rank, along with any military honour will be listed on an interpretative panel, which will sit alongside the main installation.
3.7	In advance of the exhibition opening, Property and Projects officers are working with Marketing and Corporate Communications to deliver an integrated communications plan involving social media, web, e-marketing and media releases. Information on the exhibition is also contained in the current edition of City Matters and has been featured on Visit Belfast's social media platforms. Exhibition leaflets have also been distributed to council venues, hotels and numerous tourist/leisure venues.
3.8	Members are reminded that an official opening event, hosted by Lord Mayor, has been planned for Thursday 23 August from 11am – 12noon in the Reception Room, City Hall with invitations issued by the Lord Mayor's office for the event.
3.9	The exhibition will then run until Sunday 16 September. Access will be free and during normal City Hall grounds opening hours (7am-9pm each day).

3.10	There will be a 24 hour security presence at the exhibition throughout the duration of the exhibition.
3.11	<p><u>Financial & Resource Implications</u></p> <p>Financial - The costs will be met from existing 2018/19 departmental budgets. Resources – Resources will be provided by Property & Projects and appropriate departments in arranging the event</p> <p><u>Equality or Good Relations Implications/Rural Needs Assessment</u></p>
3.12	None
4.0	Appendices – Documents Attached
	None

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Subject:	Invitation to join International Shared Societies Project
Date:	17 th August 2018
Reporting Officer:	Nigel Grimshaw, Strategic Director of City & Neighbourhood Services,
Contact Officer:	Nicola Lane, Good Relations Manager

1.0	Purpose of Report or Summary of main Issues
1.1	To advise members of a request to participate in an international Shared Societies Project involving 4 other countries which starts in October 2018.
2.0	Recommendations
2.1	<p>Members are asked to consider and agree the following:</p> <ul style="list-style-type: none"> • That Belfast City Council agrees to participate in the first event in October 2018 to explore how the project is developing. • That a report on the project after the event would be brought back to the Council through the Shared City Partnership for further consideration • Given the nature of the project, The Chair and Vice Chair of the Shared City Partnership would be the most suitable members to attend along with the Director of CNS or his nominee. • Given the challenging time commitment from 2-9th October, if required Officers will investigate the options for timing which will yield the most benefit to Council.
3.0	Main report
3.1	The Council has received a request for up to 3 participants to be part of an international shared societies project.
3.2	The project which is envisaged as a 5 year programme aims to bring together five countries to work collectively to create a deeper understanding of the idea of a shared society. It will bring together theorists from universities and practitioners who have to contend with real life cultural contestation on a day to day basis.

3.3	<p>It has been designed as a shared learning experience and has secured funding for the first year from the German Peace Academy. Funding is being sought for the following years from EU Horizon 2020 project and other funding bodies. The countries involved are Belgium, Germany, Bosnia-Herzegovina and Israel/Palestine.</p>
3.4	<p>Participants from Northern Ireland</p> <p>The academics who were contacted about the project thought that BCC as a practitioner organisation would have much to share from our experience of creating a shared city ethos. The academics who will be attending are</p> <p>Gráinne Kelly, a Ulster University lecturer in Peace and Conflict Studies at INCORE, (International Conflict Research Institute).</p> <p>Paul Nolan, an independent researcher who produced the first three Northern Ireland Peace Monitoring Reports for the Community Relations Council.</p> <p>Professor Mari Fitzduff is from Brandeis University, Boston. Mari is an international conflict resolution specialist who was previously the first director of the NI Community Relations Council, and the first director of INCORE.</p> <p>Clem McCartney is Policy and Content Co-ordinator, Shared Societies Project, Club de Madrid, has been asked to participate in that capacity.</p>
3.5	<p>Content</p> <p>This is not a conference per se but rather participants will be expected to deliver presentations, talk knowledgeably about the Council’s work in relation to a shared city, methodologies, current thinking and participate in discussions. Each country will describe its experiences, exploring both the achievements and the frustrations, and engage in discussions with the other partners. An annual report will be compiled distilling the learning from the sessions.</p>
3.6	<p>This will be a residential experience and the first stage will be at Givat Haviva Centre in Israel from 2 October – 9th October 2018.</p>
3.7	<p>Context</p> <p>The experience of the other 4 countries involved will assist with our own discussions around shared societies and contribute to our good relations strategy.</p>
3.8	<p>Belgium is a prosperous member of the European Union, but a country with three very</p>

distinct internal cultures: the Dutch-speaking region of in the north, the mostly French-speaking Wallonia region in the south, and the German-speaking cantons in the east. In 2010/11 Belgium did without a government for 589 days.

Germany, the heart of European social democracy, which is now struggling with issues arising from immigration. This is not just a recent phenomenon. In the 1960s and 1970s, the German governments invited "guest workers" ([Gastarbeiter](#)) to migrate to Germany for work in the German industries. The largest immigrant group came from Turkey, and some generations on there are unresolved issues about the extent to which the host country and the immigrant communities experience a shared sense of citizenship.

Bosnia-Herzegovina The Bosnian war concluded in 1995 with the signing of the Dayton Accord, but since then the country has experienced an unhappy form of 'peace without reconciliation'. A complex constitutional architecture has led to the segregation of Bosniak, Serb and Croatian communities, but the Nansen Dialogue Project has created links extending across **Croatia, Bosnia Herzegovina, Serbia, Montenegro, Kosovo and Macedonia.**

Israeli/Palestinians. The Middle Eastern partnership in this project is not between Israelis and the Palestinians in the West Bank or Gaza, but rather with the Palestinians who live within the state of Israel. The Givat Haviva Centre, which would be the official partner organisation, was created in order to build solidarity between Israeli peace activists and the Palestinian community in Israel. It is a recipient of the UNESCO Prize for Peace Education for its longstanding work in promoting Jewish-Arab dialogue and reconciliation.

3.9 Therefore, it should be noted that while the first part of the residential programme is based in Israel, it is not about the Israeli/Palestine experience – rather it is about the experience of **all** the countries, some of which will have a lot of to share around experiences of segregation, working to build cohesion etc. as outlined above.

3.10 In addition, the Givat Haviva Centre were advised of concerns around the requirement for cross community participation and reassurances have been received that this will be the case. The Givat Haviva Centre is intended to provide solidarity for those working for equality between Palestinians and Israelis and the Centre is particularly concerned to maintain international links as it works against discrimination in the recent legislation.

3.11 **Outcomes for Belfast City Council:**

The Shared City Partnership is regarded as a model of best practice in terms of drawing together a range of sectors within a political setting to advise and influence decision

makers to take on board good relations implications. This active learning experience presents BCC with the opportunity to reflect critically on the work of the Partnership and the Council.

3.12

It will allow Council

- To have more understanding not just about physically sharing space but how we promote shared living in a city where the majority of social housing is segregated.
- To explore the tensions between neutral or good and harmonious environments and how identity features within shared societies.
- To hear first-hand how other countries are addressing legacies of division in a post conflict society and how academics and practitioners evaluate the associated policies/concepts. Subsequently, we would look critically about how these could practically be applied to the Belfast setting.
- To investigate what has been the experience of connecting areas of deprivation to areas of opportunity and how has this impacted upon good relations and cohesion.
- What role community planning and physical planning has played in developing a more diverse but cohesive society – to learn what has and has not worked well and ensure these are featured in discussions around the Local Development Plan and Community Plan.

It is essential that the city is developed in such a way that does not inhibit future initiatives which have the ability to promote and enhance good relations and equality. The SCP has noted that transformative change is required around regeneration to make a difference to local communities, not just in terms of the two main communities but also to include and integrate new communities. What are the levers and drivers to ensure this happens?

3.13

Decisions Required:

If Members are minded to agree to the Council's participation in the project, a decision could be taken to participate in the first event in October to explore how the project is developing.

A report on the project after the event would be brought back to the Council through the Shared City Partnership for consideration.

Given the nature of the project, The Chair and Vice Chair of the Shared City Partnership

<p>3.13</p>	<p>would be the most suitable members to attend along with the Director of CNS or his nominee.</p> <p>In addition, it should be noted that 7 days is an exceptional time commitment and there is a possibility that nominated Members may wish to look at participating for a shorter period. Officers will investigate the most appropriate option.</p> <p><u>Financial and Resource Implications</u></p> <p>The only cost to Council would involve Member and Officer time and expenses. . The costs of travel and accommodation for the first seminar will be covered by the Peace Academy grant as outlined in the report. As detailed previously, the organisers are seeking further funding for the next steps of the project from EU Horizon Project 2020 and other programmes.</p>
<p>3.14</p>	<p><u>Equality and Good Relations Implications/Rural needs Assessment.</u></p> <p>The rationale for participating in the project is to look at how to create and sustain shared societies which will have a positive impact on equality and good relations.</p>
<p>4.0</p>	<p>Appendices – Documents Attached</p>
	<p>None</p>

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Subject:	Local Investment Fund – Recognition Ceremony
Date:	17 th August 2018
Reporting Officer:	Gerry Millar, Director of Property & Projects Ronan Cregan, Deputy Chief Executive & Director of Finance & Resources
Contact Officer:	Sinead Grimes, Programme Office Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	The purpose of this report is to update Members on the arrangements for an event/dinner to mark the extent of the projects delivered under the Council’s highly successful £9m Local Investment Fund (LIF) Programme which was agreed by the SP&R Committee in April.
2.0	Recommendations
2.1	The Committee is asked to – <ul style="list-style-type: none"> • note that the event will take place on the evening of <u>Thursday 25th October</u> in the City Hall

	<ul style="list-style-type: none"> • note that all Groups who have received funding under the LIF programme will be invited to the event along with all current and previous councillors involved in the Programme and all staff. Given numbers, it is recommended that two reps from each Group are invited. • agree that the event is not badged as a traditional awards ceremony but as a recognition ceremony where a number of projects (proposed 12) are highlighted for special recognition on the evening due to the significant contribution that their projects have made in local areas and projects which have delivered significantly against the outcomes under the Belfast Agenda • note that the projects receiving special recognition will be determined by an internal Panel (made up of the DD Group members) and will be based upon the original outcomes identified in the LIF project proposal form together with the outcomes evidenced following the monitoring visit. It is proposed that the projects which receive special recognition will also reflect the spread of the different types of projects funded under LIF (i.e sports and leisure focus; tourism and culture focus; children and young people focus; older people focus; social economy and employment)
<p>3.0</p> <p>Main report</p> <p><u>Key Issues</u></p> <p>3.1</p> <p>3.2</p> <p>3.3</p> <p>3.4</p>	<p>3.0 Main report</p> <p><u>Key Issues</u></p> <p>3.1 Members will recall that they agreed, in May 2018, that an event to mark the success and extent of the LIF Programme was held. The purpose of the event being to provide an opportunity to showcase projects which received funding under LIF, the invaluable role that Members have played in LIF which reflects their civic leadership role and to recognise the efforts and hard work of staff from across the organisation in supporting the process.</p> <p>3.2 Members are asked to note that the proposed date for the LIF event is the evening of Thursday 25th October in the City Hall (dress code business smart) with the format being a pre drinks reception, dinner and a recognition ceremony.</p> <p>3.3 It is proposed that all Groups who have received funding under the LIF programme will be invited to the event along with all current and previous councillors involved in the Programme and all staff. Given numbers, it is recommended that two representatives from each Group are invited. Members are asked to actively encourage Groups to attend the event. The Project Sponsors who worked closely with the Groups will also work with Groups to ensure attendance.</p> <p>3.4 Members are asked to note that the original intention was to hold a traditional awards ceremony with categories and a winner/runner-up per category. However, Members will acknowledge that the scale and scope of LIF projects means that it is not possible to easily pick a</p>

'winner/runner-up' in terms of a project or to easily determine categories for projects. The £9million of funding under LIF has funded a vast array of projects – from small-scale building refurbishments through to the development of new buildings to the development of outdoor space and new community gardens. The projects themselves ranged in investment from £15,000 up to £250,000 which again makes it difficult to judge one project against another. Many of the projects funded are also unique in nature and therefore not easily comparable to other projects. The nature of this funding therefore means that each project is extremely well deserving in its own right and all the projects which have received funding under LIF have made a transformational change and have helped to regenerate local areas in keeping with the objectives of LIF.

3.5 Recognising this, it is therefore proposed that the event is not badged as a traditional awards ceremony but as a recognition ceremony where **a number of projects (proposed 12) are highlighted for special recognition on the evening due to the significant contribution that their projects have made in local areas and projects which have delivered significantly against the outcomes under the Belfast Agenda.**

3.6 Members are asked to note that the projects receiving special recognition will be determined by an internal Panel (made up of the DD Group members and Project Sponsors who have an in-depth knowledge of the projects) and will be based upon the original outcomes identified in the LIF project proposal form together with the outcomes evidenced following the monitoring visit. It is proposed that the projects which receive special recognition will also reflect the spread of the different types of projects funded under LIF (i.e sports and leisure focus; tourism and culture focus; children & young/older people focus; social economy and employment)

3.7 Members are asked to note that, although a number of projects will receive special recognition on the evening, it is proposed that case studies and a video are produced which will showcase a range of projects. Officers will be in contact with the Groups in the coming weeks to follow this up.

3.8 Financial & Resource Implications

Financial – As previously agreed the budget for the LIF Event will be covered by minor underspends which have been secured from a number of the LIF projects which have been completed and/or as these continue to complete

Resources – Resources from Property & Projects and appropriate departments in arranging the event

3.9 Equality or Good Relations Implications/Rural Needs Assessment

None

4.0	Appendices – Documents Attached
	None



Subject:	Belfast Healthy Cities
Date:	17 August 2018
Reporting Officer:	Nigel Grimshaw, Strategic Director City & Neighbourhood Services
Contact Officer:	Siobhan Toland, Director of City Services

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of Main Issues
1.1	<p>The purpose of this report is to:</p> <ul style="list-style-type: none"> • Provide an update in relation to the forthcoming World Health Organisation (WHO) International Healthy Cities Conference being hosted in Belfast Waterfront from 1-4 October 2018 and the WHO Healthy Cities Phase VII programme which is due to commence in January 2019. • Consider an informal request, for the Strategic Policy and Resources Committee Chair and Deputy (or nominees) to attend the conference and potentially participate as chair and / or discussant in relation to the learning through practice sessions and strategic workshops. • Note that an informal request has been presented to the People and Communities Committee Chair and Deputy (or nominees) to attend the conference and potentially

	<p>participate as chair and / or discussant in relation to the learning through practice sessions and strategic workshops.</p> <ul style="list-style-type: none"> • Consider a request to approve the Expression of Interest as part of the process to re-designate Belfast as a WHO Healthy City and participate in Phase VII of the WHO European Healthy Cities Network. • Consider a formal request for the Lord Mayor (or nominee) to attend the 68th session of the WHO Europe Regional Committee, which is being held in Rome, Italy from 17 to 20 September 2018. • Consider a formal request for the Lord Mayor (or nominee) to attend the WHO European Healthy Cities Summit of Mayors which will be held in Almaty, Kazakhstan on 23 and 24 October 2018. • Note that Christine Robinson, Strategy Policy and Partnerships Manager has been appointed, to represent Council, as a Member of the Board of Belfast Healthy Cities.
2.0	Recommendations
2.1	<p>The Committee is asked to:</p> <ul style="list-style-type: none"> • Note the contents of the report. • Agree that the Strategic Policy and Resources Committee Chair and Deputy (or their nominees) attend the conference and potentially participate as chair and / or discussant in relation to the learning through practice sessions and strategic workshops. • Approve completion of the Expression of Interest and submit it as part of the application process to re-designate Belfast as a WHO Healthy City and participate in Phase VII of the WHO European Healthy Cities Network. • Agree that the Lord Mayor (or nominee) attend the 68th session of the WHO Europe Regional Committee, which is being held in Rome, Italy from 17 to 20 September 2018. • Agree that the Lord Mayor (or nominee) attend the WHO European Healthy Cities Summit of Mayors which will be held in Almaty, Kazakhstan on 23 and 24 October 2018.
3.0	Main Report
3.1	<p><u>Key Issues</u></p> <p><u>WHO International Healthy Cities Conference 1-4 October 2018</u></p> <p>In 2018, the WHO European Healthy Cities Network, celebrates its 30th year as a network and global movement. The highlight of the celebrations will be the conference, which is being hosted in Belfast Waterfront from 1 to 4 October.</p>

3.2	As well as celebrating 30 years of Healthy Cities as a network and a global movement, the conference will focus on the 6 themes established by the WHO European Healthy Cities Network's Political Vision Group for Phase VII, which are people, place, participation, prosperity, planet and peace.
3.3	For three decades the Healthy Cities movement has been a pioneering driver of change, creating healthier urban settings that support the health and well-being of the people that use them. It has also inspired Healthy Cities Networks to grow in all other WHO regions, creating a global push for healthy cities and positioning health high on the social, economic and political agenda of city governments. As a result, city health profiles have evolved as an indispensable tool for informing citizens, policy-makers and politicians about health and also as an evidence base for city health planning.
3.4	The conference, which takes place every five years, offers cities the chance to engage with their international counterparts and benefit from the Network's experience. The four day programme in Belfast will provide opportunities to learn from the work of Healthy Cities globally, bringing together politicians and key decision-makers, as well as technical experts. The conference will provide inspiration and insight through multiple examples of innovative ways to improve health and well-being.
3.5	The 68 th session of the WHO Regional Committee for Europe will take place from 17 to 20 September 2018 in Rome, Italy and WHO has requested that the Lord Mayor or Deputy Lord Mayor attend the event to present the forthcoming WHO International Healthy Cities conference in Belfast and a joint statement with the WHO European Regions Network. The event will be attended by high level representatives of the WHO European Region fifty three Member States, as well as partner organisations. Although the event is scheduled over four days, the Lord Mayor or Deputy Lord Mayor will not be expected to attend all days of the event.
3.6	Belfast Healthy Cities has taken a lead in the management and organisation of the Belfast conference, being held from 1-4 October 2018. A Steering Group and Events Team have been established, together with several Committees to ensure that a successful, well organised and enjoyable conference is delivered on behalf of Belfast City.
3.7	Council officers have been liaising with Belfast Healthy Cities in relation to conference arrangements and are supporting the programme through the delivery of six specific site

visits. Furthermore, Council Officers are proactively working to ensure that the conference is recognised as a conference for the city and that the health and well-being vision and ambitions in the Belfast Agenda and the Local Development Plan, together with the priorities of the Belfast Strategic Partnership are highlighted, thus illustrating a long term commitment to address health inequalities across Belfast. It is hoped that opportunities can be created to demonstrate Council's civic leadership on an international platform and to showcase Belfast as a great place to visit and do business.

3.8 Additionally, following Council's Friendly Co-operation Agreement with Shenyang in 2014 and subsequent Sister City Status in 2016, discussions are ongoing with Belfast Healthy Cities to ensure that a conference invitation is extended to the Mayor of Shenyang and consideration is being given to the Shenyang Mayor's involvement in the conference side events.

3.9 In February 2018, Belfast Healthy Cities published a call for abstracts, resulting in three hundred and fifty abstracts being received. These have been assessed and successful delegates are in the process of being informed.

3.10 Seven side events are being developed that will be held at the start of the conference. These events will provide delegates with the opportunity to participate in a range of off-site seminars, focusing on topics such as healthy aging, healthy places, early years and peace, all of which reflect the vision and outcomes that have been captured in the Belfast Agenda.

3.11 Additionally, seventeen sites visits, relating to the conference themes, have been confirmed for the third day of the conference. These site visits will provide delegates the opportunity to learn about good practice examples being delivered in Belfast, in relation to the six key themes as outlined in point 3.2 above. The planned visits will range from physical projects such as the Connswater Community Greenway and the Regional Trauma Unit, to urban governance models and community initiatives. Furthermore, a number of tours taking in different parts of the city, will offer delegates the opportunity to experience Belfast from a different perspective. The site visits include the following:

- People: Innovative approaches to medicine Regional Trauma Unit, Royal Victoria Hospital; Diversity in South Belfast.
- Place: Shaping the future development of Belfast, a Local Development Plan; Connswater Community Greenway; Supported Housing for people living with

	<p>dementia and developing Dementia Friendly Communities; Public health tour of Belfast.</p> <ul style="list-style-type: none"> • <u>Participation</u>: Treating conditions, exercise through prescriptions; W5 Science Centre; Early years intervention approaches in Shankill; Belfast an age-friendly city; Belfast a UNESCO Learning City. • <u>Prosperity</u>: Sustainable growth, a city region deal, Prosperity along the river Lagan; Glider, a new mode of travel for Belfast. • <u>Planet</u>: Institute for Global Food Security, Queens University; Bryson Recycling, leading social enterprise; Devonish Nutrition, Douth Farm Visit. • <u>Peace</u>: Care Zone in North Belfast; Health and Housing; Creating a shared city; Irish language in east Belfast.
3.12	A copy of the draft conference programme is attached at Appendix 1.
3.13	<p>Dr Janez Potočnik, the Co-chair of the United Nations Environment Programme (UNEP) International Resource Panel, has been confirmed as a keynote speaker at the forthcoming conference. Dr Potočnik is a former Commissioner for Environment and previously Commissioner for Science and Research in the European Commission. In those roles and his current position as the Co-Chair of the International Resource Panel, he has played a key role in policy making on natural resources and in the transition to a circular economy. Dr Potočnik will deliver a keynote address during the conference and will also participate in a panel discussion during the event.</p>
3.14	<p>An informal request has been received for the Chair and Deputy Chair (or nominees) of the Strategic Policy and Resources Committee to attend and potentially Chair one of the learning through practice sessions and / or strategic workshops. Further details in relation to these sessions and workshops are expected from Belfast Healthy Cities within the next few weeks.</p>
3.15	<p>An informal request has also been received for the Chair and Deputy Chair of the People & Communities Committee (or nominees) to attend and potentially Chair one of the learning through practice sessions and / or strategic workshops.</p>

3.16	An informal request has been received from Belfast Healthy Cities, seeking the Chief Executive to possibly deliver the Key Note 2 speech on 3 October and also to participate in the conference closing session on 4 October.
3.17	It is also anticipated that there will be opportunities for additional Elected Members and Council officers to be involved in the conference as chairs and / or discussants in relation to the learning through practice sessions and strategic workshops.
3.18	Belfast Healthy Cities has also submitted a request for Council volunteers, fluent in European languages (German in particular), to act as interpreters during the conference.
3.19	Additionally, the conference will provide the opportunity to close Phase VI of WHO Healthy Cities and commence preparation in relation to Phase VII. Details of Phase VII will be announced, together with the new cohort of designated healthy cities.
	<u>WHO European Healthy Cities Phase VII (2019 – 2024)</u>
3.20	The WHO European Healthy Cities Phase VII expression of interest is expected to be released from WHO in August 2018. The process for completion and submission of an expression of interest from Belfast requires a letter of support from the Lord Mayor. This element of the Phase VII application process is currently being progressed and will be required before the conference in October 2018.
3.21	The goals and framework for Phase VII will be agreed at the conference and will be known as the Belfast Charter. WHO has requested that the Lord Mayor presents the Belfast Charter as the Healthy Cities Acclamation, at the 40 th anniversary celebration of the Alma Ata, at a celebratory event in Almaty. At the International Conference on Primary Health Care, held in Alma-Ata (now Almaty), Kazakhstan in 1978, Member States signed the Declaration of Alma-Ata, expressing the need for urgent national and international action to protect and promote the health of all. Forty years later, countries will gather in Almaty again to celebrate this milestone and address the need for continued efforts to support and strengthen primary health care. The Healthy Cities Acclamation confirms the commitment of Healthy Cities to achieving the vision of Alma Ata. A copy of the Draft Provisional Programme of the WHO European Healthy Cities, Summit of Mayors, Almaty, Kazakhstan, 23-24 October 2018 is attached at Appendix 2.

3.22	<p>In order to be re-designated as a WHO Healthy City, and participate in Phase VII, Belfast will need to complete a Phase VII application, including consultation, by December 2018. Details of the application criteria are expected to be released in September 2018.</p>
3.23	<p>Belfast Healthy Cities will take a lead on the preparation of the Phase VII application. Council Officers have been liaising with Belfast Healthy Cities in relation to this application and have highlighted the importance of Phase VII aligning to the priorities in the Belfast Agenda and Local Development Plan as well as the work of the Belfast Strategic Partnership.</p>
3.24	<p>Historically, Council has provided a funding contribution to support the work of Belfast Healthy Cities which is reviewed on an annual basis. Given Council's ongoing significant organisation change and efficiencies programme, it has been highlighted to Belfast Healthy Cities that it is unlikely Council will be in a position to continue the same level of partnership funding in future years. The introduction of Phase VII is an opportunity to revisit the existing governance and model of funding and delivery.</p>
3.25	<p><u>Recommendations</u></p> <p>It is recommended that consideration be given to the following:</p> <ul style="list-style-type: none"> • Agree the Strategic Policy and Resources Committee Chair and Deputy (or nominees) attend the conference and potentially participate as chair and / or discussant in relation to the learning through practice sessions and strategic workshops. • Approve that the Expression of Interest is completed and submitted as part of the application process to re-designate Belfast as a WHO Healthy City and participate in Phase VII of the WHO European Healthy Cities Network. • Agree that the Lord Mayor (or nominee) attend the 68th session of the WHO Europe Regional Committee, which is being held in Rome, Italy from 17 to 20 September 2018. • Agree that the Lord Mayor (or nominee) attend the WHO European Healthy Cities Summit of Mayors which will be held in Almaty, Kazakhstan on 23 and 24 October 2018.

Financial & Resource Implications

WHO International Healthy Cities Conference 1-4 October 2018

3.26 At the present time there are no financial implications to report in relation to the WHO International Healthy Cities Conference being held in Belfast from 1 – 4 October 2018. Ongoing resource commitments in relation to the conference are being progressed within existing resources. Additionally, further council officer involvement during the conference, in relation to practice sessions and workshops, will be delivered within existing resources.

3.27 A request has been received from Belfast Healthy Cities seeking Council volunteers who are fluent in European languages to act as interpreters during the conference. If volunteers are available, this support will be delivered within existing resources.

3.28 The Council has allocated £81,294 in the current year to Belfast Healthy Cities.

68th Session of the WHO Europe Regional Committee and WHO European Healthy Cities Summit of Mayors, Almaty, Kazakhstan

3.29 It is estimated that the total cost per person to attend the 68th session of the WHO Europe Regional Committee in Rome, Italy will be approximately £580. It is estimated that the total cost per person to attend the WHO European Healthy Cities Summit of Mayors in Almaty, Kazakhstan will be approximately £880. A breakdown of estimated costs is included in Table 1 below.

3.30 **Table 1: Estimated Costs Per Person**

Estimated Costs	£
68th Session WHO Europe Regional Committee, Rome, Italy 17-20 September 2018	
	£
Return flight from Belfast to Rome	230.00
Return transportation from Rome airport to summit venue	50.00
Hotel accommodation (estimated £100 / night / person)	300.00
Sub-total	580.00
WHO European Healthy Cities Summit of Mayors, Almaty Kazakhstan, 23-24 October 2018	

		£
	Return flight from Belfast to Almaty	530.00
	Return transportation from Almaty airport to summit venue	50.00
	Hotel accommodation (estimated £100 / night / person)	300.00
	Sub-total	880.00
	Total Cost	1,460.00
	<u>Equality or Good Relations Implications/Rural Needs Assessment</u>	
3.31	At present there are no equality or good relations or rural needs assessment issues to report.	
4.0	Appendices – Documents Attached	
	Appendix 1: Programme - WHO International Healthy Cities Conference 1-4 October 2018.	
	Appendix 2: Draft Provisional Programme – WHO European Healthy Cities, Summit of Mayors, Almaty, Kazakhstan, 23-24 October 2018.	

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World Health Organization International Healthy Cities Conference

1 – 4 October 2018, Waterfront, Belfast, Northern Ireland

Changing cities to change the world

Celebrating 30 years of the Healthy Cities movement

Provisional Programme - *Programme is subject to change*

Sunday 30 September 2018

19.00 Sunday 30 September 2018

19.00 – 21.00: Registration, Waterfront Hall

Monday 1 October 2018

7.00 Monday 1 October 2018

7.00 – 9.00: Registration, Waterfront Hall

8.30 Monday 1 October

8.30 – 10.00: WHO European Healthy Cities Business Meeting

Opening: Cllr Kate Nicholl, Chair, People & Communities Committee, Belfast &

Dr David Stewart, Chair, Belfast Healthy Cities tbc

Chair: Ms Monika Kosinska, WHO Europe, Healthy Cities Lead

Close of Phase VI & Preparation for Phase VII of the WHO European Healthy Cities Network

Open to all delegates, voting restricted to members of the Phase VI network

10.00 Monday 1 October

10.00 – 12.30: Side Events; tea & coffee will be available on arrival at Side Event

10.00 – 10.30: Tea & coffee available in Waterfront Hall, for those not attending Side Events

10.30 Monday 1 October

10.30 – 12.30: Side Events

<p>Research on Physical Activity for older people within place making</p> <p>Welcome: Cllr Sonia Copeland, Chair All Party Political Group on Older People tbc</p> <p>Venue: City Hall, Belfast</p>	<p>Healthy Stadia</p> <p>Welcome Permanent Secretary, Department for Communities, tbc</p> <p>Venue:</p>	<p>Early Years: ACEs (Adverse Childhood Experiences) Trauma informed approach to early years</p> <p>Welcome: Deputy CEO, Health & Social care Board</p> <p>Venue: Ulster University, York Road</p>	<p>Civil Engineers role in Play and Place in Transforming Lives</p> <p>Welcome: Permanent Secretary, Department for Infrastructure, tbc</p> <p>Venue: Ulster Hall, Bedford St</p>
<p>Planetary Health: Building sustainable, healthy & equitable cities</p> <p>Welcome: Chief Environmental Health Officer Northern Ireland tbc</p> <p>Venue: PRONI</p>	<p>Northern Ireland's journey to Peace</p> <p>Welcome: tbc</p> <p>Venue: Linenhall Library</p>	<p>Healthy Ageing – title tbc</p> <p>Welcome: Older Peoples Commissioner Northern Ireland tbc</p> <p>Venue: Assembly Buildings</p>	<p>WHO European Healthy Cities National Network Co-ordinators meeting</p> <p>Welcome: UK National Network politician tbc</p> <p>Venue: Waterfront Hall</p>

12.30 Monday 1 October 2018

12.30 – 14.00: Lunch, Waterfront Hall

14.00 Monday 1 October 2018

14.00 – 16.00: Plenary, Unofficial Opening, Waterfront Hall

'Healthy Cities in 40 years of Alma Ata & Celebrating 70 years of the National Health Service, United Kingdom'

Welcome from Belfast: The Right Hon the Lord Mayor of Belfast, Cllr Deirdre Hargey tbc

Dr Michael McBride, Chief Medical Officer, Northern Ireland tbc

Welcome from the World Health Organisation: Dr Piroska Ostlin tbc

Chair: Dr Michael McBride tbc

Discussant: Ms Monika Kosinska tbc

Speakers & titles of presentations to be completed by MK

16.00 Monday 1 October 2018

16.00 – 16.30: Break, Waterfront Hall

16.30 Monday 1 October 2018

Parallel Sessions A

16.30 – 18.00 <i>Strategic Workshop</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>
A1: Place-making in the city: Different experiences	A2: Living well with Dementia: inclusive responses (4)	A3: Co-production: enhancing sustainable communities (4 but 2 joint)	A4: Empowering people for improved mental well-being: collaborative approaches
16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Meeting</i>	
A5: Health: a key element of urban prosperity	A6: Cultural activities: enhancing accessibility through collaboration	A7: UK Healthy Cities Network meeting: preparation for Phase VII	

18.30 Monday 1 October 2018

18.30: Leave Waterfront Hall to travel to Whitla Hall, Queen's University Belfast, tbc

19.00: Welcome Reception, Whitla Hall, Queen's University Belfast tbc

Vice Chancellor, Queens University Belfast tbc

Tuesday 2 October 2018

7.30 Tuesday 2 October 2018

7.30 – 8.00: Park run, Riverside Entrance, Waterfront Hall

7.00 – 9.00: Registration, Riverside entrance, Waterfront Hall

9.00 Tuesday 2 October 2018

9.00 – 10.00: Official Opening Ceremony

Welcome from Belfast: Ms Karen Bradley, Secretary of State for Northern Ireland tbc

The Right Honourable the Lord Mayor of Belfast, Cllr Deirdre Hargey tbc

Mr David Sterling, Head of Civil of Service Northern Ireland tbc

Welcome from the World Health Organization:

Dr Tedros Adhanom Ghebreyesus, Director General WHO tbc

Dr Zsuzsanna Jakab, Regional Director, WHO Europe

10.00 Tuesday 2 October 2018

10.00 – 10.30: Break, Waterfront Hall

10.30 Tuesday 2 October 2018

10.30 – 12.30: Plenary session

Chair: Permanent Secretary Northern Ireland tbc

Key note 1 & Presentations/Round table: World Health Organization Healthy Cities: A Global movement tbc

12.30 Tuesday 2 October

12.30 – 14.00: Lunch, Harbours Commissioners Office

12.30 – 14.00: Lunch, all delegates, Waterfront Hall

14.00 Tuesday 2 October 2018

Parallel Session B

14.00 – 16.00 <i>Open Space Session</i> B1: Healthy Cities: Stories from WHO Europe (6)	14.00 – 16.00 <i>Learning through practice</i> B2: Ageing populations: support systems to live at home	14.00 – 16.00 <i>Learning through practice</i> B3: Giving children a voice: successful tools	14.00 – 16.00 <i>Learning through practice</i> B4: Co-creation: approaches in shaping public health strategies
14.00 – 16.00 <i>Learning through practice</i> B5: Collaboration is central to building successful & inclusive city health policies	14.00 – 16.00 <i>Learning through practice</i> B6: Smart technologies: designing inclusive public health interventions	14.00 – 16.00 <i>Strategic workshop:</i> B7: Using place to make a difference title	14.00 – 16.00 Meeting B8: Environment & Health Working Group & Environment & Health Task Force joint meeting

16.00 Tuesday 2 October

16.00 – 16.30: Break, Waterfront Hall

16.30 Tuesday 2 October 2018

Parallel Sessions C

16.30 – 18.00: <i>Strategic Workshop</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>
C1: Planetary Health (check if move to Wed?)	C2: Empowering older people: active participation for healthier lives	C3: Influencing the whole life course through setting and place	C4: Health Literacy: a means to improving health outcomes
16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Learning through practice</i>	16.30 – 18.00 <i>Business Meeting</i>
C5: Engagement & prevention strategies: measuring the impact	C6: Improving the health of children through urban design	C7: Inspiring change: Inclusive arts for health & well being	C8: Environment & Health Working Group meeting

18.30 Tuesday 2 October 2018

18.30: Leave Riverside entrance of Waterfront Hall to walk to City Hall

19.00: Civic Reception, City Hall, Belfast

21.00 Tuesday 2 October 2018

21.30: Close of Civic Reception

Wednesday 3 October 2018

7.00 Wednesday 3 October 2018

7.00: Cycle, City side entrance, Waterfront Hall tbc

7.30 Wednesday 3 October 2018

7.30: Waterfront Walk, Riverside entrance, Waterfront Hall

8.00 Wednesday 3 October 2018

8.00: Registration, Riverside entrance, Waterfront Hall

8.30 Wednesday 3 October 2018

8.30 – 8.45: Orbit dance, Arts Care Northern Ireland

8.45 Wednesday 3 October 2018

8.45 – 10.15: Key note 2

Chair: Permanent Secretary, CEO tbc

Circular economy: opportunities and challenges for cities tbc

Dr Janez Potocnik, Co-chair of United Nations Environment Programme International Resource Panel

Presentation: Back to the future in Utrecht: rethinking European cities for People, Health and Well-Being at the time of the Sustainable Development Agenda tbc

Vice Mayor Victor Everhardt, Utrecht, The Netherlands

Round table discussion

10.15 Wednesday 3 October 2018

10.15: Delegates to leave for Site Visits at City side entrance, Waterfront Hall tbc

Tea & Coffee will be served on arrival at Site Visits

People

<p><i>Innovative approaches to medicine</i></p> <p>Host: Cancer Centre at Belfast Health and Social Care Trust and Macmillan Support and Information Centre. Including a visit to Botanic Gardens</p> <p>Places available: 20</p> <p>Lunch venue: tbc</p>	<p><i>Regional Trauma Unit, Royal Victoria Hospital</i></p> <p>Host: Emergency Department, Royal Victoria Hospital, Belfast Health and Social Care Trust Including historical tour of the community.</p> <p>Places available: 20</p> <p>Lunch venue: tbc</p>	<p><i>Diversity in South Belfast</i></p> <p>Host: Chinese Welfare Association and South Belfast Partnership Board Including a visit to Ormeau Park.</p> <p>Places available: 20</p> <p>Lunch venue: tbc</p>
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Place

<p><i>Shaping the future development of Belfast, a Local Development Plan</i></p> <p>Host: Belfast City Council Including a tour of Belfast's Cathedral Quarter</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>	<p><i>Connswater Community Greenway</i></p> <p>Host: Eastside Visitors Centre Including a walk or cycle along the greenway.</p> <p>Places available: 40</p> <p>Lunch venue: tbc</p>	<p><i>Supported Housing for people living with dementia and developing Dementia Friendly Communities</i></p> <p>Host: Belfast Health and Social Care Trust in partnership with Clanmil Housing Association, Radius Housing Including a guided historical tour of the local area.</p> <p>Places available: 75</p> <p>Lunch venue: tbc</p>
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<p><i>Public Health tour of Belfast</i></p> <p>Host: Belfast Healthy Cities</p> <p>Places available: 25</p> <p>Lunch venue: tbc</p>		
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Participation

<p><i>Treating conditions – exercise through prescriptions</i></p> <p>Host: Active Belfast, Public Health Agency</p> <p>Places available: 40</p> <p>Lunch venue: tbc</p>	<p><i>W5 Science Centre</i></p> <p>Host: W5 Including a walking tour of Titanic Quarter</p> <p>Places available: 50</p> <p>Lunch venue: tbc</p>	<p><i>Early years; intervention approaches in Shankill</i></p> <p>Host: Greater Shankill Partnership Including a walking tour of Shankill Road</p> <p>Places available: 25</p> <p>Lunch venue: tbc</p>
<p><i>Belfast – an age-friendly city</i></p> <p>Host: Healthy Ageing Strategic Partnership Including participation in a tea dance</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>	<p><i>Belfast – A UNESCO Learning City</i></p> <p>Host: Footprints Women’s Centre Including a tour of west Belfast.</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>	

Prosperity

<p><i>Sustainable growth - a city region deal</i></p> <p>Host: Belfast City Council Including a tour of Belfast City Hall</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>	<p><i>Prosperity along the River Lagan</i></p> <p>Host: Department for Communities, Destination CQ BID</p> <p>Places available: 25</p> <p>Lunch venue: Tbc</p>	<p><i>Glider - A New Mode of Travel for Belfast</i></p> <p>Host: Glider cross city service</p> <p>Places available: 40</p> <p>Lunch venue: Tbc</p>
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Peace

<p><i>A Care Zone in North Belfast</i></p> <p>Host: Care Zone Including a visit to Belfast Castle</p> <p>Places available: 25</p> <p>Lunch venue: tbc</p>	<p><i>Health and Housing</i></p> <p>Host: Northern Ireland Housing Executive</p> <p>Places available: 50</p> <p>Lunch venue: tbc</p>	<p><i>Creating a shared city</i></p> <p>Host: Girdwood Community Hub Including a visit to Crumlin Road Goal</p> <p>Places available: 40</p> <p>Lunch venue: tbc</p>
<p><i>Irish language in east Belfast</i></p> <p>Host: East Belfast Mission Including a tour of ancient townlands connected to Gaelic Chieftains in east Belfast</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>		

Planet

<p><i>Institute for Global Food Security</i></p> <p>Host: Queen's University Belfast</p> <p>Places available: 20-40</p> <p>Lunch venue: tbc</p>	<p><i>Bryson Recycling – leading social enterprise</i></p> <p>Host: Bryson Charity, Mallusk Included a guided tour of the north Belfast with panoramic views of Belfast</p> <p>Places available: 30</p> <p>Lunch venue: tbc</p>	<p><i>Devenish Nutrition – Dowth Farm Visit, Co Meath*</i></p> <p>Host: Devenish Nutrition <i>*This site visit will leave the Waterfront at 8.00am and return at 1.30pm.</i></p> <p>Places available: 45</p> <p>Lunch venue: Dowth Farm, County Meath, Republic of Ireland</p>
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13.15 Wednesday 3 October 2018

13.15- 14.30: Lunch will be served following Site Visit at local restaurant

14.30 Wednesday 3 October 2018

Parallel Sessions D

14.30 – 16.30 <i>Round table</i>	14.30 – 16.00 <i>Strategic Workshop</i>	14.30 – 16.00 <i>Learning through practice</i>	14.30 – 16.00 <i>Learning through practice</i>
D1: Northern Ireland's journey to Peace	D2: Nature and health: Place-making's contribution	D3: Young People's personal journeys: NEET (Not in education, employment, training) solutions	D4: Promoting mental health & reducing suicides: urban strategies
14.30 – 16.00 <i>Learning through practice</i>	14.30 – 16.00 <i>Learning through practice</i>	14.30 – 16.00 <i>Learning through practice</i>	14.30 – 16.00 Training
D5: City policies for population & planetary health	D6: Improving the health of children through urban design	D7: Making co-design real: improving people's lives or still a challenge	D8: Place Standard Tool, Part 1

16.00 Wednesday 3 October 2018

16.00 – 16.30: Break, Waterfront Hall

16.30 Wednesday 3 October 2018

Parallel Sessions E

16.30-18.00 <i>Round table</i>	16.30-18.00 <i>Learning through practice</i>	16.30-18.00 <i>Learning through practice</i>	16.30-18.00 <i>Learning through practice</i>
E1: Investing in early years: collaborating for better outcomes for children	E2: Building resilience in Belfast through community initiatives	E3: Participation, inclusion and community for healthy places	E4: Equity & inclusion: urban, regional & national initiatives
16.30-18.00 <i>Learning through practice</i>	16.30-18.00 <i>Learning through practice</i>	16.30-18.00 Training	
E5: Natural capital: promoting environmental sustainability	E6: Building capacity to reduce inequalities	E7: Place Standard Tool Training, Part 2	

19.00 Wednesday 3 October 2018

19.00: Politicians dinner, Riddell Hall, Stranmillis Road tbc

Politicians will be picked up at central locations tbc

22.00 Wednesday 3 October 2018

22.00: Politicians return to hotels

Thursday 4 October 2018

7.30 Thursday 4 October 2018

7.30: Breakfast Seminar

Role of the Non-Government Organizations (NGOs) and community sector in Northern Ireland

Presentation: Ms Nora Smith, Chief Executive, CO3 (Chief officers of the third sector)

Panel: Representatives of Social Enterprise, NGOs and Community sectors

8.30 Thursday 4 October 2018

8.30: Harmony Choir, North Belfast Schools

8.45 Thursday 4 October 2018

8.45: Chair: CEO/Permanent Secretary tbc

Key note 3 & panel

10.00 Thursday 4 October 2018

10.00 – 10.30: Break, Waterfront Hall

10.30 Thursday 4 October 2018

Parallel Session F

10.30 – 12.30 <i>Open Space session</i>	10.30 – 12.30 <i>Learning through practice</i>	10.30 – 12.30 <i>Learning through practice</i>	10.30 – 12.30 <i>Learning through practice</i>
F1: Healthy Cities stories: beyond Europe (5)	F2: Entry points for healthy places: Architecture and urban design	F3: Leaving no one behind: Inclusive approaches towards universal well being	F4: Improving air quality: creating healthy urban environments
10.30 – 12.30 <i>Learning through practice</i>	10.30 – 12.30 <i>Learning through practice</i>	10.30 – 12.30 <i>Learning through practice</i>	10.30 -12.30 <i>Learning through practice</i>
F5: Schools: key vehicles for children improved health outcomes	F6: Collaboration: central to developing successful and inclusive city health policies	F7: Active travel and transit	F8: Climate Change: assessing risk and positive responses

12.30 Thursday 4 October 2018

12.30: Moderated Poster Walk

12.30 – 14.00: Lunch, Waterfront Hall

14.00 Thursday 4 October 2018

Parallel Session G

14.00 – 15.30 <i>Strategic Workshop</i>	14.00 – 15.30 <i>Learning through practice</i>	14.00 – 15.30 <i>Learning through practice</i>	14.00 – 15.30 <i>Learning through practice</i>
G1: Second chance: Empowerment through community based learning	G2: Healthy place-making in the face of challenge	G3: Defining indicators: Multisectoral approaches to data collection	G4: Equity: barriers and new approaches
14.00 – 15.30 <i>Learning through practice</i>	14.00 – 15.30 <i>Learning through practice</i>	14.00 – 15.30 <i>Learning through practice</i>	
G5: Responding to the needs of new families and elderly immigrants	G6: Peace journeys: Building resilient communities	G7: Building Age Friendly Communities: mixed approaches	

15.30 Thursday 4 October 2018

15.30 – 16.00: Break, Waterfront Hall

16.00 Thursday 4 October 2018

16.30 – 18.00: Plenary Official Closing

Healthy Cities 2024

Poster presentation Award

19.00 Thursday 4 October 2018

19.00: Glider (bus) to pick up delegates at key stops and travel to Titanic Museum

19.30 Thursday 4 October 2018

19.30 – 23.00: Farewell Reception, Titanic Belfast

DRAFT

Minutes of Budget and Transformation Panel Meeting 9 August 2018

Attendance

Members:

Alderman Jim Rodgers (Chair)
Councillor Ciaran Beattie
Councillor Billy Hutchinson
Councillor Brian Heading (for Councillor Attwood)
Councillor Nuala McAllister (for Councillor Long)
Councillor Lee Reynolds

Apologies: Alderman Browne, Councillor Long and Councillor Attwood, Chief Executive

Officers:

Ronan Cregan, Deputy Chief Executive and Director of Finance and Resources
John Walsh, City Solicitor
Nigel Grimshaw, Director of City and Neighbourhood Services
Aidan Thatcher, Director of Planning and Building Control
Emer Husbands, Strategic Performance Manager (secretariat)

1. Resilience

Grania Long attended to the meeting to introduce herself to Party Group Leaders and outline her role in developing a Resilience Strategy for the City, in consultation with local communities and all city partners across the public and private sector. Grania will be attending Party Group Briefings to discuss her role and the development of the Strategy in more detail.

2. Medium Term Financial Plan

The Director of Finance and Resources outlined the financial considerations which will influence the development of the Council's medium term financial plan and rate setting process for 2019/20 which will be presented to the August SP&R meeting. He outlined some of the financial pressures and also the need to continue to identify £2.5m efficiency savings and £0.5m of additional income.

3. Financial Reporting – Quarter 1 2018/19

The Director of Finance and Resources provided a summary of the quarter 1 financial position, highlighting that he would be recommending to committee that there should be no reallocations of underspend this quarter.

4. Belfast Region City Deal (BRCD)

The Panel were updated on the next stage of development of the City Deal and it was highlighted that the an intensive piece of work was continuing to meet the deadline of 21st September for submission of proposals to UK and regional government officials. Party group briefings are being planned for early September with a possible special SP&R also in September to consider the proposals which would inform the BRCD negotiating proposition.

5. Review of Bonfires De brief

The Director of City and Neighbourhood Services outlined the proposals for a review of the bonfires programme which will take place over September and October. Members welcomed this review and highlighted the need to undertake this as quickly as possible.

6. Shared Societies Project

The Director of City and Neighbourhood Services outlined a request for the city to participate in a joint international shared societies project and members agreed to consider the request at SP&R.

7. Planning Update

The Director of Planning and Building Control updated the panel on the live planning applications and informed the panel of the applications that were being presented to the Planning Committee this month.

8. AOB

Area Based Funding

A number of applications for area based festivals funding would be presented for consideration to the August SP&R committee.

North Foreshore

The Director of Property and Projects updated the Panel on proposed developments for the North Foreshore which will be presented to the August SP&R committee.



Subject:	Requests for use of the City Hall and the provision of Hospitality
Date:	17 th August 2018
Reporting Officer:	John Walsh, City Solicitor
Contact Officer:	Peter McKay, Facilities Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report
1.1	This paper, together with the attached appendix, contains the recommended approach in respect of each of the requests by external organisations for access to the City Hall function rooms received up to 7 August 2018 which appear to the Civic HQ Unit to comply with the criteria previously established by the Committee and are recommended for approval.
2.0	Recommendations
2.1	The Committee is asked to: <ul style="list-style-type: none"> • Approve the recommendations made in respect of applications received up to 7 August 2018 as set out in the attached appendix.
3.0	Main report
	<u>Background Information</u>
3.1	Members will be aware that the Committee, at its meeting of 6th January 2017, agreed to

	<p>modify the criteria governing access to the City Hall function rooms for external organisations.</p>
3.2	<p>The Committee also agreed to the implementation of room-hire charges for some categories of function, and also revised the approach to the provision of civic hospitality for functions on foot of the agreed efficiency programme. Some further modifications to this approach were agreed at the Committee's meetings of 24th March 2017 & 23rd June 2017.</p>
	<p><u>Key Issues</u></p>
3.3	<p>The existing revised criteria and scale of charges have been applied to the various requests received and the recommendations herein are offered to the Committee on this basis for approval.</p>
3.4	<p>The schedule attached at Appendix 1 covers a number of function applications for functions, some of which are scheduled to take place during 2018, although some are scheduled for 2019 and 2020 and are included in order to permit the organisers to commence their event planning and communications activity as early as possible.</p>
3.5	<p>It should be noted that 4 of the applications received have been dealt with by means of the authority delegated by the Committee to the City Solicitor because of the very short timescale involved, and are included in the schedule for information only.</p>
3.6	<p><u>Financial & Resource Implications</u></p> <p>The implementation of charging for external functions has commenced, in line with the Committee's decisions in the matter.</p>
3.7	<p><u>Equality or Good Relations Implications/Rural needs assessment</u></p> <p>There are no direct good relations or equality implications arising from this report.</p>
4.0	Appendices – Documents Attached
	<p>Appendix 1 - Schedule of Function requests received up to 7 August 2018.</p>

Appendix 1 - AUGUST 2018 CITY HALL FUNCTION APPLICATIONS

NAME OF ORGANISATION	FUNCTION DATE	FUNCTION DESCRIPTION	CRITERIA MET	ROOM CHARGE	HOSPITALITY OFFERED	CIVIC HQ RECOMMEND
2018 EVENTS						
All Ireland Institute of Hospice and Palliative Care (AIHPC)	10 September 2018	Launch of Palliative Care Week 2018 – Launch event to help increase awareness and understanding of palliative care with simultaneous launch in Dublin. Attending – 40	C & D	No (Charity)	Yes - Tea Coffee and Biscuits	<i>Approved via Delegated authority from Director.</i> Approve No Charge Tea and Coffee Reception
Belfast Orangefest	15 September 2018	Commemoration of 100th Anniversary of Armistice Day 'FAITHful Allies' – Commemoration event recognizing contribution of ethnic and religious minorities to WWI. Numbers attending – 150	C & D	No (Community)	Yes - Tea Coffee and Biscuits	<i>Approved via Delegated authority from Director.</i> Approve No Charge Tea and Coffee Reception
Intercultural Education Service	20 September 2018	Schools of Sanctuary Celebration Awards – Presentation awards ceremony for 11 schools becoming Schools of Sanctuary. Numbers attending – 225	B & C	Yes - £115	No	<i>Approved via Delegated authority from Director.</i> Approve Room Charge No hospitality
Belfast Health and Social Care Trust	7 October 2018	A Time to Remember – Children's Services of Remembrance for bereaved parents – Remembrance service for bereaved relatives and friends of children who have died at Royal Belfast Hospital for sick Children. Numbers attending – 350	C	Yes - £115	Yes - Tea Coffee and Biscuits	<i>Approved via Delegated authority from Director.</i> Approve Room Charge Tea and Coffee Reception
Foras na Gaeilge	9 October 2018	Celebration of the Irish Language Officers Scheme and Launch of Research – Launch event to mark commencement of work of Belfast City Council Irish Language Officer and launch research of Conradh na Gaeilge. Numbers attending - 60-100	B & C	Yes - £115	No hospitality	Approve Room Charge No hospitality

Appendix 1 - AUGUST 2018 CITY HALL FUNCTION APPLICATIONS

International Powered Access Federation (IPAF)	10 October 2018	Europlatform Networking Reception – Reception as part of one-day international conference held in Europa. Numbers attending - 150	A & B	No – <i>linked to Visit Belfast (£300 waived)</i>	Yes - Wine Reception – <i>linked to Visit Belfast</i>	Approve No Charge Wine Reception
British Council	12 October 2018	Global Cities Strategy – Belfast Round-Table Workshop – Engagement session to provide update on British council’s Global Cities Strategy. Numbers attending - 40	B & C	No (Charity)	No hospitality	Approve No Charge No hospitality
Northern Ireland Public Services Ombudsman	22 October 2018	Sharing International Best Practice for Ombudsmen undertaking Own Initiative Investigations Dinner – Dinner as part of 2 day international conference held at Stormont. Numbers attending - 80	A & B	Yes - £300	Yes - Wine Reception	Approve Room Charge Wine Reception
Law Society of Northern Ireland & Women in Business NI	25 October 2018	National Mentoring Day Celebration Event – Lunch event to celebrate mentoring schemes across Northern Ireland. Numbers attending 50-150	B & C	Yes - £115	No hospitality	Approve Room Charge No hospitality
Belfast City of Sanctuary	30 October 2018	Launch of ‘A Part of Belfast Now’ (the stories of those coming to our City of Belfast) – Launch event with speeches and presentation on update of work of city of Sanctuary. Numbers attending – 100-120	C & D	No (Community)	Yes - Tea Coffee and Biscuits	Approve No Charge Tea and Coffee Reception
Belfast Unemployed Resource Centre	7 November 2018	Breaking down Barriers to Integration – Networking event for black and minority ethnic groups to identify barriers to integration & provide help to overcome these. Numbers attending - 60-70	C & D	No (Community)	Yes - Tea Coffee and Biscuits	Approve No Charge Tea and Coffee Reception

Appendix 1 - AUGUST 2018 CITY HALL FUNCTION APPLICATIONS

Health and Social Care Board	26 November 2018	Celebration of Childcare in Belfast – Celebration event to note the achievement of childcare provisions in Belfast, linked to childcare strategy supported by council. Numbers attending - 120	B & C	Yes- £115	No hospitality	Approve Room Charge No hospitality
2019 EVENTS						
The National Deaf Children's Society	5 March 2019	Young Authors and Artists Prize Day 2019 – prize-giving ceremony to celebrate artistic achievements of deaf children and young people across Northern Ireland. Numbers attending 160	C & D	No (Charity)	Yes - Tea Coffee and Biscuits	Approve No Charge Tea and Coffee Reception
Volunteer Now	6 March 2019	Millennium Volunteers – Awards of Excellence – Award ceremony to recognize contributions of young people through volunteering. Numbers attending - 400	C & D	No (Charity)	Yes - Tea Coffee and Biscuits	Approve No Charge Tea and Coffee Reception
Faculty of Radiologists, Royal College of Surgeons in Ireland	4 April 2019	Faculty of Radiologists (RCSI) spring Meeting Dinner – Formal dinner as part of 2-3 day national conference taking place in Belfast. Numbers attending – 80-100	A & B	No (Charity)	Yes - Wine Reception - <i>linked to Visit Belfast</i>	Approve No Charge Wine Reception
Girl Guiding Belfast	8 May 2019	Belfast County Guides Awards Ceremony for Young People and Leaders – annual awards ceremony for young people involved in girl guiding. Numbers attending – 200-250	C & D	No (Charity)	Yes - Tea Coffee and Biscuits	Approve No Charge Tea and Coffee Reception
Institute of Water/ NI Water	26 June 2019	UK Annual Conference President's Dinner – Formal dinner as part of 3-day national conference taking place in Belfast. Numbers attending – 200	A & B	No – <i>linked to Visit Belfast (£825 waived)</i>	Yes - Wine Reception - <i>linked to Visit Belfast</i>	Approve No Charge Wine Reception

Appendix 1 - AUGUST 2018 CITY HALL FUNCTION APPLICATIONS

2020 EVENTS						
Irish Football Association	April/May 2020	UEFA Under 19 Championship Final Draw NI – Final Pool Draw for Under 19 Championship, which is being hosted by IFA in Belfast in 2020, similar to Women’s Under 19 Championship in 2017. Numbers attending - 200	B & C	Yes- £300	No hospitality	Approve Room Charge No hospitality



Subject:	Ladies' Lunch – ABF The Soldiers' Charity
Date:	17 th August, 2018
Reporting Officer:	Stephen McCrory, Democratic Services Manager
Contact Officer:	Stephen McCrory, Democratic Services Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Some time in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in	
Is the decision eligible for Call-in?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of main Issues
1.1	To consider a request from ABF The Soldiers' Charity for the Council to send delegates to its Ladies' Lunch Event on 11 th September.
2.0	Recommendations
2.1	<p>The Committee is asked to:</p> <ul style="list-style-type: none"> • Consider the request and if the Committee agrees to send delegates then the Committee is recommended to authorise the attendance of the Chairperson and the Deputy Chairperson, together with one Member from each of the 6 main political parties represented on the Council not already covered by the Chairperson and the Deputy Chairperson.
3.0	Main report
3.1	<p><u>Key Issues</u></p> <p>Correspondence has been received from ABF The Soldiers' Charity concerning a 'Ladies' Lunch' event, which will take place on 11th September. The lunch is designed to give local</p>

	women an opportunity to meet with serving soldiers in informal surroundings and to hear their experiences both on operations and in barracks.
3.2	The Council has previously supported events organised by the charity, namely the Centenary of the Battle of the Somme Event in 2016 and the Ulster at War event in 2017.
3.3	<u>Financial & Resource Implications</u> The cost of attendance is £20 per person and this expenditure can be met from within existing budgets.
3.4	<u>Equality or Good Relations Implications/Rural Needs Assessment</u> None associated with this report.
4.0	Appendices – Documents Attached
	None

ACTIVE BELFAST LIMITED BOARD

Monday, 6th August, 2018

MEETING OF ACTIVE BELFAST LIMITED BOARD

(Held in the Conor Room, City Hall)

Attendees

- Directors:** Mr. J. McGuigan (Chairperson)
Councillor Corr
Mr. J. Higgins
Mr. M. Keenan
Mr. C. Kirkwood
Mrs. K. McCullough
Mr. K. O'Doherty
Mr. R. Stewart and
Mr. G. Walls.
- Officers:** Mrs. R. Crozier, Director of Neighbourhood Services;
Mr. N. Munnis, Partnership Manager; and
Mr. H. Downey, Democratic Services Officer.
- GLL:** Mr. G. Kirk, Regional Director;
Mr. R. McKenna, Regional Community Sports Manager;
and
Ms. J. Pope, Head of Service.

Apologies

An apology was reported on behalf of Councillor McReynolds.

Minutes

The minutes of the meeting of 11th June were approved.

Declarations of Interest

No declarations of interest were reported.

Future Agenda Items

The Board noted that it would, at its next meeting, receive updates on Active Belfast Limited's Annual Plan, GLL's Positive Impact, the Aquatics Strategy, Tier 2 Performance (Under-Represented Target Groups) and the Council's Sports Development Unit, as well as a deferred report on KPI and Contract Performance.

KPI and Contract Compliance

The Board was reminded that, at its meeting on 19th April, it had approved a revised format for the reporting of quarterly performance and management information for 2018/2019. The Board had agreed, since that information would only be collated and reports prepared in the second month of the subsequent quarter, when the Board did not

meet, that it should be uploaded to Sharepoint as soon as it was available and be presented formally at the following month's meeting.

The Partnership Manager reported that the second quarter of each year differed from the other three, in that the Board did not meet in the first month, i.e. July, due to the Council recess, but met instead in August. He explained that, in keeping with the agreed reporting structure, KPI reports for the first quarter of 2018/2019 should have been presented to this meeting. However, due to a number of reasons, including staff holidays, the need to verify the KPI scorecard and spreadsheets, which were being used for the first time, and additional/unexpected workloads in areas not related to Active Belfast Limited, that process had taken longer than expected. He confirmed that all data had now been collected and was in the process of being verified and analysed and that the full scorecard report should be uploaded to Sharepoint by 17th August and be presented to the Board on 10th September. He stressed, in response to concerns which had been raised by several Directors, that the information would in future be presented within the requisite timeframe.

The Board noted the information which had been provided and, at the request of a Director, agreed that it should receive at its next meeting, a presentation on its role within the context of the Belfast Agenda.

Advance Discussion on Agenda Items

Following discussion, the Board agreed that clarification should be sought from the GLL representatives around elements of the PHA Referral report and the Communication Strategy report and that recent discrepancies in staff pay, which had been raised with some Directors, should be discussed.

(Mr. Kirk, Mr. McKenna and Ms. Pope were admitted to the meeting at this point.)

Tier 2 Performance – PHA Referral Programme

Mr. McKenna submitted for the Board's consideration the following report:

“1.0 Purpose of Report

To provide the Board with a progress update on the exercise and health referral programmes managed by GLL in Belfast. The Regional Community Sports Manager will attend to provide any additional information or clarification requested by members of the Board.

2.0 Recommendation

2.1 The Board is requested to note the information below and formally record receipt of the report.

3.0 Main Report

3.1 Background

a) GLL currently delivers the following health related contracts and services:

- **Healthwise – 12-week exercise referral programme – Commissioned by Belfast Health Development Unit via Belfast City Council. Annual rolling contract value of £88K**
 - **Cardiac Rehabilitation – 12-week cardiac rehab programme – Commissioned by Belfast Health Development Unit via Belfast City Council. Annual contract value of £38.5K**
 - **Cancer Rehabilitation – 12-week cancer rehab programme – Commissioned by Belfast Health Development Unit via Belfast City Council. Annual contract value of £25K**
 - **Move More Belfast - Commissioned by MacMillan Cancer. Three year contract value of £118K**
- b) **Programmes provide a 12-week Physical Activity programme, which adheres to regional standards and guidelines;**
- c) **Our programmes are delivered by a dedicated team of health related exercise professionals. All staff are qualified to a minimum of Level III exercise referral. GLL currently employs seven dedicated Health staff directly managed by the Regional Community Sports Manager;**
- d) **All chronic conditions (cardiac and cancer) pathways are delivered by dedicated staff qualified to Level IV in the relevant chronic condition;**
- e) **The aim is to promote and increase long-term adherence to physical activity and lifestyle changes;**
- f) **The aim is to improve the physical and mental health of clients who are inactive or sedentary and who are otherwise healthy or who have an existing health condition or other risk factors for disease;**
- g) **Staff support clients in meeting the Chief Medical Office physical activity recommendations for adults and older people; and**
- h) **Strategic partnerships and working groups established around chronic conditions pathways to ensure collaboration with key organisations such as Public Health Agency, Belfast Health & Social Care Trust and charitable partners.**

4.0 YTD update on all Targets, Referrals, Progress and Completions

4.1 Table 1 Healthwise KPIs 2018/2019

PROGRAMME	MEASURABLE OBJECTIVE	ANNUAL TARGET	PROGRESS TO DATE			
			Q1	Q2	Q3	Q4
Healthwise Level III	Total number of patients referred to the programme		949			
	Number of patients starting the programme/ week one consultations completed	1466	495			
	Total number of patients completing the programme (12 week programme)	880	205			

4.2 Table 2 Cardiac Rehab KPIs 2018/2019

PROGRAMME	MEASURABLE OBJECTIVE	ANNUAL TARGET	PROGRESS TO DATE			
			Q1	Q2	Q3	Q4
Cardiac rehab Level IV	Delivery of Cardiac Rehabilitation Phase IV for clients (12 week programme)	216	55			

4.3 Table 3 Cancer Rehab KPIs 2018/2019

PROGRAMME	MEASURABLE OBJECTIVE	ANNUAL TARGET	PROGRESS TO DATE			
			Q1	Q2	Q3	Q4
Cancer rehab Level IV	Delivery of Cancer Rehabilitation Phase IV for clients (12 week programme)	216	47			

4.4 Table 4 'Move More' Belfast KPIs 2018/2019

PROGRAMME	MEASURABLE OBJECTIVE	ANNUAL TARGET	PROGRESS TO DATE			
			Q1	Q2	Q3	Q4
'Move More' Belfast MacMillan Cancer	Total number of patients completing the programme including brief intervention	125	36			

5.0 Year-end Projections

- 5.1 Across all health contracts, Q.1 performance indicates GLL are on target to meet the scheduled targets.**
- 5.2 Monthly review and performance management meetings are in place to ensure that performance is closely monitored and the required outputs delivered.**
- 5.3 As per contract compliance, monthly and quarterly returns are completed for all commissioners.**

6.0 Regional Model

- 6.1 A new regional exercise referral model is being developed by Public Health Agency for Level III Healthwise programmes. Emphasis will shift to providing group based classes, to increase volume and social interaction.**
- 6.2 The specification of Healthwise, including entry criteria, will be revised in the new regional model to focus on particular conditions outside of the current chronic disease pathways.**
- 6.3 A new online GP referral database is currently being piloted by the PHA. The online GP referral database is part of the new regional model designed to deliver efficiencies in the referral process and enable clients to start programmes quicker.**

7.0 Issues impacting on Delivery/Performance

- 7.1 Currently all contracts commissioned by Belfast Health Development Unit are based on one year rolling contracts. This creates challenges around staff recruitment and retention. It is anticipated that this will be addressed in the new regional model with longer term contracts providing improved job security and stability of service.**
- 7.2 Awareness of data protection legislation and GPDR. All staff have undertaken GDPR training in April and May 2018. Action plans in place to mitigate any risk and ensure compliance with new regulations.”**

After discussion, the Board acknowledged receipt of the report and noted the information which had been provided.

Tier 2 Performance – 3G Pitch Utilisation and Business Performance

Mr. McKenna submitted for the Board’s consideration the following report:

“1.0 Purpose of Report

- 1.1 To provide the Board with a progress update on the 3G pitch utilisation and business performance managed by GLL in Belfast.**

2.0 Recommendation

2.1 The Board is requested to note the information below. GLL officers will attend to provide any additional information or clarification requested by members of the Board.

3.0 Main Report

3.1 Occupancy and income figures for each individual centre 3G pitch managed by GLL in Belfast are presented below along with overall citywide service figures:

3.2 Ballysillan KPI – 21.89% Occupancy

	April	May	June	Q1 Total
Synthetic pitch capacity	616	656	673	1946
Synthetic pitch occupancy	141	185	100	426
Synthetic pitch income	£2,257	£1,082	£83	£3,422
Comment:				
<ul style="list-style-type: none">Income in June low as no invoices raised for 3G pitch before period cut off, largely due to managerial changes linked to VR				

3.3 Brook KPI – 36.19% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	550	602	616	1768
Synthetic pitch occupancy	235	220	185	640
Synthetic pitch income	£2,685	£3,038	£1,547	£7,270
Comment:				
<ul style="list-style-type: none">Usage and income down in June due to seasonal usage and end of some soccer clubs and leagues usage				

3.4 Girdwood KPI – 54.56% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	612	648	612	1872
Synthetic pitch occupancy	355	317	349	1021

Synthetic pitch income	£2,455	£2,558	£1,232	£6,245
Comment:				
<ul style="list-style-type: none"> • Usage has been generally consistent during Q.1 • Income in June has reduced in comparison to April & May largely due to junior usage in this period that is charged 50% less than the headline rate as per BCC policy. • Strong school links with BRA and St Malachys College 				

3.5 Olympia KPI – 2.75% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	0	0	834	834
Synthetic pitch occupancy	0	0	23	23
Synthetic pitch capacity	0.00	0.00	£1,412	£1,412
Comment:				
<ul style="list-style-type: none"> • Olympia 3G pitch opened on 11 June 2018. A 'soft opening' is reflected in the reduced occupancy figures. Figures for July have increased substantially. • Capacity for June has been reduced to 66% of the full month in consideration of the opening date 				

3.6 Ozone KPI – 24.44% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	622	674	690	1986
Synthetic pitch occupancy	226	155	103	485
Synthetic pitch capacity	£5,350	£2,810	£2,295	£10,455
Comment:				
<ul style="list-style-type: none"> • Usage and income disrupted in June with centre closures due to Belsonic concerts in Ormeau Park • Usage and income down in May and June due to seasonal usage and end of soccer clubs and leagues usage. 				

3.7 Whiterock KPI – 19.37% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	652	691	709	2053
Synthetic pitch occupancy	170	154	174	398
Synthetic pitch capacity	£1,612	£841	£1,405	£3,858
Comment: <ul style="list-style-type: none"> Usage and income down in May due to seasonal usage and end of soccer clubs and leagues usage. Increased in June with local community and intervention programming for teenagers. 				

3.8 Overall Service KPI – 28.62% Occupancy

	April	May	June	Q.1 Total
Synthetic pitch capacity	652	691	709	2053
Synthetic pitch occupancy	170	154	174	398
Synthetic pitch capacity	£1,612	£841	£1,405	£3,858
Comment: <ul style="list-style-type: none"> Usage and income down in May due to seasonal usage and end of soccer clubs and leagues usage. Increased in June with local community and intervention programming for teenagers. 				

4.0 Peak/Off Peak Flows

4.1 Belfast City Council reduced the hire charge by 25% and the resulting drop in income with no additional occupancy uptake.

4.2 3G pitch utilisation is seasonal based on demands from sports clubs.

4.3 Soccer is the main sport utilising 3G pitch services, through clubs, leagues, schools and casual usage. Gaelic Sports and Rugby are also played on 3G pitches but not with the same demand as soccer.

4.4 Peak usage is from 6-9pm across all pitches.

4.5 Daytime usage is dependent on centre location as well as school and business links and proximity.

5.0 User Groups

5.1 Our user groups are represented through the following categories:

- **Sports Clubs**
- **Leagues**
- **National Governing Bodies**
- **Casual**
- **Schools**
- **Community groups,**
- **Casuals**
- **Belfast City Council**

6.0 Action to Maximise Occupancy

6.1 All centres will be building their 2019 budget books during September and will be tasked to develop action and outreach plans to drive utilisation and income to help mitigate against the 25% reduced hire fees.

6.2 Monthly meetings with the Irish Football Association have been developed since February 2018. Outcome has resulted in Summer camps and increased usage at Olympia & Shankill (Indoor hall – Futsal) as well as programmed coach education programmes in 2018/19.

6.3 GLL is now represented on Belfast City Council and Irish Football Association Stadium benefits working group linked to the National Stadium at Windsor Park.

6.4 Local targets for each centre will be developed to increase occupancy and income.

6.5 Target markets include local schools and businesses to drive daytime occupancy.

6.6 A citywide and local centre promotional plan will be developed to complement the developed action plans

6.7 Adult casual participation leagues (5 & 7 aside) have been successfully delivered in other partnerships operated by GLL through partners (Play Football) who run and manage the leagues through an agreed contract. A similar model and business plan is to be explored for Belfast.

6.8 Further development meetings with other NGB's such as GAA and Ulster Rugby to develop partnership programmes."

After discussion, the Board acknowledged receipt of the report and noted the information which had been provided. The Board agreed that GLL should submit to its next meeting a report identifying actions to be taken to achieve a significant increase in 3G pitch usage.

GLL Annual Service Plan

Mr. Kirk submitted for the Board's consideration the following report:

“1.0 Purpose of Report

1.1 To provide the Board with an update on the annual service plan for 2018/2019 and forward into 2019/2020. This is prepared in consideration of the Active Belfast Ltd business plan, the Belfast Agenda and GLL corporate plan.

2.0 Recommendation

2.1 The Board is requested to note the information below and formally record receipt. GLL officers will attend to provide any additional information or clarification requested by members of the Board.

3.0 Main Report

3.1 GLL has now entered the 4th year of operation in Belfast and will focus on a year of embedding GLL structures and excellent service delivery. Following a year of flux with two centre closures and two new centre openings it is time to focus on quality across the service and place the customer at the centre of our business.

The team in Belfast will align the targets in 2018/19 to link with the core objectives of GLL's new 5 year plan (2018 to 2022):

- Embracing fast-moving technologies to enhance our customer services**
- Reengineering our core business structures to achieve efficiency and innovation**
- Encourage a more productive, motivated and valued workforce**
- Champion our national community & social programmes**
- Delivers long term business strength and competitiveness**

3.2 Vision

The vision has three headline strategic themes:

Stronger customer experience & community programmes

Leaner more effective and efficient business structures to provide improved performance, respond to competitive market trends and meet reducing local authority finances
Better business outcomes & social values across GLL services and departments

- 3.3 2018/19 will see a year of stability with no closures or openings and therefore a much stronger internal focus on what we do and why. Following the introduction of Core HR in November 2017, we will be completing an efficiency review of back office roles and other roles that do not sit within the GLL staffing model. To facilitate the redeployment into GLL roles within the city structure a voluntary redundancy scheme was opened in close consultation with trade unions, staff and council. In line with placing the customer at the heart of the centre and also in attracting new customers into the centres we will fully embed the customer service advisor role and leisure centre supervisor roles across all centres.**
- 3.4 The closure of Andersonstown Leisure Centre and Olympia Leisure Centres in 2017 created a number of challenges but helped to ensure that key principles were established on the modelling of new centres and the demobilisation approach required. With the introduction of the £21m Olympia Leisure Centre in January 2017 and the opening of the £1.9m Better Gym Belfast in December 2017 it has been a very busy 12 months. With works now underway at Andersonstown Leisure Centre, Brook Leisure Centre and Robinson Leisure Centre, we enter a key pre mobilisation phase in preparation for openings in 2019 on this £60m+ project**
- 3.5 Technology will continue to play a key part in shaping the service we offer and improve the quality of experience for our customers. With the introduction of facial recognition entry systems at both of the Better gyms in the city and the roll out of the GLL app and other digital developments, technology will play a key part in our 2018/19 vision. We will also embrace the intranet as an interactive tool to better communicate with our staff and create interaction on a web platform across the city. Social media has become a daily part of our promotional activity and with further developments this year we will maximise the potential to connect with new members and communicate our social enterprise values and message.**
- 3.6 With the successful launch of the MacMillan Cancer 'Move More' programme in 2017 we will continue our commitment to the health agenda in Belfast. With growth in a number of community health programmes including Healthwise, Cardiac Rehab and Active Women we will stay connected to our local communities. The GLL Sports Foundation (GSF) goes from strength to strength in Belfast with over 100 athletes from the city on this funding scheme, 12 of whom competed recently in the Commonwealth games in Australia.**

- 3.7 The regional team will continue to position the GLL brand both within the sector and wider business arena in Northern Ireland through work with Women in business, Visit Belfast, Social Enterprise Northern Ireland and CO3 (Chief officers of 3rd Sector).

4.0 Targets

- 4.1 The collaborative model between GLL and Belfast City Council is a true example of partnership working and is evidenced through a number of developments within the centres.

Income increased by 44% in the third year of operation compared to 2015 and we are forecast to increase this to a figure of 58% by the end of 2018/19. The management fee has reduced by 9% since the start of the partnership and due to changes in the portfolio mix and also to accommodate the efficiencies required. There has been positive growth in members and swim school attendees with 54% increase in prepaid members and 159% increase learn to swim attendees.

- 4.2 The targets for 2018/19 are based on a year of stability following the closure of old Olympia and Andersonstown and the opening of new Olympia and Better Gym Belfast. These performance figures are reported quarterly to the Active Belfast board through the KPI monitoring scorecards. Similarly, we expect to see some levelling off of growth due to the removal of Andersonstown from the portfolio but growth in other areas with the addition of Better Gym Belfast. There is a strong focus on income generation and with planned growth in prepaid members and swim school attendees this can be achieved.

Through the service modernisation programme the tracking of the staff to income ratio has been a key performance measure. While the target for 2018/19 is still a long way from the GLL target of 50%, there has been encouraging progress made, and further strategies in place to address this area.

In 2016 a new membership architecture was introduced which has supported growth in the yield, but by UK wide comparison the membership yield in Belfast is still one of the lowest and remains a key focus area. Yield in Belfast is £21 vs the Northern Ireland average of £26 and a UK wide average of £30 for public sector operators.

5.0 Headline Themes

- 5.1 In line with the core theme of creating a Stronger, Leaner, Better service we have developed a plan for 2018/19 that has been shared with staff across the city. This year will see a much more intense internal focus on the quality of our service. This has been initiated with a 'back to basics' approach to management with teams on the shop floor at peak times to

directly engage with our customers. A leaner model will be achieved through aligning centres to GLL blueprint models.

5.2 Alongside the headline theme for the organisation in the coming years, the team in Belfast will be focusing on three key strategic themes for delivery in 2018/19

- **Leisure Transformation Programme- Premobilisation**
 - Delivering high quality facilities that embrace technology
 - Ensuring we are service ready to open three new facilities
 - Maximising awareness and creating excitement as the construction continues

- **Embedding GLL Structures**
 - Focus on models that put the customer at the heart of what we do
 - Efficient and effective operations with customer facing staff teams
 - Working closely with trade union partners on good communication

- **Social Enterprise delivery in Northern Ireland**
 - Championing a social value act for Northern Ireland
 - Showcasing social enterprise at its best through local delivery
 - Creating supply chain and partner opportunities

6.0 2018/2019 and towards 2019/2020 Plan

Key Headlines from the pillars include

Service

- Deliver new technologies at Better Gym Belfast and better Gym Connswater introducing face recognition entry
- Delivering the Belfast marketing commitments ensuring we better connect with our customers
- Applying a 2.5% price increase and reviewing the membership architecture after 24 months operation
- Putting the customer back at the heart of our business
- Develop pricing proposals for new LTP centre products (Andersonstown Leisure Pool)

People

- Embedding GLL staffing models across all centres
- Opening VR 3 across the city

- Develop pay strategy for TUPE staff members
- Deliver rota changes across the city following rota review
- Reduce Absence levels to below 3%

Communities

- Develop the Belfast Sports strategy to increase participation in a range of bookable sports in Centres
- Develop a stronger offer for female users through the 'Active Women' programme
- To produce review of the year 2017 and share with local authorities and social enterprise sector
- Increase inclusive memberships to over 150
- Develop the GLL community foundation and launch two projects

Business

- To join key business memberships SENI, WIB, NICOc and CO3. Positioning GLL as a provider of choice for local partners
- To average over 100k interaction per month via @BetterNI improving our engagement through social media
- Sponsor Belfast Telegraph sports awards and Belfast City Council sports awards to position ourselves as Belfast sporting partner
- To deliver all memberships online and drive online sales to over 70%
- To meet with editors and business editors of key media outlets and develop long term relationship.

7.0 Leisure Transformation Programme- Premobilisation

7.1 Belfast City Council is transforming leisure provision in Belfast with a £105 million investment in a number of leisure centres across Belfast. Work is underway at three new centres in Andersonstown, Robinson and Brook as the next phase of the Leisure transformation Programme. GLL is working in partnership with Belfast City Council to provide an intelligent client role supporting design, programming and mobilisation in these exciting new centres. Each new leisure centre will have a unique selling point promoting cross community usage and help Belfast City Council achieve its goal by seeing more people participating in an active lifestyle by providing first class leisure services like these.

7.2 Andersonstown will be a family fun destination centre with a £25 million investment providing a 1600 square metre leisure water facility with a new surfing product, three water slides and large toddler and junior play zones. There will also be a 120 station gym area and dedicated studio space. Robinson

will be a £20million investment focussing on a wide range of aquatic disciplines. . The new centre will also have a 120 station gym with large studio space, sports hall and a community centre attached. Brook will focus on the provision of outdoor leisure facilities including £G pitches for both Gaelic and soccer. The investment will also provide a 25 metre pool to offer a great swimming programme for the Colin area. The new centre will offer a full size Gaelic pitch with six 'five a side' pitches along with a hurling wall and play park.

7.3 In 2018/19 GLL will be preparing to mobilise these centres by engaging with our four pillars:

- **Better Service:** Setting out how we program the centres to ensure we are getting more people, more active, more often across all ranges of user groups.
- **Better People:** The three new centres will provide approximately 50 additional posts to the current workforce. Through our training and development programme we will ensure that all our current staff across the city, who would like to work in a new centre, have the opportunity to do so.
- **Better Communities:** Early engagement with local community groups will help steer the programming of the facilities and provide a facility for all whilst supporting cross community usage.
- **Better Business:** Operate to an optimal capacity ensuring we deliver 5* services for 3* prices.

8.0 Embedding GLL Structures

8.1 In 2018/19 there will be a strong focus on embedding the GLL structures across all centres in Belfast. In the first three years of Belfast operation there has been significant change and with the opening of four new facilities and closure of two facilities the partnership has been in a state of flux. This year we will have a renewed focus on really bedding in the base GLL structures and will address the duty manager and reception roles. It is evident that there is a lack of focus on the customer and generating new customers into the centres and therefore GLL roles of Leisure centre supervisor and customer service advisor will be introduced.

8.2 This work stream is also a key part of premobilisation for the new LTP centres coming online in 2019. It is essential that all staff working in the new centres at Andersonstown, Brook and Robinson are trained in GLL systems and procedures and are fully qualified to operate under the GLL model. Staff will be engaged early in this process with working groups established through an 'expressions of interest' call, which is open to all staff in the city.

8.3 The goal is to achieve a streamlining of the staffing structure by the end of 2018 with the full integration of the customer service advisor and leisure centre supervisor roles.

9.0 Social Enterprise

9.1 Social Enterprise is at the core of what we do in GLL and as one of the largest social enterprises in Northern Ireland we have a unique opportunity to promote GLL and the work we do with Belfast City Council. Following three years of successful operations we can now evidence the benefit of our work in the local community. As one of the core social enterprises we are now established in the SENI marketplace and must build on this. GLL will support SENI in the development of a ‘Social value act’ for Northern Ireland and despite the challenges of a NI assembly functioning this remains a key agenda.

9.2 There is also an opportunity to create stronger partnerships with social enterprise organisations locally and we plan to deliver a number of partner events this year. This was demonstrated recently at a family fun day with partner Madlug supporting children in care and celebrating with a day of activities at Olympia LC & Spa.

10.0 Summary

2018/19 is a key year of stabilisation and planning for the next stage of growth which we will see in 2019/20. We look forward to further increasing participation in leisure activities across the city and improving our service standards.”

Mr. Kirk provided an overview of the report, following which he confirmed that the discrepancies in the pay of some staff had been due to a miscalculation in the level of income tax associated with a recent pay increase. At the request of the Board, he agreed to write to all staff inviting them to contact GLL’s payroll section should they consider themselves to have been affected.

The Board acknowledged receipt of GLL’s Annual Service Plan and noted the information contained therein.

GLL Communications Strategy

Mr. Kirk submitted for the Board’s consideration the following report:

“1.0 Purpose of Report

1.1 To report on the marketing and communications activity delivered to help achieve increased membership sales, increased usage and maintain a positive corporate reputation and brand image for BCC, ABL, GLL and the Better.

2.0 Recommendation

- 2.1 The Board is requested to note the information below on the communications strategy and Quarter 1 marketing review. GLL officers will attend to provide any additional information or clarification requested by members of the Board.**

3.0 Main Report

- 3.1 GLL will continue to provide a robust marketing budget both centrally and locally to support the promotion of all 14 centres and products. The marketing budget for Belfast is circa £100,000 and will be allocated across the partnership in line with centre specific business plans and marketing plans.**
- 3.2 The marketing plan is signed off at Regional Leadership level.**
- 3.3 The Central Marketing Team at GLL has agreed the roll out of global marketing campaigns which run across all GLL partnerships in the UK. These include campaigns targeting Adult Health and Fitness, Juniors and Courses, Seasonal Occasions, Spa and Coffee Corner. These campaigns are targeted against audience, events and products.**
- 3.4 Global campaigns for Adult Health and Fitness will run in January, February, April, June, September and October.**
- 3.5 Swim school is our second largest income generator and as such we have specific campaigns targeting juniors, especially during key non school term times and holidays.**
- 3.6 Centres have developed their own specific marketing plans in line with their unique selling points. For example, Spa experience products at the Olympia Leisure centre and Spa and the Digital technology and PRAMA at the Better Gym Belfast.**
- 3.7 To ensure commitment and accountability at centre level, a marketing commitments document has been produced to ensure focus and consistency in promoting BCC Leisure Services, GLL, the Better brand and each centre across Belfast.**
- 3.8 This report aligns with the marketing plan for 2018/19 and focuses in on how we improve communications with both users and non-users.**
- 3.9 The report also considers staff communication through the intranet, breakfast meetings, staff communications day, social events and staff newsletters.**

4.0 Social Media

4.1 Belfast Twitter – 2250 followers; 3.8K reach (up 24% qoq)

5 Facebook pages for Olympia, Girdwood, Ozone, Better Gym Belfast, Better Gym Connswater – 6.9K followers (up 643)

4.2 Health & Fitness April Campaign – First Month Price

Marketing Objectives:

- **Create urgency around the campaign, encouraging consumers to engage in an active and healthier lifestyle now through showcasing our range of membership activities and headlining a strong promotional offer**

Target Audience

- **Ages 16-44 are the core audience**
- **New opportunity with 45 – 59 year olds – ability to purchase higher yield membership**

Marketing Channels

- **Website**
- **In centre printed materials**
- **Paid digital**
- **Email**
- **Organic social media**

KPIs

April 2018 campaign Sales Income and Sales Heads results were higher than the corresponding period last year

Learn to Swim – 25% Off Better Swim School

Marketing Objectives:

Objectives

The Swim School campaign is focused around driving awareness of our learn to swim programme with an overall aim of increasing summer participation numbers amongst non-members.

Audience

For this campaign, each day of the week had its own swim theme. This allowed us to reach a wider audience as it captured a range of ages and abilities, including parents with

babies, pre-school, junior, adult, elderly and disability swimmers.

Marketing Channels

Paid media including:

Facebook ads

PPC

Re-targeting those who visited our Better Swim School page over a given period

4.4 Summer Scheme/Summer Holiday Activities

Marketing Objectives:

- Create awareness of summer scheme, summer holiday activities for kids in participating centres. All information housed on landing page www.better.org.uk/activekidsbelfast

Target Audience

- Parents and guardians
- Non users

Marketing Channels

- Website
- In centre printed materials
- Outdoor – 48 sheets and 6 sheets
- Organic social media
- NI4Kids – half page ad and editorial

4.5 Health and Fitness June Campaign – First Month Price

Marketing Objectives:

- Create urgency around the campaign, encouraging consumers to engage in an active and healthier lifestyle now through showcasing our range of membership activities and headlining a strong promotional offer

Target Audience

- Ages 16-44 are core audience
- New opportunity with 45 – 59 year olds – ability to purchase higher yield membership

Marketing Channels

- Website
- In centre printed materials
- Paid digital
- Email
- Outdoor – 48 sheet/6 sheet
- Commercial Radio – Q Radio – Belfast only
- Paid Social Media – Facebook Advertising
- Organic social media

4.6 Belfast City Marathon Monday 7th May

- Access to all participants through Ezines, postal packs and finisher packs
- Logo on continuous branding and half marathon literature
- Presence on Race Weekend
- Presence on official website, social media sites
- Opportunity to host Ambassador Programme

4.7 GLL Sports Foundation Awards – 31st May at Belfast City Hall

Strong online interaction and engagement via social media

Local media coverage generated

Belfast Live

<https://www.belfastlive.co.uk/sport/other-sport/young-athletes-reaching-stars-after-14728375>

Belfast Telegraph

<https://www.belfasttelegraph.co.uk/sport/bursaries-boost-for-future-sport-stars-36967051.html>

After discussion, during which Mr. Kirk addressed a number of points which had been raised by Directors around the expansion of social media, engagement with specific user groups and GLL's website, the Board noted the information which had been provided.

(The GLL representatives left the meeting at this point.)

Policy and Procedure Alignment (Health and Safety)

The Board was reminded that, at its meeting on 16th January, 2017, it had agreed a programme for the evaluation and reporting of key compliance and policy alignment assurance statements for a number of policy areas, with a view to ensuring that GLL's operating policies and procedures were aligned to those of the Council.

The Partnership Manager explained that one of those policy areas related to health and safety, which had been categorised by the Council as being a 'corporate risk', and which in terms of non-compliance with legislation and industry best practice, would have severe consequences, including potential financial loss, reputational damage and legal action.

He reported that an assessment of GLL's health and safety procedures had been undertaken, which had included two inspections per centre per quarter and a desktop review of written policies and procedures. The assessment had taken into account also the report on the independent review of leisure, which had concluded that "no evidence was found to suggest that GLL was operating the service outside of health and safety legislation and relevant guidance". He added that the Council was in the process of preparing a contract specification and had agreed an annual budget to undertake a three-year rolling programme of health and safety audits, which reflected the serious nature of health and safety management in the leisure management environment.

He confirmed that the aforementioned review/monitoring actions had demonstrated that GLL's and the Council's health and safety positions remained substantially aligned and, accordingly, the following statement could be supported:

"At 6th August, 2018, Belfast City Council's and GLL's policies and operational procedures in relation to Health and Safety are closely aligned, with no significant variances or areas of concern to address."

The Board noted the information which had been provided.

Date of Next Meeting

The Board noted that its next meeting would take place at 4.30 p.m. on Monday, 10th September, with the venue to be confirmed in due course.

Chairperson

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